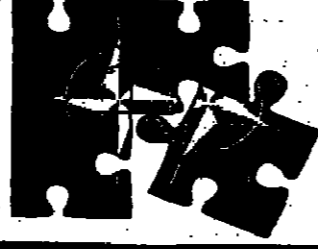




FINANCIAL TIMES

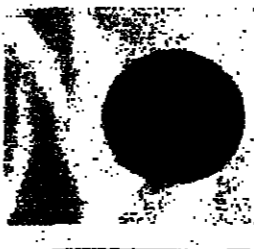


Sustainability
Defining the corporate role
Environment, Page 12



Nato's jigsaw
New members may not fit easily
Bruce Clark, Page 14

Governance
Europeans warm to Anglo model
Page 15



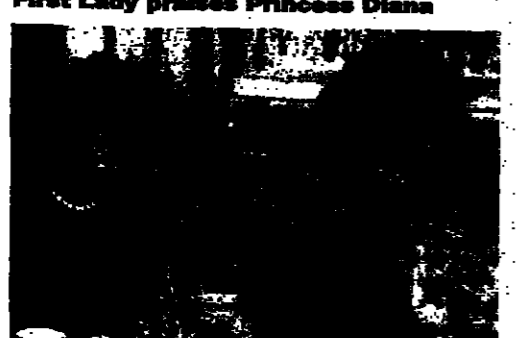
Japan's deficit
At last a real election issue
William Dawkins, Page 8

World Business Newspaper <http://www.ft.com>

WEDNESDAY SEPTEMBER 25 1996

French in bid to alter restructure plan for bank

European commissioners are due to take a tough line over French government proposals to change radically the restructuring plan agreed last year for Crédit Lyonnais, the state-owned bank. The bank delayed publication of its half-year results until October, with Paris hoping by then to have agreed the outline of its long-term measures. The French government has proposed that Crédit Lyonnais be allowed to waive FF8bn (\$500m) in interest payments due this year on a loan it took as part of the restructuring plan. Page 16 and Lex.



First Lady praises Princess Diana
Hillary Clinton praised Princess Diana for her "tireless commitment" to causes including homelessness, AIDS and leprosy when the two (above) joined fashion designers at a White House breakfast honouring people in the fashion world who helped raise money for breast cancer research.

US fight on corruption: US commerce secretary Mickey Kantor said the government would fight "unfair and trade distorting" practices, including bribery and corruption, in international commerce. Page 4

Immigration move dropped: The Republican leadership on Capitol Hill is to drop the most controversial clause in the illegal immigration bill which would have allowed states to deny public education to illegal immigrant children. Page 5

EU safeguard over Cuba: The European Union has set up a watchdog of US companies involved in law suits against EU companies because of their Cuban connections. Page 4

Ferry operator a price war victim: Regie voor Maritiem Transport, Belgium's state-owned ferry company, became the first price war casualty since the opening of the Channel tunnel, with the loss of up to 1,300 jobs. Page 18

Japan's debt fears: The gross level of outstanding debt owed by the Japanese government stood at Y394.13tn (\$3,067bn) at the end of June, showing a rapid deterioration in the fiscal position in the last five years. Page 8

Emergency deal on beef: European farm ministers agreed emergency measures to buy up more surplus beef, as Irish farmers broke through police lines to protest over the collapse in beef prices sparked by the mad cow disease scare. Page 2

US phone company in Sweden moves: US regional telephone company SBC Communications is joining forces with Dixie, a group owned by Swiss electric utilities, to challenge the state-owned FTT after the Swiss telecoms market is deregulated in 1998. Page 17

Australian premier defies China: Australian prime minister John Howard confirmed he will defy Chinese trade threats and meet the Dalai Lama, Tibet's exiled spiritual leader. Page 3

China to tackle poverty: China will pour more funds into ending poverty by the turn of the century, communist party chief Jiang Zemin said. The government fears that millions of destitute could threaten its grip on power.

Argentina bids to slash unemployment: Argentina plans to make the jobs market more flexible in a bid to cut record unemployment of 17.1 per cent. Page 5

Swiss under pressure over Nazi gold: Switzerland is facing mounting pressure to renegotiate the 1946 deal for handing over SF250m (\$25m) of looted Nazi gold to the allies, amid claims that it deceived the US on how much it retained.

FT.com: The FT web site provides online news, comment and analysis at <http://www.ft.com>.

STOCK MARKET INDICES	
New York S&P 500	7,027.72 (+7.02)
Dow Jones Ind Av	2,214.70 (+2.58)
NASDAQ Composite	1,214.70 (+2.58)
Europe and Far East	
FTSE 100	2,081.80 (+11.41)
DAX	2,036.40 (+11.45)
Nikkei	13,919.50 (+8.2)
Hong Kong	21,771.50 (+50.75)
US BOND YIELD RATES	
3-mth Treasury	5.5%
3-mth Treasury Note	5.25%
10-year Treasury	5.0%
10-year Treasury Note	4.875%
OTHER RATES	
UK 3-mo Interbank	5.125%
UK 10 yr Govt	5.75%
France 10 yr Govt	5.25%
Germany 10 yr Govt	5.00%
Japan 10 yr Govt	4.10%
NORTH SEA OIL (Argus)	
Brent Blend	\$22.75 (22.07)
DM	2,307.6 (2,330.2)

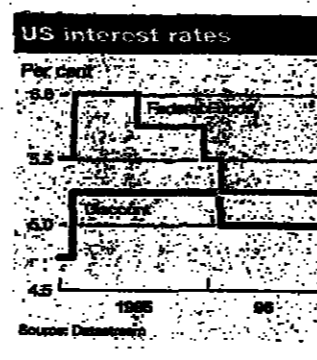
Abuja	LEK 275	Osaka	107.75	London	107.75	Osaka	107.75
Auckland	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Bangkok	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Bombay	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Buenos Aires	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Calcutta	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Canton	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Cebu	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Colon	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Hankow	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Hong Kong	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Kobe	107.75	Osaka	107.75	London	107.75	Osaka	107.75
London	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Lyons	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Manila	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Medan	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Osaka	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Shanghai	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Singapore	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Sourabaya	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Tokyo	107.75	Osaka	107.75	London	107.75	Osaka	107.75
Yokohama	107.75	Osaka	107.75	London	107.75	Osaka	107.75

Markets show surprise as wage inflation fails to spur increase

Fed rejects rise in US rates

By Michael Poveas
in Washington and
our markets staff

The US Federal Reserve yesterday surprised financial markets by failing to raise short-term interest rates in spite of evidence indicating that tight labour markets were putting upward pressure on wage inflation.



Pressure for Fed action had been building for several weeks following a string of stronger-than-expected economic figures. Real gross domestic product grew at an annual rate of 4.8 per cent in the second quarter, about twice as fast as the Fed's estimate of the economy's long run potential.

The Dow Jones Industrial Average jumped 35 points but eased back as the market tried to digest the decision.

However, bonds held on to a greater part of the gains made on the news, with the yield on the benchmark 30-year Treasury bond standing around 7 per cent in late trading.

The Fed last adjusted policy on January 31 when it cut short-term rates a quarter point to 5.25 per cent.

European markets, which had drifted lower on Monday in the face of investor caution about the Fed meeting, steadied yesterday as they waited for the news on rates.

AT&T shares drop 10% after gloomy forecast

By Richard Waters
in New York

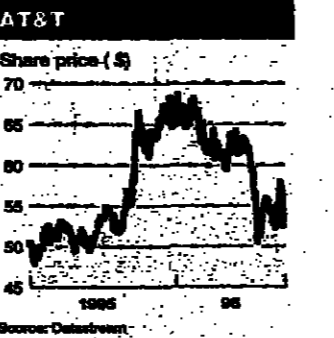
AT&T, the US telecommunications company, yesterday shocked Wall Street for the second time in two months with gloomy news about the performance of its core long-distance telephone business.

The company's shares lost nearly 10 per cent of their value during the morning in New York, echoing a warning that it expected earnings for the rest of this year to be 10 per cent below the stock market's expectations.

Bulgaria moves to end bank crisis



Bulgarian National Bank governor Lyubomir Filipov (left) outlines plans yesterday to stabilise the country's crumbling financial system. Mr Filipov pledged to resign if his measures failed. Meanwhile, in Sofia hundreds queued to withdraw their deposits as the central bank's key interest rate rises to a record 300 per cent.



Russia prepares to open government bond market

By Chrystie Freeland

Foreign investors could get unlimited access to Russia's lucrative government bond market under central bank plans for a phased liberalisation of the sector by the end of next year.

Last month Russia eased foreign access to the market in short-term rouble-denominated state bonds, known as GKO's, but the system remains highly complicated and theoretically caps yields at 19 per cent, far below the returns of more than 80 per cent available to domestic buyers.

Mr Kozlov said that a likely timetable was to require contracts with a minimum two month term from the beginning of January 1997 and to bring that down to one month in May 1997.

The second step will be gradually to reduce the central bank's participation in the scheme. Currently, foreigners must buy GKO's through specially authorised Russian banks, and the commercial banks are required to sell at least 90 per cent of the foreign currency they receive to the central bank in each quarter of next year the central bank will reduce this requirement by 25 per cent.

CONTENTS	
News	2-3
European News	2-3
International News	4
Asia-Pacific News	5
American News	5
World Trade News	4
UK News	10-11
Weather	16
Lex	16
Int Arts Guide	13
Crossword	25
Features	16
Under Page	16
Letters	15
Columns	15
Business & Gov't	12
Arts	13
Markets	25
Commodities	25
FT-SE Accounts	25
FTSE-A World Indices	25
Foreign Exchange	25
Gold Markets	25
Equity Options	26
Int. Bond Service	24
Money Markets	25
Share Information	25-26
Technical Options	26
London OE	26
Wall Street	25-26
Bourses	25-26

Chopard
GENÈVE
FABRIQUE D'HORLOGERIE SOIGNEE

The timeless lines of mechanical perfection - Our tradition since 1860

The classic 'tonneau' form with automatic movement, power reserve indicator, date, small second hand (Style no. 162248). The refined extra-thin model with automatic movement, power reserve up to 4 days, with date and small second hand (Style no. 161223). In 18K yellow gold, rose gold or platinum. Available at leading watch-specialists worldwide. For information: Chopard Genève, Tel. 022/782 17 17, Fax 022/782 38 59 - London: Chopard Boutique, 14 New Bond Street, Tel. 0171/409 5140

Daimler picks fight over sick pay cuts

By Wolfgang Münchau in Frankfurt

Daimler-Benz, Germany's largest industrial group, yesterday announced plans to cut sick pay - a move likely to trigger a legal showdown with its workers.

Daimler's decision follows a change in German law to cut statutory sick pay. But the legal change does not immediately affect engineering companies, such as Daimler-Benz, because the sector has given contractual guarantees of full sick pay in a series of labour agreements.

Mr Karl Feuerstein, head of Daimler-Benz's works council, and a member of the company's supervisory board, called the decision a "blatant breach of contract". He signalled a readiness to call industrial action in a rare display of hostility from a works council normally known for its willingness to co-operate with management.

Daimler's decision also amounts to an indirect challenge to Chancellor Helmut Kohl, who on Monday called on employers to observe the constitutionally enshrined right for companies and employees to set their own pay levels and working conditions. He said the change in the law should not be used "to interfere in existing or future wage contracts".

Daimler yesterday disputed this argument. The company said contractual agreements were based on the law and changes in the law would automatically imply change in the agreement.

The company said the sick

pay cuts "would contribute to the competitiveness of Germany as an industrial base. A cut in wage costs could save jobs and could to some extent counteract some of Germany's competitive international disadvantages."

Mr Kohl said on Monday that the law would bring savings of around DM50bn (\$40.5bn), but warned companies against aggressive implementation. His stance was attacked by both unions and employers.

Mr Werner Stumpf, president of Gesamtmetall, the engineering employers' federation, last week outraged trade unions by urging member companies to enact the new rules unilaterally.

The new law, which cuts the statutory sick pay provisions from 100 per cent to 80 per cent, takes effect on October 1.

Mr Klaus Murrmann, head of the German employers' federation, said yesterday the chancellor should not stand in the way of companies eager to implement change.

Mr Klaus Zwickel, head of IG Metall, the engineering union, accused Mr Kohl of hypocrisy for first pushing through a change in the law, and then calling on companies not to enact it.

The issue reopens a difficult legal argument about the relationship between contractual agreements and statutory provisions under German labour law. German trade unions have already threatened legal action on the grounds that unilateral cuts in sick pay provisions amounted to a breach of contract.

Kohl insists on sticking to Emu criteria

By Peter Norman in Bonn

Chancellor Helmut Kohl yesterday quashed speculation that Germany might favour a softening of the Maastricht criteria for European economic and monetary union or delaying the planned start of Emu in 1999.

"As a German I will not question the stability criteria or the date," he declared. "Whoever does those two things endangers the whole project."

Mr Kohl was speaking at the launch of a book of essays on Emu edited by Mr Theo Waigel, the German finance minister.

The book, with contributions from officials and former officials, Bundesbank presidents past and present, the chief executive of Deutsche Bank and a senior opposition politician, marks a further step in the Bonn government's campaign to win support for the project among the German people and overcome their dislike of giving up the D-Mark.

The chancellor pointed out that the criteria in the Maastricht treaty were based on policies that had made the D-Mark a stable currency. "I would have a 'misérable' start" if doubt were cast on the criteria, he said. Similarly, any questioning of the date would undermine the efforts of other countries to make their economies ready for the single currency.

Our Future is Europe, published by Econ Verlag, Düsseldorf, DMS.

Farm ministers decide on emergency action but duck question of cutting aid to arable farmers



Protesters at the EU farm ministers meeting in Killarney yesterday. Irish farmers, heavily dependent on beef exports, blame the British for failing to implement a cull

EU agrees to buy more surplus beef

By Caroline Southey in Killarney

European farm ministers yesterday agreed emergency measures to buy up more surplus beef, but ducked the controversial question of whether to cut aid to arable farmers to pay for the crisis package.

The ministers deliberated as thousands of Irish farmers broke through police lines to protest over the collapse in beef prices sparked by the mad cow disease scare. Ireland has been hit hardest of all EU countries by the crisis as its exports, which absorb 80 per cent of production, have almost halved.

The farm ministers agreed to increase surplus stocks bought into intervention in October and November and to spend about Ecu500m (\$635m) from surplus funds this year on aid payments that would normally have fallen due in 1997. This will give the EU an extra Ecu500m to disburse next year, which the ministers also want spent on the beef sector.

The proposal to spend the surplus funds will be discussed by the full Commission today. EU officials said Mr Fischer would present the plan as a "technical

adjustment" to the budget.

The ministers deferred decisions on raising extra funds to pay for a full package of measures aimed at cutting beef production, which Mr Franz Fischer, the agriculture commissioner, has estimated will cost Ecu1.3bn.

Mr Fischer defended the decision to agree the crisis package without addressing the payment issue. He said immediate action was needed to avert emergency intervention procedures being triggered by further falls in beef prices, and agreement on the whole package would have to be made by ministers at the end of October.

Mr Ivan Yates, the Irish farm minister, conceded that "countries will have to be prepared to pay" but rejected using funds from one sector to finance another, and called for the creation of a special BSE fund.

The protest by the farmers, who dispersed after a plea from the head of the Irish Farmers Union and Mr Yates, reflected widespread anger in the republic over the beef crisis.

"He can run off to the races while we go down the drain," said one farmer as he battled with police. Mr Yates

was due to take visiting ministers to the Listowel race track yesterday afternoon.

"Yates is not doing enough. We need a special fund. People have been run out of business through no fault of their own," said Mr John Stack, national vice-chairman of the Irish Farmers Association (IFA).

"Mr Yates says this is the biggest crisis for farmers since world war two. If that is the case finance ministers will have to agree to a special fund," said Mr Pat Griffin, vice-chairman of the beef division of the IFA.

Without exception, the protesters blamed "the British" for their problems. "We can't be expected to pay for British bungling," said Mr Griffin. Mr Stack added that Britain had to "cull the cows. We have taken out entire herds here. There is no excuse".

Farmers from Northern Ireland will tomorrow urge Sir Patrick Mayhew, the Northern Ireland secretary, to allow a regional cull of cattle so that exports from the province can bypass the EU ban on British beef, writes Alison Maitland. Mr Michael Forsyth, the Scottish secretary, announced that preparations would start for a possible cull in Scotland.

Crowds oppose front-runner amid allegations of vote-rigging

Armenia poll count halted

By Sander Thoenes in Yerevan and Agencies

Armenian election officials yesterday abruptly left the parliament building in the capital, Yerevan, without announcing the final result of Sunday's presidential poll.

The sudden disruption to the count came as 25,000 people surrounded the parliament building shouting slogans against President Levon Ter-Petrosian.

The last officially declared figures showed President Ter-Petrosian with 51.99 per cent of the vote - just above the 50 per cent needed to win on the first ballot but a far cry from the landslide that swept him to power five years ago.

After results stopped being announced, Armenian state radio quoted the commission

as saying Mr Ter-Petrosian's share of the vote had fallen to 48 per cent after further counting, but this could not be confirmed. "Everyone has left the building," said one of the soldiers guarding the parliament.

A crowd of at least 25,000 people, waving national flags and shouting slogans against Mr Ter-Petrosian, gathered outside the parliament building yesterday afternoon.

Last night the crowds had dispersed and the city was quiet. Opponents have accused the president of rigging the vote, and international observers confirm that there were serious breaches of election rules, especially by Armenia's powerful army.

The Organisation for Security and Co-operation in Europe, which has been

co-ordinating 89 international observers, issued a preliminary report criticising "very serious" irregularities in voting procedures.

But the report stopped short of questioning the legitimacy of the election, saying the abuses "do not in themselves constitute a systematic attempt to deny the will of the people" though one observer disputed the tone of the report, alleging "systematic fraud on a massive scale".

In the incomplete results, Mr Vazgen Manukian, a reformer like Mr Ter-Petrosian but who had promised to ease the pain of tough monetarism by raising salaries, had 41.16 per cent. A communist candidate received 6.9 per cent and an independent less than 1 per cent.

The crowds outside parliament yesterday were shouting support for Mr Manukian.

Yesterday, both Mr Hrant Bagratian, the prime minister, and Mr Bagrat Asatryan, the chairman of the central bank, pledged to raise spending on pensions, salaries, health and education.

"We have to analyse the results and be more attentive to social policy," Mr Bagratian said.

"Despite the steps forward, living standards remain extremely low. Thanks to the reforms, the government will have more money to improve social conditions for the people."

Mr Asatryan cautioned that tax revenues had been disappointing. "I don't see new sources of revenues," he said.

Spanish plan to share taxes with regions stirs confusion

By David White in Madrid

Spain's centre-right Popular party government has agreed details with regional leaders for sharing tax revenues from next year - but there is widespread confusion about how they will be paid for.

The change was the main plank of an agreement the PP reached five months ago with Catalan nationalists, whose support it needed to secure a majority in parliament. The Catalan regional government complained that ceilings imposed on transfers of funds under the old system meant it received less per head of population than other regional administrations for performing the same functions.

In future regions will auto-

matically have at their disposal 30 per cent of the income tax gathered on their territories, instead of the previous 15 per cent, backed up by other transfers.

The plan raised suspicions among poorer regions - some of them governed by the PP - that it would increase the relative wealth of Catalonia and other developed areas at the expense of more backward areas.

The final version, approved against the opposition of the three Socialist-governed regions of Extremadura, Andalucía and Castilla-La Mancha, includes guarantees to ensure that everybody gains, and no region by less than 90 per cent of the average.

The government, which

threat of a revolt by some of its own regional barons, announced plans for a special fund of up to Ptas200bn (\$1.57bn) to make up any shortfalls.

Mr Rodrigo Rato, finance minister, said the new deal would not cost more overall. The increase in funding, he forecast, would be less than the Ptas750bn which the previous arrangement cost over a similar five-year period.

His socialist predecessor, Mr Pedro Solbes, said yesterday both parts of this equation could not be true. "It is not possible that nobody should lose and that the system should not cost more," he said. He suggested that the extra financial burden must be "substantial".

A study published last week and carried out under

the direction of PP experts - a parliamentary finance spokesman and two MEPs - calculated that the revised system would cost Ptas180bn more than if the old arrangement had been continued, even with the ceilings removed.

However, it said the extra cost would not begin to bite until after next year. This estimate did not take into account the guaranteed minimums.

Mr Jordi Pujol, the Catalan president, said the financing deal showed that the government was sticking to its original agreement, although there were still some other issues to be settled before he would endorse the 1997 budget, due to be sent to parliament next week.

THE FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Niederwallgasse 2, 1010 Frankfurt am Main, Germany. Telephone: +49 69 156 820. Fax: +49 69 296 4881. Registered in Frankfurt by J. Walter Berndt, Wilhelm J. Böhm, Claus A. Kramm as General Manager and in London by David C.M. Bell, Chairman, and Alex C. Hillier, Deputy Chairman. Shareholders of The Financial Times (Europe) GmbH are The Financial Times (Europe) Ltd, London and FT (Germany) Advertising Ltd, London. Shareholder of the above mentioned two companies is The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, GERMANY.
Responsible for Advertising: Colin A. Kennard. Printer: Mairwell International Verlagsgesellschaft mbH, Adolphs-Brühl 11, Strasse 3a, 63263 Neu Isenburg, ISSN 0174 7363. Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, GERMANY.
FRANCE: Publishing Director: P. Marzaglia, 42 Rue La Boétie, 75008 PARIS. Telephone: (01) 576 8234. Fax: (01) 576 8235. Printer: S.A. Nord Edito, 1921 Rue de Cas, F-91000 Rodanville Cedex 1. Editor: Richard Lambert, ISSN 1148-2733. Commission Paritaire No 67680D.
SWEDEN: Responsible Publisher: Hugh Carnegie 468 618 608K. Printer: AB Kvalitetstryckeriet Expressen, PO Box 6007, S-250 06, Jönköping.
© The Financial Times Limited 1996. Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL, R

Simitis gives posts to former rivals

Naming of Greek cabinet shows PM's authority likely to be secure

By Kevin Hope in Athens

Mr Costas Simitis, Greece's prime minister, yesterday named a cabinet that included both his former rivals for power but in posts from which it would be difficult to undermine his authority.

Mr Simitis also gave several close associates key jobs in economic ministries, reflecting concern over speeding Greece's efforts to meet the Maastricht targets by the end of the decade and participate in European monetary union by 2005.

Mr Alexis Tsouatzopoulos, the public administration minister and loser in successive contests for the premier's job and the leadership

of the governing Panhellenic Socialist Movement, takes over the defence ministry.

He replaces Mr Gerassimos Arsenis, another Pasok faction leader with ambitions to unseat the prime minister. Mr Arsenis was moved to the education ministry, considered a difficult post because of budget restrictions and the militancy of Greek teachers' unions.

Mr Simitis faced few constraints in appointing the new cabinet, given Pasok's victory in Sunday's parliamentary election and the fact that deputies from his reformist faction will dominate the Socialist benches.

However he is clearly anxious to prevent renewed

infighting, which has slowed efforts to launch structural reforms.

While Mr Arsenis's influence appears to be waning, the prime minister was keen to appease Mr Tsouatzopoulos's supporters, who hold powerful positions in local government and the party machine and could derail the government's reform effort. His responsibilities at the defence ministry will include implementing a restructuring of Greece's armed forces and preparing a new arms procurement programme.

Mr Simitis strengthened the economic team by giving Mr Yannis Papanikolaou, the economy minister, the finance portfolio as well and appointing one of his per-

sonal advisers as deputy finance minister.

Officials said uniting the two ministries would help to speed administrative reforms expected to have a positive impact on the budget deficit, such as setting up a debt management office, and introducing European national accounting systems. The decision came after Mr Alex Papadopoulos, the finance minister, responsible for overhauling Greece's income tax system and setting up a new financial police force to attack tax evasion, insisted on being allowed to change posts.

Mr Papadopoulos takes on an equally challenging job as public administration minister, where he will be asked

to eliminate at least 15,000 civil service jobs over the next three years and make deep cuts in local government spending.

The foreign minister, Mr Theodoros Pangalos, kept his job but will have to share responsibility for some issues with Mr George Papandreou, son of the late Pasok leader Andreas Papandreou, who was appointed "alternate" minister - a post that carries equal authority.

The cabinet includes one woman, Ms Elisabeth Papanicolaou, a civil engineer who was promoted from environment undersecretary to minister for the Aegean, with responsibility for promoting economic development on the Greek islands.

EUROPEAN NEWS DIGEST

EU economic data attacked

A top French industrialist yesterday attacked the quality and timeliness of European Union economic statistics, saying their shortcomings gave international competitors an advantage.

Mr Francis Mer, chairman and managing director of Usinor Saclor, the French steel group, said the current situation represented "an important lacuna". He said an efficient statistical operation was needed as to one of Europe's "basic" building blocks.

His comments came as Europe's largest steelmaker reported a steep decline in first-half profits - a downturn which it blamed on falling demand and lower prices.

The Usinor chairman contrasted the situation in Europe, where he said some statistics appeared after a nine-month time lag with that in North America. He said the better speed and quality of information was "one of the reasons" why US companies were better managed than their European counterparts. David Owen, Paris

Juppé tables confidence vote

Mr Alain Juppé, France's prime minister, announced yesterday he would seek from his large, but often turbulent, majority a vote of confidence in his economic policy when parliament starts next week.

The result is a foregone conclusion because Mr Juppé's majority holds 80 per cent of the seats. But the Gaullist prime minister told a meeting of his coalition partners, the UDF federation, that he wanted a vote "to renew the contract that unites us... especially in the eyes of the French public".

Opinion polls taken since the 1997 budget was unveiled last week show the favourable ratings of Mr Juppé and President Jacques Chirac have fallen to below one-third of the electorates. David Buchan, Paris

EU urges worker consultation

All EU companies with more than 50 employees would be legally bound to set up mechanisms for consulting and informing their workers, under proposals presented yesterday by Mr Padraig Flynn, European Union commissioner for social policy.

Mr Flynn outlined the plans in Brussels yesterday and said he was launching consultation on the proposals with "social partners" - trade unions and employers' organisations. The plan was immediately criticised by the UK government, which has an opt-out from the social chapter of the Maastricht treaty. Neil Buckley, Brussels

Sweden attacked on rights

Sweden, historically one of the world's most generous countries towards political refugees, was yesterday criticised by Human Rights Watch for "increasingly restrictive asylum policies".

Stockholm has recently tightened up rules on accepting asylum seekers after taking in 120,000 refugees from former Yugoslavia - more than most other western European countries.

The US-based independent watchdog cited limited access for asylum seekers to information and legal representation and the use of "excessive and improper detention" of refugees. Hugh Carnegie, Stockholm

Turkish forces pursue rebels

Turkish forces continued heavy air and ground attacks against some 200 Kurdistan Workers Party (PKK) guerrillas in the eastern province of Tunceli yesterday. Some 20,000 troops supported by helicopters are attempting to corner guerrillas in Tunceli's remote forests and mountains.

Troops also launched a sweep along Turkey's border with northern Iraq, where the PKK has camps. Tunceli has become a principal battle ground between the PKK and security forces. Ankara has ordered "final offensives" against guerrillas operating in the area many times, but has always failed. John Barham, Ankara

Italian output figures mixed

Italian industrial output in July rose 4.1 per cent from a year earlier, but was down 0.2 per cent in the seven months to July, said Istat, the national statistics organisation. July's figure rise compares with a revised unadjusted fall in June of 6.5 per cent. AFPX Rome

Mr Romano Prodi, Italy's prime minister, said yesterday that rises in preliminary consumer price figures were due to increases in the prices of football matches. Official inflation figures for this month are due out on October 4. AFPX, Milan

مكتبة الصلح

Yeltsin 'well enough to run Russia'

By Chrystia Freeland in Moscow

The Kremlin yesterday rushed to defend its ailing leader, President Boris Yeltsin, insisting that he was well enough to govern the country and rejecting suggestions he should resign.

Mr Victor Chernomyrdin, Russian premier - who would take over pending fresh elections if the president were to die or be incapacitated - firmly dismissed Communist calls for Mr Yeltsin to step down.

"It is out of the question," Mr Chernomyrdin told the Russian news agency Interfax, after what officials said was a 40-minute meeting with Mr Yeltsin, who has been in hospital for 10 days undergoing tests ahead of a planned heart bypass.

The Kremlin dismissed suggestions the three heart attacks Mr Yeltsin suffered over the past year-and-a-half have made the Russian leader unfit to rule the country.

Mr Sergei Yastrzhembsky, the president's press secretary, told a briefing Mr Yeltsin works between 30 minutes and two-and-a-half hours a day. He said medical tests and doctors' requirements had whittled down his normal working schedule.

Russian TV showed footage of the president in yesterday's meeting with the premier, but the clips showed an almost motionless leader, who clearly found it difficult to speak. A council of doctors, including the leading US cardiac surgeon, Dr Michael DeBakey, is due to meet today to determine if and when Mr Yeltsin should undergo surgery.

The meeting follows a spate of revelations about the severity of the president's health problems, which have shaken the Russian political world and depressed Russian markets.

Politicians and business leaders fear two scenarios. One is the prospect of an invalid president, whose inability to control the country might provoke dangerous sparring among Russia's dominant interest groups.

The other concern is over the political tempest which would be unleashed if Mr Yeltsin dies, which would lead to fresh elections in three months and could trigger an intense struggle among leading politicians.

These worries pushed down debt and equity prices for the second day, with prices of some Russian blue chip companies over 6 per cent lower than on Monday.

Dr Hans Borst, one of Germany's leading cardiac surgeons - attending an international heart surgery conference in Moscow this week - said if doctors delayed surgery it would mean something was very seriously wrong with the Russian leader's health.

"I am surprised that in spite of the fact he is having one heart attack after another they are talking about delaying the operation for another four to six weeks," Dr Borst said. "This is very atypical, so they must have their doubts."

Dr Borst said the only rationale for such a postponement would be malfunctions in other organs, such as the liver, which would need to be treated before the heart bypass could be performed.

Irish social pact under union scrutiny

Congress to decide on whether to renew wage restraint agreement, writes John Murray Brown

Ireland's trade unions will give their verdict on a near decade-long experiment in a continental style social pact between industry, labour and government when they meet tomorrow to decide whether to negotiate a new one.

The current three-year Programme for Competitiveness and Work, which expires at the end of this year, is the latest of three such deals under which unions agree to voluntary wage restraint in exchange for tax cuts and a say in economic policy, the broad details of which have been negotiated at the beginning of each three-year deal.

For the government, a new agreement with the Irish Congress of Trade Unions is central to its strategy to maintain trade competitiveness, restrain inflation and keep public spending in line with the Maastricht criteria for European Monetary Union, which is set to take place in 1999.

But after three years, when the Irish economy has outperformed its European partners - GDP growth was 10 per cent last year - there is what one union official dubbed "a crisis of expectation".

Mr Peter Cassells, the



Quinn: denies government has failed to keep its word

Unions have accused the government of reneging on its undertakings, in particular to make tax cuts, a charge denied by Mr Ruairi Quinn, the finance minister.

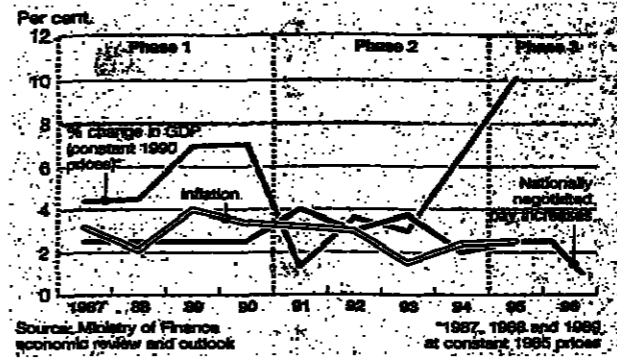
In a submission to parliament this month, the finance ministry pointed out that with currency appreciation and subdued wage growth in the UK, Irish earnings growth has outstripped that in the UK in every year from 1991 to 1996.

Mr Peter Cassells, the

ICTU president, concedes that there is little point "chasing after large wage increases" when attention is fixed on Ecu, to which both unions and industry are committed.

However, the unions want to see action on a range of workplace issues - investment in skills, profit sharing, and some moves towards union recognition by the multinational sector, which accounts for 45 per cent of manufacturing

Ireland: the wages of restraint



Source: Ministry of Finance economic review and outlook

employment, and most of which enjoys union-free status agreed with the government investment authority.

The ICTU says there has been a sharp drop in the number of days lost through strikes since the programme was introduced in 1987. Most industrial disputes are now about job losses and other restructuring issues rather than wages.

The complexion of coalition governments, illustrated in the present government of the rural-based conservative Fine Gael, Labour and the small radical Democratic Left, has helped underpin the consensual approach.

Ms Brigid Laffan, profes-

or of European history at University College Dublin, says the changes coincide with the arrival of a new generation of union leaders who are more aware of continental labour models.

Meanwhile, wage stability has provided investors with certainty. In the 10 years of the programme, 160,000 jobs have been created in a total workforce of 1.2m - bucking the European trend where across the EU jobs are being lost rather than made.

In its latest report on the Irish economy, the Paris-based Organisation for Economic Co-operation and Development, warns that the PCW "while successful in

limiting inflationary pressure and promoting social cohesion, also constitutes a constraint on fiscal policy which could in the long run undermine the priority attached to reducing public debt".

The OECD warns that the system of wage determination fails to reflect market conditions and company profitability.

The country's largest union, the Services Industrial and Professional Trade Union (Siptu), with around 220,000 members, has voted to enter new negotiations on the pact while calling on the government for explicit tax cut commitments.

Siptu wants to see a more sectoral approach, which would allow not just the weaker companies to invoke the "inability to pay" clause, as some did during the 1992-93 currency crisis, but would allow unions at the more profitable companies to argue for higher wage settlements. "I think we've all realised that our energies should be focused on the real competition in the international marketplace, not the old adversarial approach between workers and management," says a senior union official.



President Boris Yeltsin receives flowers yesterday from premier Victor Chernomyrdin, who has ruled out suggestions that the president might quit for health reasons.

Russian PoWs seek to stay in Chechnya

By Chrystia Freeland

In a painful blow to Russia's self-image, dozens of young Russian prisoners of war have refused to go home, preferring to stay with their Chechen captors.

The Russian military's highly publicised campaign to release Russian soldiers seized by Chechen separatists has backfired as some erstwhile hostages have said they feel more at home among the rebels than they do with their own people.

The country this week watched one of these traumatic renunciations on television when Mr Konstantin Limonov, a former interior ministry soldier, refused to participate in an exchange of prisoners negotiated by the Russian and Chechen authorities.

His mother had travelled to Chechnya from the family home in the Urals, but he would not go back with her, saying he had converted to Islam, taken a Chechen name and would try to become a Chechen.

Mr Limonov's comrade, Mr Ruslan Klochkov, who had been kept prisoner in the same Chechen village, also refused to go home and activist groups for soldiers' rights say dozens of other soldiers have made the same remarkable choice.

Russian classical literature is replete with Tsarist soldier heroes who are seduced by the romance of the Caucasus. But the modern enactment of these fictional tales has been a painful jolt for ordinary Russians, whose confused post-Soviet identity is moored by an insistence that, if nothing else, Russian Slavs are better than the Caucasians.

Mr Sergei Sorokin, an activist at the Anti-Militarist Association, a Russian organisation opposed to the Chechen war, said no exact figures were available, but similar defections "occur constantly". He said Russian soldiers sometimes preferred to remain among the Chechens both because of the brutal reception that often awaited them in their homeland and because of the sympathies many developed for their sometimes surprisingly gentle Chechen jailers.

Many Russian prisoners, who spend their Chechen captivity enjoying the hospitality which is a cultural obligation among the Chechens, upon their release find themselves thrown into stark Russian military jails on charges of desertion.

The fears of Mr Limonov and Mr Klochkov that this might be their fate appeared confirmed by a senior Russian officer, who said the two were deserters who would have faced trial had they heeded their mothers' exhortations.

Some of the soldiers who remain in Chechnya, also seem attracted by a deeper sympathy for the embattled breakaway region which leads them to convert to the Chechens' Moslem faith, to be adopted into their families and sometimes even to take up arms against Moscow in the Chechen struggle for independence.

"The character of this whole war also plays a role in their decision," Mr Sorokin said. "They encounter a war for freedom and sometimes they cross to the other side and actually join the fight against Russia. They chose to fight for freedom, for liberty."

NOVELL SOLUTIONS CAN GET YOU A FULLY FUNCTIONAL INTRANET TODAY.

For a partially functional intranet, may we suggest the competition?

Your Novell network was purposely designed with an open architecture — just right for an upgrade to a fully functional intranet. So today, Novell brings you a complete intranet solution starting with IntranetWare™ for open access, ManageWise™ for efficient management, and GroupWise™ for communication. While others talk about intranets, with us you're intranet-ready with all the familiarity of your current network: file, print, directory, security, management, and messaging. To get where you want to be, you don't have to start over. Your Novell network will expand with you. Contact your Novell office for more information or call +44-171-242 43 42.

Novell.
Everything's Connected.

WWW.NOVELL.COM/INTRANET_READY

©1996 Novell, Inc. All rights reserved. Novell, IntranetWare, GroupWise, ManageWise, Everything's Connected, Novell InnerNet Publisher are trademarks or registered trademarks of Novell Inc. in the United States and other countries.

NEWS: THE AMERICAS

Republicans soften immigration bill

By Jurek Martin in Washington

The Republican leadership on Capitol Hill has decided to drop the most controversial clause in the illegal immigration bill, probably ensuring its passage by Congress but at some political cost to Mr Bob Dole, the party's presidential candidate.

The provision, named after Congressman Elton Gallegly, a Republican from California, would have allowed states to deny public education to illegal immigrant children.

President Bill Clinton had warned he would veto the whole bill if it were retained. But Mr Dole

has repeatedly endorsed it, mostly because it is popular in California. In a 1994 referendum Californians voted to expel illegal immigrants from a wide range of state services, although implementation has been blocked by the courts.

The Gallegly amendment will, nevertheless, be brought to a vote as an independent piece of legislation, with the modification that those in school at the start of next year would be exempt from any ban. It is given some chance of passing the House, but little in the Senate, and would certainly be vetoed by the president if it did.

The overall bill is aimed at illegal immigrants, following the con-

gressional decision earlier this year to split the legislation into two parts. Directed principally at the flow from Mexico, it strengthens the border patrols and enforcement powers of the Immigration and Naturalisation Service, already beefed up in the last two years by the Clinton administration.

But it has also come under attack from civil libertarians because of the new limits it places on the legal rights of appeal now available to those facing deportation. As with the California proposition two years ago, court challenges can be expected if it becomes law.

Nor can a presidential veto

entirely be excluded, although Mr Clinton demonstrated in the welfare reform bill an inclination to sign into law broadly popular and populist measures over the objections of liberal Democrats.

In a TV interview on Monday night, the president said he had no problems working with Republicans in Congress if that furthered the cause of what he called the "dynamic political centre". With Mr Dole trailing Mr Clinton in opinion polls, the Republican leadership is naturally concerned about retaining the slim majorities in both houses won in 1994.

Its calculation was that it was better to have a weakened bill on

which their incumbent congressmen could campaign in the next six weeks than no bill at all - even if this meant distancing themselves from Mr Dole and giving Mr Clinton the opportunity of staging for electoral purposes another White House bill signing ceremony.

That is consistent with the approach taken after Mr Dole stepped down as Senate majority leader in July. A variety of bills he had opposed, ranging from increasing the federal minimum wage to more portable health insurance coverage, have subsequently been passed to soften the radical image associated with the increasingly unpopular Republican Congress.

AMERICAN NEWS DIGEST

Clinton attacks 'political' probe

President Bill Clinton has said it was "obvious" Mr Kenneth Starr, the Whitewater special counsel, was politically motivated in his investigations of the First Family's financial affairs in Arkansas.

In a Monday night TV interview, he said there was "a lot of evidence" to support the claim of Mrs Susan McDougal, a former Whitewater partner, that Mr Starr, a Republican, was trying to force her to testify against the president and his wife, regardless of the truth of any allegations.

Mr Clinton's comments, far more frank than any he has previously delivered on Whitewater, came as the Washington Post reported yesterday that legal documents partly drafted by Mrs Hillary Clinton 10 years ago may have been used to "deceive" federal banking regulators.

The newspaper said the Federal Deposit Insurance Corporation now believed, following a review of Mrs Clinton's Arkansas law firm's billing records, that she and Mr Webster Hubbell, another partner in the firm, had done substantial work for Madison Savings and Loan, the now defunct thrift institution at the heart of the investigations into the Whitewater real estate development.

Mrs Clinton and Mr Hubbell, now serving a jail term for overbilling clients, have repeatedly said they cannot recall doing anything other than cursory legal duties for Madison. The White House also dismissed the latest reports as politically motivated.

Meanwhile, Sun-Diamond Growers of California, the leading producer of dried fruit and nuts, was found guilty by a court yesterday of making illegal gifts and contributions to Mr Mike Espy, former secretary of agriculture, and his brother. *Jurek Martin, Washington*

Antiguan minister sacked

Mr Molwyn Joseph, Antigua's finance minister, has been sacked after opposition parties alleged he helped a friend evade customs duties on an imported vintage car.

Mr Joseph would hold no other ministerial office in the island's government, said Mr Lester Bird, prime minister, in announcing the sacking.

The attorney-general, who investigated the charges, said Mr Joseph had asked port officials "to facilitate the delivery of a Rolls-Royce motor car" and that, in complying with the minister's request, "rules and regulations were breached".

The 60-year-old car was previously owned by Mr Robert Bradshaw, the late prime minister of neighbouring St Kitts-Nevis. *Caruete James, Kingston*

Mexico's PRI tackles faction

Mexico's ruling Institutional Revolutionary Party (PRI) has shut down the offices of Democracia 2000, a rebellious faction that tried to disrupt the party's convention at the weekend. Although the party leadership permitted delegates to voice their discontent at the assembly, Mr Ramiro de la Rosa, head of the faction, was thrown out for calling former President Carlos Salinas de Gortari a "thief and a murderer" responsible for the death in 1994 of PRI presidential candidate Luis Donaldo Colosio.

Mr Salinas, who is a member of the PRI, fled the country after leaving office in 1994 amid Mexico's worst economic crisis in 50 years. *Reuter, Mexico City*

Radical plans aim to make jobs market more flexible

Menem faces conflict over labour reform

By David Pilling in Buenos Aires

Argentina's Peronist government was yesterday preparing to unveil radical plans to overhaul labour legislation, in an effort to cut record unemployment of 17.1 per cent by making the jobs market more flexible.

The proposals, which have been spearheaded by President Carlos Menem, will bring the Peronist party into sharp conflict with labour unions, which have traditionally formed the backbone of the party's support.

Plans to weaken workers' rights will also open Mr Menem to charges of betraying the very tenets of Peronism, whose founder, General Juan Domingo Peron, introduced most of the labour practices now under assault. Peronist congressmen, many of whom are up for re-election in 1997, may be reluctant to pass such unpopular legislation, but Mr Menem has vowed to use his presidential decree if necessary.

Among the proposals to be put forward yesterday by Mr Armando Caro Figeroa,

employment minister, at a Peronist national council were:

- Indemnity payments. Employers would no longer be required to pay dismissed workers a month's salary for each year of service. This would be replaced by a type of insurance policy, although it is not clear whether the employer or employee would pay the premiums;

- Wage negotiations. Industry-wide wage agreements would be replaced by negotiations at company level;

- Salary. This would be divided into two parts, a basic wage plus an additional amount to be paid only if the company were performing well;

- Hours. Employers would be able to extend the current eight-hour working day to 12 hours during peak periods, to be compensated for by time in lieu. This would circumvent bonus pay;

- Holidays. Employers would be given more freedom to set holiday time at their convenience;

- Bonuses. The "15th month" salary, currently paid to every worker in two



Carlos Menem: has vowed to push reform through

semi-annual instalments, could be spread over the year to help a company's cash-flow.

Mr Gerardo Martinez, former head of the CGT union congress, said unions "would reject the proposals in the name of Peronism", as they would make working conditions more precarious and

add to poverty without solving unemployment problems.

The CGT has called a 36-hour general strike from tomorrow in protest at economic policy and the government's proposals, which Mr Rodolfo Daer, CGT leader, said would "destroy the dreams of all Argentines".

Silicon Valley chiefs put money on Dole

By Christopher Parkes in Los Angeles and agencies

A group of more than 150 Silicon Valley executives set out yesterday to dispute the popular belief that California's high-tech business elite is united behind President Bill Clinton.

After a meeting at Advanced Micro Devices' Sunnyvale headquarters, the likes of Mr Gilbert Amelio, head of Apple Computer, and Sun Microsystems' Mr Scott McNealy were due to endorse Mr Bob Dole, the lagging Republican presidential candidate.

The meeting and planned declaration comprise a conservative riposte to a joint declaration of support for Mr Clinton last month from 75 senior technology executives, including Mr Steve Jobs, Apple's long-departed co-founder, and Mr Ed McCracken, Silicon Graphics chief. That initiative followed the president's public condemnation of a proposed state law which would make it easier for investors to sue companies.

The relief in a high-tech sector which claims to have lost more than \$8bn in settlements of mainly frivolous lawsuits in recent years, and where 60 per cent of companies claim to have been targeted by so-called "strike" lawyers, overflowed into a show of support.

Although Mr Clinton's statement was a clear reversal of his previous stance at the federal level, the industry reaction was seized on by backers and media and touted about as a sign that Silicon Valley, which responded warmly to his techno-friendly campaign in 1992, was again wholeheartedly behind him.

But Mr Dole has also condemned the proposed state legislation, and has tabled other promises which appeal, including capital gains tax cuts and faster economic growth.

Yesterday's pro-Dole move is likely to re-awaken the Californian debate on the campaign, which has faded recently as Mr Dole has failed to loosen Mr Clinton's apparently immovable grip on the state.

According to unofficial estimates, Silicon Valley has contributed twice as much to Mr Clinton's campaign funds as to Mr Dole's. Yesterday's meeting might help correct the imbalance.

TO PROPEL THE GREAT JOURNEY



From the lonesome road to the information superhighway

tyres • power and telecom systems **PIRELLI**

Conceived and Photographed by Richard Avedon

on IT

Polish gas deal under attack

teclist

in court

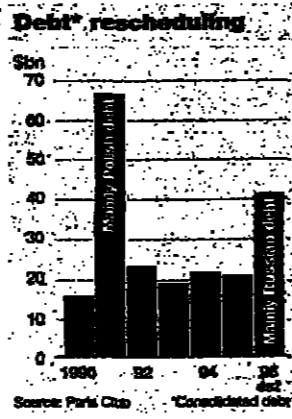
NEWS: INTERNATIONAL

Paris Club obstacle for initiative on poor countries
Creditors warn over debt relief

By Robert Chote, Economics Editor, in Washington

The Paris Club of creditor governments has warned the World Bank and the International Monetary Fund that they will have to make the "largest possible contribution" to debt relief for poor countries before it will consider providing any further help itself.

strategy which might give countries an exit from their debt problems. In a letter to Mr Philippe Maystadt, the chairman of the IMF's key "interim" committee, Mr Christian Noyer, the chairman of the Paris Club, urged the IMF and World Bank to "move forward to define and implement the contribution they intend to make - out of their own resources, in the first place".



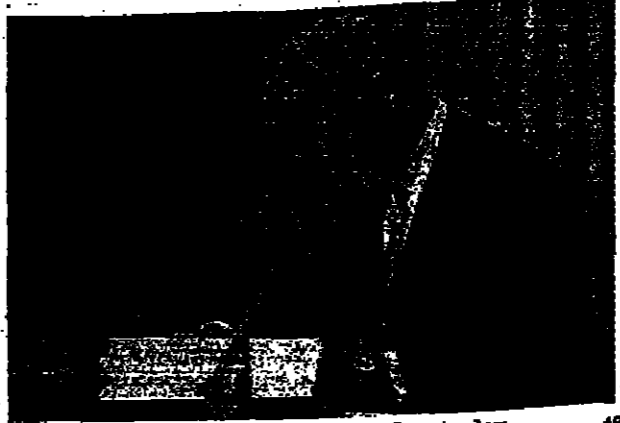
World Bank and IMF. For their part, the IMF and World Bank want the Paris Club to give debt relief of up to 90 per cent to an eligible country, after which they

would come in and do what remained necessary through grants or subsidised loans to reduce the country's overall debt burden to a sustainable level. Most Paris Club governments have dismissed the 90 per cent figure as unrealistic, although there is a growing consensus among Group of Seven countries that the club should move to 80 per cent relief. Officials hope that a recent expression of French support for a move to 80 per cent may prompt Mr Noyer's secretary to be more flexible than his letter suggested.

Paris Club "would be insufficient to deliver debt sustainability in some of the countries involved". He added that Mr Noyer's letter was a step in the right direction, but that he hoped the Paris Club would give more specific information on its action before the World Bank's annual meeting gets under way next week. Paris Club officials meet to discuss their contribution to the multilateral debt initiative tomorrow. They will then be under pressure to clarify their position. The bulk of Paris Club debts is owed to the US, Japan, Germany and France, with Japan the most reluctant to increase the generosity of the debt relief, it offers.

Angry Israel hits out at Cairo

Israel's new rightwing government, caught in a diplomatic row with Arab states, demanded yesterday that Egypt stop "threatening" it for taking a slower approach to peace than the ousted Labour administration. Rauter reports from Jerusalem. Asked if Egypt could play a key peacemaking role in the present atmosphere, Mr David Levy, Israeli foreign minister, said: "If Egypt continues to express itself this way, it is effectively not interested."



Clinton signs test ban treaty at the UN yesterday

Top powers sign N-test ban treaty

By Michael Littlejohns and Laura Silber in New York and Patti Waldmeir in Washington

The world's five declared nuclear powers, Japan and 10 others yesterday signed a landmark global treaty to ban nuclear testing. Addressing the United Nations General Assembly after the signing, President Bill Clinton hailed the accord as "the longest sought, hardest fought prize in arms control history". The president addressed the general assembly after becoming the first world leader to sign the comprehensive test ban treaty, using the same pen used by President John Kennedy when he approved the partial test ban treaty in 1963. That treaty prohibited nuclear tests in the air, on sea and in space, but permitted them underground. Yesterday's accord, which would halt all tests, is a milestone in arms control that has eluded world leaders for decades. But it will not come into force until all states with nuclear reactors have signed it. India and Pakistan have vowed to comply with the treaty, though US officials hope they will have done so by the end of the year. The international consensus demonstrated yesterday at the UN.

The foreign ministers of the four other declared nuclear states - China, France, Russia and Britain - followed Mr Clinton in signing the accord, along with Japan, the only country ever subjected to nuclear attacks. Mr Clinton criticised the members of the assembly for failing to do enough to halt international terrorism. Last year at the UN he had urged nations to "commit to a goal of zero tolerance" for terrorists, but this had not been met. "Real zero tolerance requires us to isolate states that refuse to play by the rules... of civilised behaviour," he said. Earlier the president had faced an awkward closed-door meeting with Mr Boutros Boutros Ghali, the UN secretary general, whom the US is determined to oust. A UN spokeswoman said the two men had not discussed the test ban treaty. Mr Boutros Ghali's future, Washington's commitment to block his reappointment, which a US official described as "non-negotiable", is driven in part by hostility among Americans to an institution which many believe is bloated, too costly, and incapable of acting decisively to resolve world conflicts. "Most Americans support the UN," Mr Clinton said, but added "we also support the process of reform."

Uzbekistan plans big state sell-off

By Sander Theores, recently in Tashkent

Uzbekistan is to sell off state shares in at least 300 medium-sized enterprises to newly created investment funds, designed to avoid the pitfalls of privatisation campaigns in neighbouring countries. Mr Abdullah Abdulkadrov, deputy chairman of the state property committee, said that 30 per cent stakes in 300 enterprises would be put up for sale next month. But the only buyers would be new privatisation investment funds, comparable to funds set up earlier in Kazakhstan and the Czech

Republic, which are being licensed to enable Uzbek citizens to take part in the privatisation campaign. "Our goal is to attract the average guy, not the big guys with big bucks," Mr Abdulkadrov said. "Elsewhere, the shares went to those who were rich already. We don't want a redivision of property, but a sale." Uzbekistan has dragged its heels on privatisation of sizeable enterprises, and even small companies were often simply sold to employees. "They are trying to learn from the mistakes of other countries, where privatisation did not always go smoothly," said Mr Peter

Klein, general manager of a joint venture bank of ABN Amro, the Dutch bank, which is considering offering management services to the new funds. "If they push it through the way it's on paper it should work." Similar funds petered out in Kazakhstan because privatisation slowed down, leaving too few interesting shares on the market to keep the funds going. Mr Abdulkadrov said the 300 companies on offer were all partly privatised, and had shares quoted at twice or three times the nominal value at which they will be sold to the privatisation investment funds; more

would be added until about 1,000 enterprises were sold off. The list includes tourist enterprises, construction companies and wholesale traders - branches that have turned profitable after privatisation in neighbouring Russia. In other countries, limits on the percentage of shares that a single fund could own in a company were too low to make share purchases worthwhile; in Uzbekistan, the limit will be 35 per cent. If in Russia and other republics the employees managed to obtain a majority stake in many companies, and block painful restructuring.

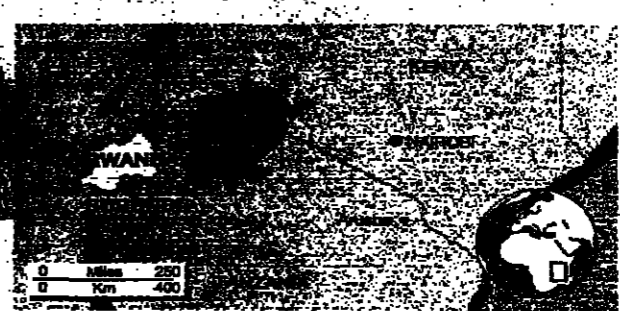
In Uzbekistan the workers can own no more than 25 per cent. Some analysts warned that a government decision to float the national currency, now unconvertible, could quickly wipe out the value of the shares sold by the investment funds. They also fear that government restrictions on the funds, designed to prevent large investors from taking over, could nip the funds in the bud. Only a handful of companies have applied for a licence to set up a privatisation investment fund to date, but many others are planning to do so before the auction.

Advertisement for 'Locate in Scotland' featuring a large image of a person and text: 'Kirsty is fluent in English, French, German and Electronics'. Includes contact information: '0500 666 123' and 'WWW: http://www.scotland.co.uk'.

Justice for Rwanda takes uncertain step

First genocide trial starts tomorrow, but the ideals behind it may be tarnished, writes Michela Wrong

Tomorrow Mr Jean Paul Akayesu, former mayor of a district in central Rwanda, will stand trial in a UN court in the Tanzanian town of Arusha on charges of genocide. The case marks a turning point for the first time, a suspect is to be tried over the Rwandan extermination of some 500,000 minority Tutsis and Hutu moderates in 1994.



However, according to the UN administration in Arusha, the oft-delayed debut may be postponed almost immediately at the defence's request. On the other hand, proceedings may start in camera. Or in public. Such uncertainty is typical of the operation, say human rights activists. More than two years after the massacres, disappointment in Arusha runs deep, threatening to tarnish the ideals behind its creation. "I don't know if it's because it's African but it definitely hasn't been treated with the seriousness appropriate to the crimes," complains one Rwandan official. The idea of an international tribunal for Rwanda was touted as the scale of killings carried out by the army and militia, orchestrated by officials belonging to the country's Hutu majority, first became clear. The aim was to send a message to the world - that genocide, wherever it may happen, would never be tolerated. Human rights groups, in particular, believed the only way to prevent further bloodshed in the unstable Great Lakes region was to remove the climate of impunity allowing ethnic killings to go unpunished. The tribunal was surrounded by controversy from the start. The Rwanda Patriotic front, the Tutsi-dominated rebel force that chased the previous administration into exile, wanted those responsible to be tried in Rwanda and face the death penalty.

The UN insisted on trials elsewhere - avoiding the accusation of victor's justice - and ruled out capital punishment. Since the international tribunal is likely to try the elite behind the killings, this will lead to a jangling anomaly. The masterminds face life in prison, while many of the ordinary citizens who followed orders - 80,000 are currently crammed into Rwanda's jails - will be executed. The choice of Arusha as a venue has proved another bone of contention. A sleepy base for tourists climbing Mount Kilimanjaro, the town is a five-hour drive from the nearest capital, Nairobi. Communications with the outside world, despite the tribunal's satellite telephone, range from patchy to non-existent. Press facilities are incomplete, disastrously undermining one of the avowed objects of the trials - that justice be seen to be done by extremists in Rwanda and Burundi. The task of getting defendants who fled into exile under lock and key has proved enormous. Although the UN tribunal should in theory take primacy, when Colonel Theoneste Bagosora, the man who organised the militias, was arrested in Cameroon it had to compete against extradition requests from both Belgium and Rwanda. The defence is expected to ask for the first trial to be adjourned on the grounds they have been denied visas

to Rwanda or failed to track down individuals in the Zairean refugee camps. But most people are anxious, despite all the blunders, for proceedings to start. The absence of justice for Rwanda, itself still not ready to stage any trials, has left the country with festering wounds that are steadily fuelling new violence. Since 1994 Hutu exiles infiltrating from Zaire have killed 100 witnesses to the genocide. Trying to end the infiltrations and wipe out local collaboration, the army has grown increasingly brutal, staging a series of group executions. "At the moment there is a feeling of no one being punished," says Ms Alison Desforges, consultant to Human Rights Watch Africa. "The guilty wipe out witnesses, which creates panic among survivors, who then become ready to strike out. Without justice we cannot combat this climate of fear." So far, only 21 people have been indicted and Judge Richard Goldstone, chief prosecutor for both the Yugoslavia and Rwandan tribunals, admits the total may never exceed 40. That would turn Arusha into a symbolic forum rather than a realistic attempt to mete out justice to the thousands of men, women and children who tried to eliminate a troublesome minority. But for those trying to rebuild post-genocide Rwanda, such symbolism still has its value.

HERO/SCOR/LANKE



Cutting a tenth of a second off your time can take years.
With Air France you can cut several hours off one flight.

AMSTERDAM - BOGOTA IN 1 hr. 45 min.
MANCHESTER - ABIDJAN IN 7 hr. 20 min. daily

 NEW HUB TRANSFER SYSTEM
PARIS CDG 2 AIRPORT

... saving any amount of time over thousands of miles. When using the new "Paris - Charles-de-Gaulle 2" hub transfer system today, you connect with the Air France worldwide network in record time (that is 600 long-distance and 2,600 medium-haul flights every week). Save time and earn Miles too while you travel, with our new "Frequence-Plus" frequent flyer program. On your marks. Get set. Go... with Air France.

You might not have the patience or the fitness to time yourself for the 400-metre butterfly event and you're probably no hope of ever winning a medal. However, there's nothing to stop you from

based on flight schedules published by Air France / Air Inter Europe. YOU WILL ALWAYS HAVE A REASON TO FLY AIR FRANCE



سازمان هواپیمایی

NEWS: ASIA-PACIFIC

Japan's debt shows rapid rise

By Gerard Baker in Tokyo

The damage wrought by years of slow growth and repeated fiscal stimuli on Japan's public finances was revealed yesterday when the country's finance ministry revealed that the gross level of outstanding debt owed by the central government stood at ¥354,131bn (\$3,057bn) at the end of June.

The figure indicates a rapid deterioration in the fiscal position in the last five years, and is likely to renew calls from the ministry and some politicians for an early move towards consolidation of the national budget.

But the broader picture of public sector debt suggests that while there has clearly

been a decline in the nation's fiscal health, the underlying position remains comfortable.

The statistics were published in line with new rules from the International Monetary Fund that require member countries to release standardised data on a range of economic variables. The requirement is part of an attempt by international financial authorities to avert the risk of sudden serious financial crises.

During the last decade Japan has moved from being the most fiscally conservative of the leading economies to one of the most lax. Long-term central government debt - at ¥302,146bn - is now just under 60 per cent

of gross domestic product. Next year, according to the country's finance ministry, the figure is expected to rise to over ¥320,000bn, or 64 per cent of GDP.

That figure indicates Japan is now in the theoretical position of not being able to meet one of the main criteria of the European Union for membership of a single currency. The EU's rules state that countries hoping to be included in the final phase of economic and monetary union should have a debt ratio of no higher than 60 per cent of GDP.

The overall gross debt figure is even worse than that. If local government borrowings are included, the long-term debt ratio rises to

89 per cent of GDP.

The gross figures overstate the scale of the problem, however. Because of the unusual structure of the Japanese budget, much of the gross debt is taken up by other government agencies. In other words, the government borrows money from itself. Accordingly the level of net debt - a more reliable indicator of fiscal laxity, is much lower. Independent estimates put it at 20-40 per cent of GDP.

The real threat to the country's financial position lies in the longer term, however, as Japan's ageing population places increasing strain on the social security budget.

Other figures released yesterday reveal the economy is continuing its gradual recovery. The economic planning agency said its index of coincident economic indicators remained in positive territory for the second month running in July. The diffusion index, which nets out current positive and negative data in a range of economic statistics, stood at 80 per cent, well above the 50 per cent level that marks the break-even between growth and contraction.

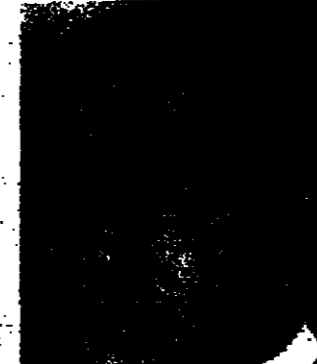
The index of leading indicators was above 50 per cent for the fourth consecutive month at 77.8 per cent, suggesting the immediate economic outlook also remains moderately healthy.

Seoul urges renewed war games with US

By John Burton in Seoul

Mr Kim Young-sam, the South Korean president, yesterday raised the stakes in the confrontation with North Korea over its recent submarine intrusion, saying his government would "seriously reconsider" its policy toward Pyongyang. At the same time the defence ministry in Seoul demanded the resumption of war games with the US.

"How do you think Japan or the US would have reacted if a submarine sneaked into Osaka or Aomori or into an area near Washington? The US and Japan would have probably started a war against the aggressor," Mr Kim told a group of Japanese editors.



Kim Young-sam: 'seriously reconsidering' policy

The revival of the annual Team Spirit military exercise would deal a blow to the 1994 US-North Korean agreement in which Pyongyang promised to scrap its suspected nuclear weapons programme in return for US concessions, including an end to Team Spirit.

"We plan to strongly propose to the US side resuming the joint Team Spirit exercises as soon as possible,"

said the defence ministry in a statement that angered US officials in Seoul.

"When we read it, our jaws dropped," said one US official. Another dismissed the statement as a "trial balloon", adding: "we won't allow the US to be pressed into any type of corner" by the South Koreans.

The US officials worried that the defence ministry demand could result in a damaging public squabble between Washington and Seoul that North Korea might exploit.

The statement revealed

the clear differences between the US and South Korea in their reaction to the landing of 26 North Korean intruders from a grounded submarine last week.

Mr William Perry, the US defence secretary, called on Monday for calm between the two Koreas.

The US and South Korea had tried to display an united front only hours before the defence ministry's demand by issuing a joint statement in Seoul that represented the strongest condemnation of the submarine intrusion by the US to date.

The statement, issued after a meeting between the South Korean foreign and defence ministers and the US ambassador to Seoul and commander of US forces in South Korea, described the intrusion as a "military provocation" which was a "flagrant violation of the armistice that ended the 1950-53 Korean war."

Both sides "agreed on the necessity of sending North Korea a strong warning" and "to take strong measures to dissuade North Korea from the anachronistic illusion of uniting the Korean peninsula by military means".

Defusing Tokyo's fiscal time bomb

William Dawkins weighs an issue dominating concerns of election rivals

An uncomfortable question sits at the back of Japanese politicians' minds as they prepare for a general election next month: how will the next government tackle the looming debt crisis?

The urgent plight of the state's finances is one of the few subjects on which there is a policy debate between the main rivals, who are otherwise too worried about simple survival to let themselves be lumbered with ideological baggage. The outcome of that debate - a quick or delayed increase in sales tax - will clearly affect the health of the world's second largest economy.

The ruling Liberal Democratic party is, at least officially, committed to carrying out the cabinet's commitment, made in June, to increase sales tax from 3 per cent to 5 per cent from next April, in an attempt to boost flagging tax revenues. To soften the shock to consumers, it would like to issue a public spending package, worth around ¥2,000bn-¥3,000bn (\$18.5bn-\$28bn) in genuinely new spending, some after the election.

Some in the LDP would like to delay the tax rise, uncomfortably aware of the punishment the party received at the electorate's hands after introducing sales tax in 1989. It lost its majority in upper house elections

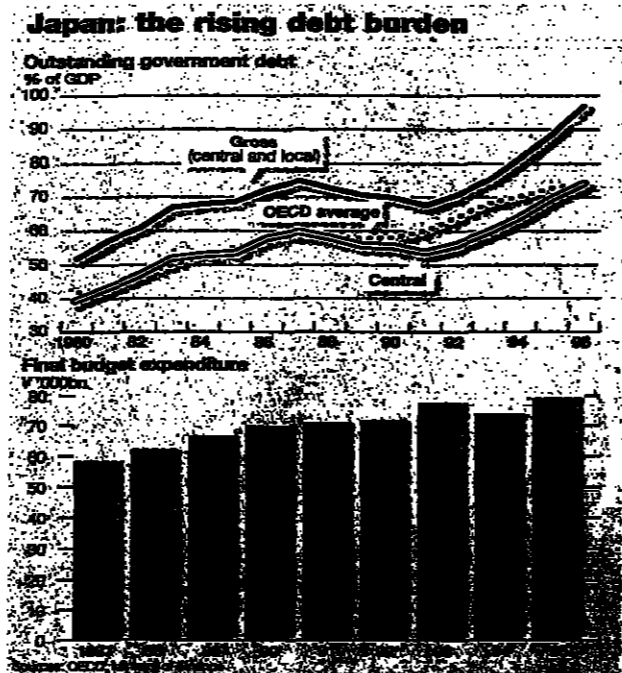
the following year, the first step to the LDP's humiliation at the last general election in 1993.

But the party leadership accepts the finance ministry's sense of urgency. They have little option. Years of lavish public works packages and a decline in the income tax base created by an ageing population has pushed the general government's outstanding debt from just above 50 per cent of gross domestic product in 1980, to nearly 65 per cent, well above the average for the developed world.

A two-point rise in sales tax will, in the short term, only make a tiny dent in the debt mountain. But it will help to redress an imbalanced tax structure, with implications for future revenues. Indirect taxes account for less than 20 per cent of the Japanese government's tax income, well below the OECD average of 30 per cent - which makes the government's finances ill-suited to coping with a population, nearly a quarter of whom will be aged over 65 by 2025.

The LDP's main rival, the New Frontier party (NFP), also recognises the fiscal time bomb. But it believes a tax rise next spring would choke the fragile economic recovery in its infancy and therefore bring no significant increase in tax revenues, says Mr Takeo Nishio, the party's secretary general.

Instead, the NFP proposes to delay the tax rise at least until the end of the decade. During this time income taxes would be halved and Tokyo would launch another



ambitious public spending programme focused on five sectors including new technology, environmental protection and care of the aged. Sales tax should eventually rise to 10 per cent, proposes the NFP.

Few people believe the NFP would actually be able to carry out that programme in full. The powerful finance ministry would resist it and world capital markets would crack down hard on perceived fiscal irresponsibility.

Even so, the chances are that an NFP government would at least delay the tax rise and carry out an expansionary fiscal policy, predicts Mr Jeff Young, political analyst at Salomon Brothers

Asia. An LDP government would probably carry out its stated policy of gentle fiscal contraction.

Beyond that, there is little to differentiate the main parties' economic agenda. But there is another important medium-term economic issue: deregulation, which will be affected by the election, irrespective of which party wins.

This will be the first trial of a new voting system and new electoral boundaries, which shift a large number of seats from rural to urban areas and oblige individual candidates to attract roughly twice as many votes as before to win a place in parliament.

One implication, Mr Young points out, is to oblige politicians to appeal to a wider swathe of voters instead of the narrow interest groups of the past. In theory, that should favour deregulation, in that increased economic competition tends to favour a large number of people at the expense of a few, as it did when the European Union carried out its 1992 campaign to dismantle members' trade barriers.

Japan's current political model is the precise reverse. It tends, say its critics, to deliver benefits to a few powerful interest groups at the expense of the general public. The most recent and perhaps most spectacular example of this tendency was the six-year ¥6,000bn plan of government spending announced in 1994 to compensate rice farmers for an end to Japan's ban on rice imports, required by its obligations under the Uruguay Round of the General Agreement on Tariffs and Trade.

A more indirect example is the way in which influential interest groups, such as parts of the bureaucracy and small retailers, have managed to ensure that an ambitious deregulation programme launched three years ago has proceeded at only a modest pace.

Any growth in the public's political clout will of course take some time to produce faster practical deregulation. It may be a subtle change, but it could well be the most important consequence of this election, for Japan as well as its foreign partners.

Malaysia bank to axe third of staff

By James Kynge in Kuala Lumpur

Bank Negara, Malaysia's central bank, is gradually to shed nearly one-third of its staff in a streamlining operation that will reduce the government's wage bill.

Mr Anwar Ibrahim, the finance minister and deputy prime minister, said yesterday the bank would let go in stages more than 700 of its 2,000 staff as part of a programme to increase efficiency. The staff are to be invited to participate in early retirement and voluntary redundancy schemes.

Anwar did not give a time scale.

The central bank has long been trying to persuade the 37 commercial banks in Malaysia to merge and streamline their operations. With the announced cuts, analysts said, it appeared the bank was leading by example.

The bank plans to close six of its 13 branches in Malaysia and to scrap its small retail banking operations. In a statement, it justified the changes by saying it needed constantly to review its organisational structure and promote efficiency.

Analysts said the bank's restructuring was an early example of the country's resolve to reform government bodies which are often heavily overstuffed.

In tandem with this is a drive to automate and computerise government offices to reduce repetitive clerical work. The new administrative capital of Putrajaya, being built on a greenfield site near Kuala Lumpur, is intended for a much leaner bureaucracy than that which currently inhabits the corridors of power.

ASIA-PACIFIC NEWS DIGEST

Shanghai to cut share fees

The Shanghai Stock Exchange will cut trading fees and shift to more off-floor trading, the Shanghai Securities News said yesterday. From next Thursday brokerage fees will be reduced from 0.4 per cent to 0.35 per cent, and the transaction fee charged by the stock exchange reduced from 0.015 per cent to 0.012 per cent.

The reduction will not, however, apply to the only shares foreigners are allowed to trade - B shares - for which the commission fee will remain at 0.6 per cent. Analysts said the cut in fees was intended to boost trading volumes on the Shanghai market, which this year has lost ground to its main rival in Shenzhen.

The shift to more off-floor trading will also help streamline trading costs. A spokesman for the exchange said the number of floor traders was likely to be reduced from 3,500 to 1,500 by the time the exchange moved to its new building in Pudong district in the middle of next year.

Sophie Roell, Beijing

China action on poverty

China's poverty alleviation strategy, which has become a government priority, is another indication that reducing the growing gap between the rich and poor, and in particular regional disparities in wealth, has become a government priority.

President Jiang Zemin told a national conference on poverty alleviation yesterday that development of poverty-stricken regions is not only an economic issue, but an issue affecting national stability. Premier Li Peng said the government would lift spending on poverty aid from next year by ¥1.5bn (\$180m) a year.

Sophie Roell

Record deficit for Seoul

South Korea has posted a record monthly current account deficit of \$3.49bn for August, which has increased the deficit to \$15.2bn for the first eight months of 1996 against \$7.3bn a year ago.

The central bank estimates that the deficit could reach a record \$18bn for the full year. Private economists believe the deficit could breach the \$20bn barrier, which would be equivalent to 4 per cent of its GNP. Continued falls in global prices for memory chips, Korea's biggest export, is mainly being blamed.

John Burton, Seoul

Manila plans more bonds

The Philippine government is planning to issue the country's first 15- and 20-year domestic bonds in Manila after the popularity of its debut 10-year offering yesterday strongly exceeded official expectations. The issue, which is designed to reduce long-term interest rates and provide fixed-income maturities for the country's growing mortgage and insurance sectors, was oversubscribed by five times with bids reaching almost 10bn pesos (\$400m).

Foreign and local banks said the 16 per cent interest rate, which was well below expectations from the auction, demonstrated long-term confidence in the government's inflation strategy. Inflation, which dropped to 7.9 per cent last month is predicted to fall to 6 per cent by December.

Edward Luca, Manila

Jakarta cuts growth forecast

Indonesia's Central Bureau of Statistics yesterday forecast the country's gross domestic product would grow 7.67 per cent this year and 7.91 per cent in 1997. The bureau's figure contrasts with the 8.1 per cent 1996 GDP growth forecast earlier this month by Mr Ginandjar Kartasasmita, Indonesia's minister for planning and development. Indonesia posted GDP growth of 8.07 per cent in 1995.

Mamuela Saragosa, Jakarta

Wrangling hits India's divestment plans

By Mark Nicholson in New Delhi

India's already delayed public asset divestment programme has run into further problems with a dispute between the government's newly-created Divestment Commission and the existing bureaucracy over the new agency's terms of reference.

The commission, established by the United Front government to "advise" on the manner and choice of state divestments, is arguing that it should be free to examine all 344 public enterprises and make its own decisions about which can

be prepared for asset sales, and when.

However, the finance and industry ministries, represented by a "core committee" of bureaucrats, has laid down terms that the new agency, housed within the finance ministry, would prepare for sales only enterprises which they recommend.

Mr G.V. Ramakrishna, chairman of the commission, said in an interview that if the dispute was not resolved in the new agency's favour, "I assume that the Commission would then become non-functional".

The bureaucratic turf bat-

tle threatens further to delay a programme of divestments from which the United Front government is aiming to raise Rs50bn (\$1.4bn) before the end of the fiscal year in March. Officials have already conceded that no sale is likely before January, blaming India's presently depressed equity markets.

Mr Ramakrishna, who has a reputation for independent-mindedness, said he envisaged the commission establishing a public and private sector team of 10-15 people who, aided by foreign and domestic consultants, would examine "the whole canvas" of India's state-

owned companies, identify companies suitable for divestments of minority stakes and prepare these for sale through restructuring and improving management.

He is seeking a \$1m loan from the World Bank to help finance the hiring of technical, financial and management consultants.

He aims to move divestment away from being a "largely budgetary support operation", as it had been under the previous Congress government, and address "the broader question of the management, restructuring and efficiency" of state corporations.

However, he said the commission did not envisage preparing corporations for outright sale. "We're not in the same game as privatisation, like in the UK or other countries - this is not privatisation in this sense."

The UF has ruled out divestment from "strategic industries", railways, will permit sales of up to only 49 per cent in "core industries" such as steel, petroleum and metals, but has said it will allow sales of up to 74 per cent in "non-core, non-strategic" state holdings, such as hotels.

India launches biggest GDR offering, Page 17

Where will YOUR company be from 8th-10th November?

• Direct access to over 700 outstanding candidates from Europe and Asia

• The most cost-effective way to meet your company's HR needs

• A truly time and labour-saving way for your company to recruit

• Heighten your company's international profile throughout Europe and East Asia

• Opportunities for small and medium-size companies to participate

• A chance to meet the largest number of Japanese, Chinese and Korean job-seekers gathered in Europe under one roof

• Full support provided in pre-selecting the candidates you want to meet

INTERNATIONAL CAREER FORUM
SPONSORED BY THE NIKKEI GROUP

The 7th International Career Forum in Europe is a unique event offering large and small organisations a cost-effective opportunity to interview outstanding applicants from all over Europe. We select candidates according to participating companies' needs and substantially reimburse applicants' travel expenses, including air fares. Last year's Career Forum was attended by students and young professionals with degrees and postgraduate qualifications in technical fields, sciences, economics, business, finance and law as well as MBAs. In addition, the majority of our candidates also possess European and strong East Asian (Japanese, Korean, Chinese, etc.) language skills.

Participation costs less than a advert placed in a national daily. Can YOU afford to miss it?

To find out just how cost-effective the Career Forum could be for your company, ring Gary Scott or David Briggs at:

DKR Europe Ltd
125 New Bond Street
London W1Y 9AT
Tel: 0171-493 1533
Fax: 0171-493 1019
http://www.dkr.com/ Email: Gary.David@dkreurope.co.uk

INTERNATIONAL CAREER FORUM

Australia PM to see Dalai Lama

By Bruce Jacques in Sydney

The Australian prime minister, Mr John Howard, yesterday confirmed he would defy Chinese warnings of trade and economic retaliation and meet the Dalai Lama, Tibet's exiled spiritual leader.

But Mr Howard said the Dalai Lama would be taking part in his capacity as a religious leader and not as the head of the exiled Tibetan government.

The meeting, scheduled for tomorrow in Sydney, therefore did not mean any change in Australia's policy towards China. An identical policy was applied to the Dalai Lama's last Australian visit in 1992 when he met Mr Paul Keating, then prime minister.

In Beijing last night, however, Mr Shen Guofang, China's foreign ministry spokesman, repeated warnings that contact with the Dalai Lama could unfavourably influence trade relations between Australia and China.

He reiterated China's view that the Dalai Lama was an activist trying to split China, and the meeting would therefore be seen as interfering in China's internal affairs.

However similar warnings were issued over the 1992 meeting without any apparent cooling of trade or political relationships between Australia and China.

But China protested at Germany's reception of the Dalai Lama earlier this year by delaying approval of an operating licence for Allianz, the German insurance group.

China recently became Australia's sixth largest trading partner and could become the third largest after the reunification of Hong Kong takes place next year.

The Dalai Lama arrived in Australia last week for a two-week stay aimed largely at raising money for his followers. He has already met Mr Alexander Downer, the foreign minister.

Telstra

Q: Who's helping Incheape, the international distribution group, succeed in the Asia Pacific?

A: Telstra

Delivering solutions to improve performance. Call today to find out how we can help.

0800 856 0856

مكتبة الاصل

renew
with U

inghai to
share fee

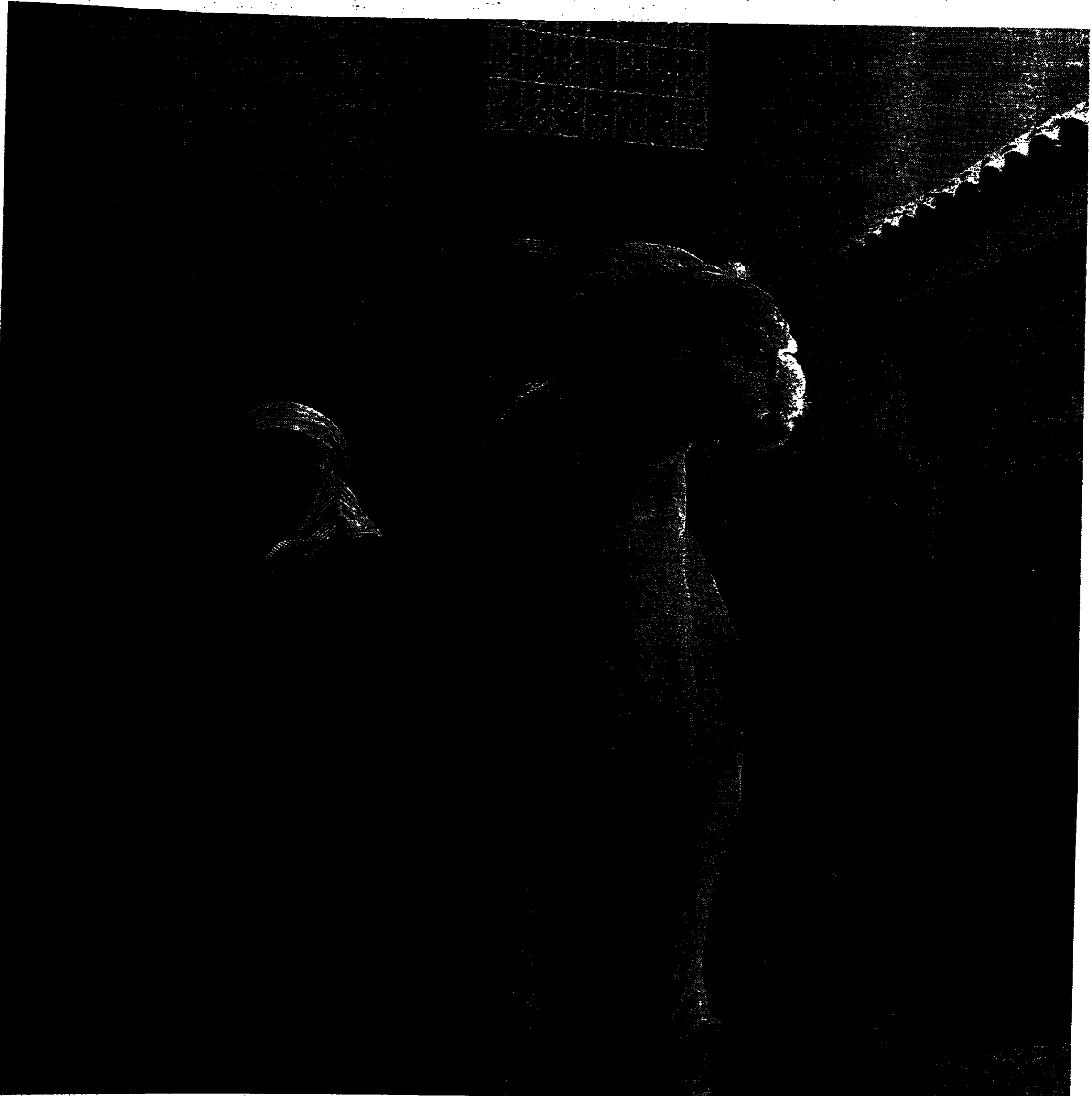
the fact on power

deficit for

please visit our

Telstra

1800 856 76



IN THE MIDDLE EAST, IT IS WISE
 NOT TO ADMIRE AN OBJECT OPENLY;
 YOU MAY BE THE RECIPIENT OF IT.
 Of course, you can always use your
 Visa card to pay for the shipping.
 No other card is welcomed in more
 places around the world every day
 for all kinds of exciting things; like
 shipping packages. Remember to
 poke a couple of air holes in the box.

TRAVEL TIP # 300b



The world's best way to travel

NEWS: UK

Trade data show upbeat economy

By Graham Bowley, Economics Staff

The UK has recorded the biggest current account surplus for nine years, and the first since late 1995, thanks to record incomes from investment and services.

The news yesterday came alongside another boost for the economy when government statisticians reported it was growing faster than previously estimated due to stronger services growth.

The upbeat figures are a boost for Mr Kenneth Clarke, the chancellor of the exchequer, since they show that the robust consumer-led recovery he has forecast for this year is taking place.

But they will weaken his case for further interest rate

The chancellor of the exchequer must cut government expenditure and not taxes in November's Budget, the Institute of Directors said yesterday, Graham Bowley and Richard Adams write.

The employers' organisation said Mr Kenneth Clarke's priority must be to reduce the size of public borrowing, which was now "a blot on Britain's economic performance".

Mr Tim Melville-Ross, the Institute's director-general, said: "It is vital that the chancellor cuts borrowing in his Budget. He

must reduce public expenditure and confine tax measures to further reforms in capital taxes."

He said the government could still win the general election even without a tax-cutting "give-away" Budget. He said the electorate would be more impressed by a responsible Budget from Mr Clarke.

But the Institute hoped income tax cuts and corporation tax reductions would be part of post-election tax and expenditure reform.

cuts in his arguments with the Bank of England. Mr Clarke has so far resisted calls for higher rates from Mr Eddie George, governor of the Bank of England - the UK central bank - who has warned that rates may have to rise soon since the robust recovery may be stoking inflationary pressures.

But economic growth now appears to be close to its long-run trend of between 2 and 2.5 per cent, which means the chancellor will find it increasingly difficult to cut rates without alarming financial markets.

The Office for National Statistics said the UK recorded a current account

surplus of £0.5bn (£0.78bn) adjusted for seasonal factors, in the second quarter of this year, compared with a deficit of £0.5bn in the first quarter.

This eased fears that the consumer-led recovery would push the UK into the red as it sucked in imports. The surpluses on income from trade in services rose

from £1.2bn to £1.9bn and investment income registered a surplus of £3.7bn, up from £3bn. Both figures were the highest since records began in 1946. Services income was boosted by a surge in visitors to the UK, which may be linked to the summer Euro 96 football championships.

The ONS said gross domestic product grew a seasonally adjusted 0.5 per cent between the first and second quarters to reach a level 2.2 per cent higher than in the same quarter a year ago.

This was significantly faster growth than earlier estimates suggested. The ONS said consumers' expenditure, investment and net exports were now growing faster than first estimated.

Flotation price for AEA increased

By Leyla Boulton, Environment Correspondent

The government has taken the unusual step of increasing the price range for its flotation of AEA Technology, the science and engineering group, following unexpectedly keen demand for the shares.

It raised the indicative range for AEA, which is to be floated tomorrow, to between 250 pence and 280p, from a previous range of 240p to 270p. The new range would enable the government to raise between £202m (£122m) and £228m from the sale, compared with £192m-£216m under the previous range.

The move coincides with a report published yesterday by Kleinwort Benson, the merchant bank, which expects the shares to trade at 300p after flotation.

Mr Derek Brown, analyst at Kleinwort Benson, said that one reason for the government's surprise move was that many investors had avoided looking into the placing because they saw the company as "something of a rag bag".

This meant that those investors that did take an interest in the flotation were doubly attracted by an opportunity they felt others might miss. AEA Technology's activities range from decommissioning nuclear reactors to monitoring the safety of oil rigs.

The company this summer announced operating profits had more than doubled to £19.8m, attributed mainly to radical restructuring.

One City expert noted that book-building, a technique imported from the US over the past few years, had enabled the government to change the price range at the last minute.

Used for both the flotation of Railtrack and AEA, book-building enabled Cazenove, the government's broker, to ask institutional investors how many shares they would buy at different price levels.

UK NEWS DIGEST

World Service cuts announced

Nearly 100 jobs are to be cut at the BBC World Service in an attempt to partially close a funding gap, but further economies may be necessary, Mr Sam Younger, managing director of the World Service, yesterday announced details of £5.5m (£10.14m) of savings designed to help meet a potential financial gap of £12m next year.

The savings represent about 5 per cent of the World Service's grant from parliament for its broadcasting operations, currently £135.6m. The World Service savings plan also aims to generate £750,000 of extra income.

Mr Younger said he hoped the savings would encourage the government to look again at its planning figures for next year.

"If they are not changed, our only option will then be to close language services," Mr Younger warned.

The problems for World Service financing next year arise from government planning figures that indicate a £4.1m reduction in the World Service's operating budget in cash terms, leaving a £12m shortfall after allowing for inflation, redundancies and new spending provisions.

The £5.5m savings will flow from economies such as better use of Russian service broadcasting in Moscow, reducing some European broadcasts, notably Czech and ending a 30-minute daily transmission in Portuguese for sub-Saharan Africa.

Raymond Snoddy

INWARD INVESTMENT

North-west secures \$5.22bn

The north of England's economic regeneration body, the Northern Development Company, and its regional partners secured \$3.36bn (\$5.22bn) of inward investment in 1995-96, creating or safeguarding 13,536 jobs, says the NDC's latest annual review published yesterday.

NDC, which spearheads efforts to woo inward investment to north-east England and Cumbria in the north-west, says that last year, its tenth, was its best yet. The company, founded by the public and private sectors and trades unions in 1986, says it has since attracted to its area 446 projects with a capital investment of £7.4bn, creating 89,580 new jobs and safeguarding a further 25,059 - a total of 64,639 jobs.

Comps for the region over the last decade have included its success in beating international competition to secure investments by Siemens, Samsung and Fujitsu, and reinvestment and expansion at Nissan's Sunderland plant.

Chris Tipton, Newcastle

CRIME LEVELS

Minister criticised over rise

Mr Michael Howard, the home secretary, was yesterday forced to mount a strong defence of his strategy on law and order after the crime figures for England and Wales showed their first rise in three years.

With Mr Howard putting the finishing touches to a new Criminal Justice Bill, the government reported that, in the year to June, there had been an overall increase of 0.4 per cent in the number of crimes recorded in England and Wales.

Although the number of homicides in the recorded crime study was static at 730, virtually all other categories of violent crime saw sharp increases, with rape up 14 per cent, muggings up 15 per cent and violence against the person up 10 per cent. James Blair and Mark Swann

French groups thirst for south-east's water

A planned bid may be decided on 'green' issues

A battle over water resources is at the heart of what could become Britain's first "green" takeover battle.

Compagnie Générale des Eaux and Saur, two French conglomerates with extensive interests in the UK water industry, are seeking clearance to bid for Mid Kent Holdings in the south-east of England. They want to share its water resources with two companies which they respectively own on either side of it: Folkestone & Dover and South East Water.

If their proposed joint bid is cleared by the Monopolies and Mergers Commission, it would be the first to be justified on environmental rather than economic grounds.

The French companies plan to build a "mini-grid", redistributing resources across the three regions. They say this would "optimise" existing resources and enable them to delay building an environmentally-damaging reservoir for at least a decade.

"We see ourselves as not

only looking after our own interests, but making sure that regional resources are used in a more effective way," said Mr Peter Darby, managing director of Folkestone & Dover.

Most immediately, they hope to provide a higher standard of service to their customers by easing restrictions on washing cars and watering gardens.

Folkestone & Dover bans half a dozen water uses, while South East Water threatens a £1,000 (£1,560) fine for violating its hose-pipe and sprinkler ban.

Between them, in rolling green countryside, Mid Kent boasts no restrictions on water use. The differences are due mainly to a combination of geology and luck.

"Water resources [among the three companies] are distributed unevenly, even unfairly," says Mr Dick Barnhoorn, managing director of Saur UK. Both he and Mr Darby reject suggestions that Saur and Générale should have anticipated the problems when they bought their companies.

However, Mr Geoff Baldwin, Mid Kent's chief executive, is fighting the proposed bid and says his neighbours have only themselves to blame for mismanaging resources. He says they can buy water from him if they want it so badly.

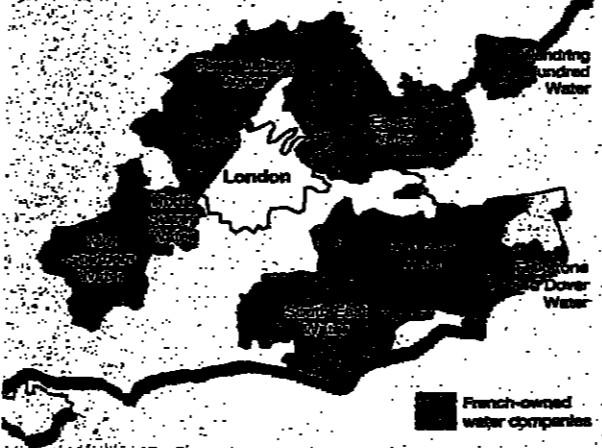
"The French have a fixation with owning resources," Mr Darby and Mr Barnhoorn say their past experience with Mid Kent shows that water sales - known as bulk supply arrangements - are unreliable because Mid Kent has no incentive to share water with them.

"When people say 'that's what we'd like to do but in practice we won't', then you've got to take action," says Mr Barnhoorn.

Mr Darby has a copy of a letter dated August 27 1992 in which Mid Kent announced it would stop bulk supplies to Folkestone & Dover following the authorities' refusal to let it develop a borehole.

The two companies believe it is no coincidence that Mid Kent offered to resume bulk supplies to them two months

The siege of Mid Kent



after it announced the proposed takeover in December.

The fight over Mid Kent coincides with the Environment Agency's new-found determination to promote water conservation after last summer's drought and amid fears that global warming could further exacerbate shortages. "This is a practical way for the Environment Agency's strategy to be implemented," says Mr Barnhoorn. Saur and Générale des Eaux promise they will also reduce leaks and continue to offer customers free meters as another way of discouraging waste.

But some officials suggest a takeover is not the only environmentally-friendly

solution to the south-east's water shortages. They say bulk supply arrangements can work, providing existing but as yet untested water legislation is enforced.

Whether or not Mid Kent is taken over, one official warns, all water operators face a "painful change in lifestyles". This is because the Environment Agency plans to stand by its policy of forcing the industry to make do with less for the sake of the environment.

The MMC inquiry is expected to finish by December 9, with a ruling on whether the Mid Kent bid would be in the public interest.

Leyla Boulton

The time is now for Eastern Europe. The place is here.



Baring Eastern Europe Fund

Capitalism is proving a winner in Eastern Europe. And now a unique combination of factors have converged to create a window of opportunity producing exceptional value. First, economic growth is rising; second, political and economic risks are falling; third, output and investment are surging as some of the world's ablest and best educated peoples begin to reach their full potential.

Economic growth in the region is now greater than that of the EU, and is forecast to remain so for the foreseeable future.

Yet, as the catch-up gathers speed, wages are still exceptionally low, and we judge values to be seriously understated.

Which is why we have launched the Baring Eastern Europe Fund.

Its purpose is to tap the surging potential of equity markets in Poland, Hungary, the Czech Republic and Russia. As acknowledged experts in Eastern European Equity Investment, with two successful regional funds already under management, we believe we are well placed to create secure long-term capital growth for investors and hence, to create a solid vehicle for seizing this historic opportunity.

Your financial adviser has all the details. The new Baring Eastern Europe Fund from Baring Global Fund Managers.



Baring Asset Management

Baring Global Fund Managers Limited, 155 Bishopsgate, London EC2M 3XY.
Tel: +44 (0) 171-628 6000 Fax: +44 (0) 171-214 1659.

Appointed representative of Baring International Investment Management Limited (regulated by IMRO), which has approved this advertisement. This fund is recognised as a UCITS and is a recognised collective investment scheme for the purpose of Section 86 of the FSA, 1986 in the United Kingdom.

Changes in exchange rates between currencies may cause the value of investments to diminish or increase. An investor who realises units after a short period may, in addition, not realise the amount originally invested in view of the preliminary charge made on the issue of the units.

THE VALUE OF UNITS CAN GO DOWN AS WELL AS UP AND IS NOT GUARANTEED.

Member of IBO Group

DIAMONDS - NEW HORIZONS IN MINES AND MARKETS

7 October 1996 - London

This major one-day conference will review the significant changes taking place in the international diamond industry, examining the consequences of the boom in worldwide exploration for diamonds, the impact of possible new producers on the market and the growth of new consumer markets in Asia. Expert speakers from North America, South Africa, Europe and Australia will address these key issues at this, the first FT conference devoted to diamonds.

Issues to be addressed include:

- The Global Search for Diamonds
- Canada's Potential as a New Diamond Producer
- Where Do the Russians Stand?
- Africa's Position in World Diamond Production - Now and in the Future
- How the Markets will Respond to the Prospects of New Diamond Production

Speakers include:

- Mr Hugo T. Dummett, Senior Vice President and Group General Manager Exploration BHP Minerals
- Mr R. John Robinson, Chief Executive Ashton Mining Limited
- Mr James Pictou, Research Consultant Standard Equities, Johannesburg
- Dr John Halmer, Moscow Correspondent Diamond International, Johannesburg and Antwerp Confidential
- Mr Peter M. Miller, Chief Executive, St. Gobain Resources Ltd.
- Mr R. Baxter-Brown, Chairman Redaunum Limited
- President, World Federation of Diamond Bourses
- Director, Bourses
- Managing Director, Bourses
- President, KWG Resources Inc.

REGISTRATION/ENQUIRY FORM

FT DIAMONDS - NEW HORIZONS IN MINES AND MARKETS 7 October 1996

Mr/Ms/Miss/Ms/Ds/Other

First Name _____

Surname _____

Position _____

Company/Organisation _____

Address _____

City _____

Postcode _____ Country _____

Tel _____ Fax _____

Type of Business _____

Please send me conference details.

FEES ARE PAYABLE IN ADVANCE

Please reserve one place at the rate of £55.00 (£66.00 plus 17.5% VAT). Please note that as the conference is being held in the UK, all registrants are liable to pay Value Added Tax. A VAT receipt will be sent on payment of the registration fee.

Cheque enclosed made payable to FT Conferences.

Bank Transfer to FT Conferences, Midland Bank plc, City of London Corporate Office, Account Number: 71009096 Sort Code 40 02 50 International, SWIFT Code MIDLGB22 (please quote delegates names as reference).

Please charge my AMEX/MasterCard/Visa with £ _____

Card number _____

Expiry Date _____

Signature of Cardholder _____

Qualified Public Certifications must be received in writing by Monday 23 September 1996, and will be subject to a 50% cancellation fee unless a substitute delegate is offered. After this date, the full registration fee will apply however substitutions will still be accepted.



مكتبة العربي

Tory truce on European policy shattered by attack on senior minister Clarke labelled as 'out of line'

By John Kampfner and Robert Peston

The UK government's fragile truce on European policy was shattered yesterday when a senior foreign office minister launched an unprecedented public attack on Mr Kenneth Clarke, the chancellor of the exchequer.

Both sides of Mr John Major, the prime minister, and officials of the ruling Conservative party made desperate efforts to limit the damage after a week of escalating tensions between party factions which have undermined efforts to demonstrate unity at next month's conference.

The prime minister's office rebuked Sir Nicholas Bonsor, who said in a BBC interview that Mr Clarke was "out of line with the view of the vast majority of the party and... government policy".

Colleagues of Mr Clarke rallied to his defence, denouncing what one called a "neurotic witch-hunt".

Confidence in Mr Clarke was "united behind a settled policy", Sir Nicholas had "offered his views on a subject outside his area and had not had the opportunity to read the chancellor's original words fully".

Government renews IRA ceasefire push

By John Kampfner and John Murray Brown

The British government will today reiterate that Sinn Féin, the political wing of the Irish Republican Army, will not be allowed into multi-party talks on Northern Ireland's future unless the IRA restores its original ceasefire.

Monday's biggest seizure of explosives on the British mainland reinforced the determination of both governments to exclude republicans until they cease their campaign of violence.

IRA's original August 1994 ceasefire. It was broken in February when the IRA set off a bomb in London's Docklands area.

Garry Adams, the Sinn Féin president, warned that government demands for IRA decommissioning to take place during the multi-party talks remained an obstacle to securing another ceasefire.

Deputy Gary Matthews, one of the bill's critics in the Jersey parliament, said he understood an early day motion opposing the law would be raised in the UK's House of Commons.

Defence homes buyer concedes exchange right

By Simon London, Property Correspondent

Annington Homes, the consortium which is paying £1.6bn (\$2.49bn) for the Ministry of Defence's married quarters housing, has agreed to give up a controversial option which would have allowed it to move service families to new sites.

The privatisation has faced widespread opposition within the armed services and from backbenchers in the governing Conservative party. However, about £900m will be paid to the Treasury when the deal is completed later this year.

Mr Portillo has promised that £100m of the proceeds will be used to upgrade the MoD's housing stock.

Annington is controlled by Nomura, which holds warrants over the majority of the company. The next largest shareholder is BlackRock Capital Finance, a New York-based fund.

Investor group asks directors to face re-election

By William Lewis in London

The UK's leading institutional investor group has launched an initiative to ensure that all directors of public companies have to regularly seek re-election by shareholders.

backed yesterday by the Institute of Chartered Secretaries & Administrators (ICSA), which represents company secretaries. Its guide to best practice for companies' annual general meetings includes a recommendation that all directors should be subject to regular re-election.

The ICSA has submitted its 24-point guide of best practice to officials at the Department of Trade and Industry who are examining annual meeting reforms.

Mr David Wilson, principal author of the guide and company secretary at BAT Industries, the tobacco group, said it has the support of the NAPF, the Association of British Insurers and ProShare.

Now, no matter where opportunity calls, there's one global telecommunications source that can help you answer that call, simply, efficiently and effectively.

Limited liability enters rulebook

By Philip Jeane in St Helier and Jim Kelly in London

Jersey's parliament yesterday finally approved the controversial legislation that will allow some of the UK's Big Six accountancy firms to register on the island as limited liability partnerships.



Pierre Horsfall (inset) argued for the States' new law

In a result which belied earlier heated debates on the bill, the island's parliament - the States - voted 28 in favour, seven against, with one abstention. The legislation will now go for royal assent.

Senator Pierre Horsfall, president of the island's finance and economics committee, said Jersey should act swiftly to bring in the law as other countries - including the UK itself - were considering similar laws. The US state of Delaware already had its own. He had urged his colleagues to vote the law through "or others will make hay".

Your One Telecommunication Source To Virtually Anywhere.

Connect with Global One

Now, no matter where opportunity calls, there's one global telecommunications source that can help you answer that call, simply, efficiently and effectively. Global One, the telecommunications joint venture of Deutsche Telekom, France Telecom and Sprint.

One single global source that's simplifying daily life and enhancing business opportunities for thousands of businesses, carriers and international travelers around the world. From Louis Vuitton Moët Hennessy to SmithKline Beecham, to the Swedish Government, to name just a few.

The Global One Calling Card, relied on by millions of international travelers, now serves more frequent flyer programs than any other international calling card.

In addition to being one of the world's premier providers of Frame Relay and VPN services, Global One offers the most extensive international Internet interconnection services in the world, with Internet protocol connections to 70 countries on 5 continents.

With service to more than 300 countries and locations, offices in 70 countries, over 1,200 points of presence, and an array of advanced voice, data and video services and leading edge technologies, we're delivering global network reach coupled with in-depth local support.

All to make it simpler to respond and succeed no matter where in the world opportunity calls.

NOW YOUR WORLD IS ONE.

Call +1-703-689-5138 or +32-2-545-2000 or our Web: <http://www.global-one.net>

Global One
Deutsche Telekom France Telecom Sprint



The latest converts to the notion that saving the planet is good for business gathered in a Tudor manor outside Cambridge last week under the auspices of the Prince of Wales.

Some 30 executives at an annual management seminar explored how they could reconcile sustainable development - growth which does "not cheat on our children" as John Gummer, the UK environment secretary puts it - with profitability.

But the message preached from a variety of sources - whether US business schools or the heir to the British throne's Business and the Environment Programme - is little known to many companies. It is practised by even fewer.

Lord Alexander, chairman of National Westminster banking group, believes that "the level of true strategic environmental awareness within the business world as a whole remains relatively low".

A first step towards sustainability is what Stuart Hart, director of Michigan Business School's corporate environmental management programme, describes as "greening" or just "good management". This ranges from cutting costs by minimising waste to adopting environmental management systems, which enable companies to anticipate problems.

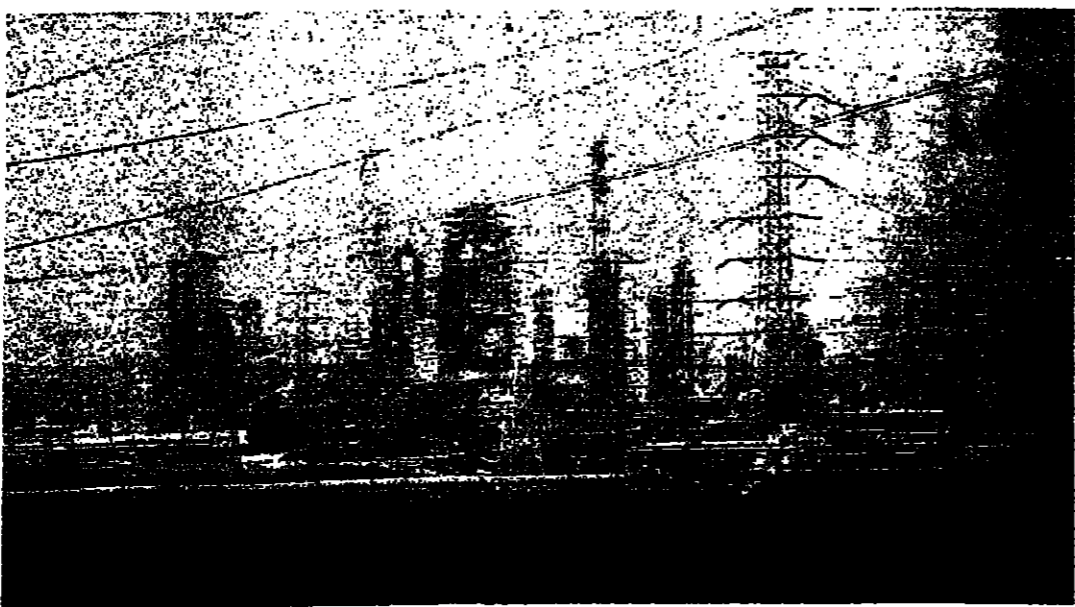
All companies which have travelled this route - whether Dow Chemical, the US chemical company, or Body Shop, the UK cosmetics company, have reaped both financial and public relations benefits.

Some sceptics say that if the benefits of being good to the environment are so great, more companies would pursue them. But the evidence suggests that ignorance and disbelief are powerful obstacles.

One illustration of the scope for improvement is provided by a recent pilot project in the UK's Aire and Calder river basin. This enabled the 11 companies involved to save £3.2m a year by adopting measures to minimise waste, reduce emissions and adopt cleaner technology.

Nonetheless, Hart argues, "in the developed world, the logic of greening has been fully articulated". It is now just a question of it filtering through to smaller businesses.

The main challenge ahead, say theoreticians of sustainable development, is for companies to move towards producing goods and services in a way that is sustainable both for the environment and human society.



Brazilian industrial complex corporations may have a role in promoting sustainability in developing countries

Planet profit

Leyla Boulton starts a regular series on how companies manage green issues

Tom Gladwin, director of the global environment programme at the Leonard Stern School of Business in New York, says the social dimension of sustainability means companies must also address mounting problems of poverty, disease and population growth around the world. Otherwise their markets would collapse around them. But, as he admitted to the seminar, "this stuff is so scary it is natural for companies to deny it". Yet that was what gave many participants, who had seen sustainable development in mainly ecological terms, most food for thought.

For those depressed by his warnings, Hart says, the rationale for sustainable development can be tailored for optimists as well as pessimists. "The pessimistic view is that if you don't do it, in the long run you will be out of business. The optimistic view is that this represents a tremendous opportunity for the development of goods and services that have to be invested in."

Companies which have got past general definitions of sustainability face two problems in moving towards this seemingly elusive goal. One is defining what it means for them. As Alison Austin, the environmental manager at J. Sainsbury, the UK supermarket chain, puts it: "We know

what Starship Enterprise looks like, we just don't know how to build it." The other is how to proceed from there in a competitive market.

Here too, Hart, a professor of corporate strategy, has some advice on how to start. Companies must review their core competences, as advocated by C.K. Prahalad, Michigan Business School's expert in this area - crudely speaking, what a company can potentially do best. In terms of sustainable development, this would mean establishing

that the only way a company can know where it wants to move to is to develop a vision - in this case of what "sustainability means in the long run".

He cites Monsanto, the US chemical company which has been moving into genetic engineering, as an example of a company already engaged in such a shift. While recognising that genetic engineering carries its own risks, he says it is likely to help secure food supplies and reduce environmentally unsustainable chemicals in farming.

Finally, a crucial yardstick for Hart is whether a company applies the same principles to its activities in the developing world, where growth is fastest and environmental regulation is weakest. Apart from providing companies with a competitive advantage in foreign markets, the future course of these fast-growing markets would make or break sustainability.

Although western governments recognise that the achievement of sustainable development will rely chiefly on its success in the developing world, none has risen to the challenge this poses, says Hart. Western nations' failure to take the lead in driving this process makes Hart think corporations will have to do the job for them.

'We know what Starship Enterprise looks like, we just don't know how to build it'

ing "whether a company's core competences help or inhibit sustainability".

One tool for this is "screening" core competences through the lens of lifecycle analysis, which tracks products' effects on the environment from manufacture to disposal. "If they inhibit sustainability, you had better begin to think about shifting your base," he warns.

Echoing Prahalad, Hart argues

Viewpoint • John Harris

Old idea comes fresh out of the freezer

It is impossible to ignore the mounting evidence for global warming caused by the accumulation of greenhouse gases such as carbon dioxide (CO₂) in the atmosphere.

But as the global temperature increases, so will the use of refrigeration, which already accounts for about 17 per cent of all electricity used. This will increase demand for electricity, leading to further CO₂ emissions. It has all the makings of a vicious circle.

Paradoxically, the man-made chemical refrigerants on which the industry now largely depends are greenhouse gases that exacerbate global warming. Hydrofluorocarbons (HFCs) are among the most widely used replacements for chlorofluorocarbons (CFCs), but are up to 1,800 times more powerful as greenhouse gases than CO₂.

The atmospheric concentration of HFC-134a, one of the most widely used HFCs, has been rising sharply, according to scientists at the National Oceanic and Atmospheric Administration in Boulder, Colorado. From almost undetectable levels in 1989, by mid-1995 the concentration had reached levels that indicate a rate of increase of about 100 per cent per year.

At the beginning of last year a panel of experts recommended to the UK government that phase-out dates be set on HFCs; instead, a voluntary system of emissions auditing was agreed with the refrigeration industry. The Dutch and Japanese governments have recommended measures actively to limit the use of HFCs in their countries and the Danish government is looking at ways to exclude them completely within 10 years.

But refrigeration does not have to rely on man-made chemical refrigerants now that there are proven and commercially sound alternatives.

In 1994 Calor introduced refrigerants derived from natural sources - hydrocarbons. These were commonly used in the 1930s before the advent of CFCs, and were revived in 1992 with the first Greenpeace-backed hydrocarbon fridge. Today there are more than 10m domestic "greenfreezer" fridges in Europe. More significantly, hydrocarbon technology is being used in diverse commercial refrigeration and airconditioning systems around the world.

Hydrocarbons are acknowledged as efficient refrigerants. They do not deplete ozone and are classed as minimal greenhouse gases. However, they were discounted because of their flammability.

Refrigeration does not have to rely on man-made chemicals now there are alternatives

Yet ammonia, which is not only flammable, but corrosive and toxic, has been used in refrigeration systems for some time. And the more hydrocarbons are used, the more evident it becomes that the issue is eminently manageable.

This re-emerging technology led refrigeration engineers to Calor. The decision to develop new products and enter new markets calls for considerable investment and is not taken lightly. While Calor was deliberating, Greenpeace was campaigning for the use of "greenfreezer". A big influence on Calor's decision to go ahead was the sound scientific and market data made available to it by Greenpeace.

The result was the launch in 1994 of Calor's Care range, the first branded HC refrigerants. Calor also became the first company in the world to co-operate actively with Greenpeace.

Hydrocarbon refrigerants are

being used in the UK for air-conditioning and refrigeration systems. Elstar, which makes chilled cabinets, says sales have doubled since it switched production to Calor's Care 30 refrigerant in February.

Calor, a British company, has become the global standard-bearer for this technology, but continental Europe leads in reaping the benefits. Four leading German supermarket chains have said they plan to move to hydrocarbon technology. Elsewhere, companies in India, China and South America are testing the technology prior to adopting it.

The UK refrigeration industry, which is already coping with thinner margins in a post-recession economy and reeling from the effects of phasing out CFCs and hydrochlorofluorocarbons (HCFCs) can hardly be blamed for sticking with the status quo. In any sector the most powerful reason for change is market demand.

Despite all the evidence of the dangers of chemical refrigerants and the benefits of "greenfreezer", the impetus in the UK is coming from smaller, environmentally-conscious companies. Although the cost-effectiveness and efficiency of HC technology has been proven beyond doubt, retailers and large concerns still use thousands of tons of HCFCs and HCFCs in their buildings.

Hydrocarbon refrigerant technology offers a lasting solution to one of the most pressing environmental problems. Perhaps it was best summed up by the late Gustav Loewenstein, a refrigeration industry expert, who said: "Why use unnatural synthetic chemicals, with unknown long-term effects for mankind, when nature has provided us with a range of fluids, which, provided they are used in a sensible way, can satisfy all our requirements?"

The writer is chief executive of the Calor Group.

Berlin Brandenburg Airport Holding Company

Call for Expression of Interest by Financial and Legal Advisors for the Private Financing of the Proposed Berlin Brandenburg International Airport.

Berlin Brandenburg Flughafen Holding GmbH (BBF) is seeking the services of a financial and legal advisor to assist in the privatisation/ private financing of Berlin Brandenburg International Airport.

The Contracting Authority („Contractive Authority“) will be the BBF which is owned by the Federal Republic of Germany (26 %), Land Berlin (37 %) and Land Brandenburg (37 %).

The Contracting Authority and its shareholders have decided to develop a new hub airport at Schönefeld at an estimated cost of DM 8.0 billion using private financing.

The Contracting Authority welcomes expression of interest of financial and legal advisors, who might act as a consortia under the leadership of an international investment bank, to

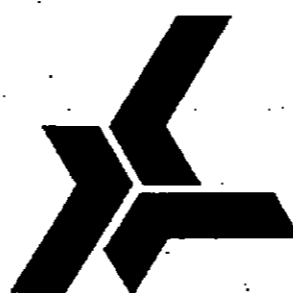
- develop a privatisation / private strategy, including any required restructuring measures.
- develop a preliminary valuation of BBF
- formulate the framework and risk allocation and mitigation programme for the private financing of Berlin Brandenburg International Airport
- prepare and implement a public tender on the basis of the developed privatisation strategy

The BBF has retained Kramer & Associates to assist in the selection of the financial and legal advisor.

Interested parties should contact Kramer & Associates to obtain a Request for Statements of Interest and Qualifications at a fee of DM 2,500 payable to BBF. Statements of interest and qualifications must be received by Kramer & Associates no later than October 11, 1996:

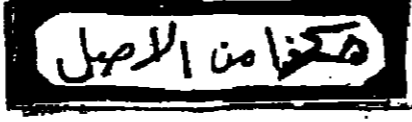
Kramer & Associates 43 Glebe Road London SW 13 OEB England

For further information, call or fax to Kramer & Associates either in London,
John D. Kramer at Tel.: (+44.181) 876 22 08
Fax: (+44.181) 876 32 85
or in Berlin, Marion Przykutta
at Tel./Fax: (+49 30) 853 79 20.



Berlin Brandenburg
Flughafen Holding GmbH

Schönefeld - Tegel - Tempelhof



ARTS

German television/Frederick Stüdemann

Creative current affairs

The best television show in Germany this week can be found not on the small screen in the comfort of one's home but in the more austere surroundings of a Koblenz court-room. There some of the best-known and most powerful names in German broadcasting have been taking the stand in one of the country's more bizarre legal cases, which boasts many of the tepid court-room dramas shown on television.

programmes suffered from one fatal flaw: they were false. The supposed drug smugglers, strikers, killers were all associates of Born or people paid by him to perform for the camera. The cocaine which was being smuggled was in reality sugar. The footage of Bangladeshi children weaving carpets for a well-known high street chain involved carpets bought in Germany and flown out to a group of waiting amateur actors. The Bethlehem bomb story was constructed from around disparate footage from different events which occurred at different times. Even that old theatrical stand-by tomato ketchup was deployed to give events a more bloody hue.

Indeed, Born claims that he never guaranteed the veracity of the reports. The television companies, he told the court, knew that they involved fabrication. Born described some of his programmes, such as the one concerning the female stalker and another report on the fictitious "Autonomous Replanting Commando" (a supposed group of neo-Nazi hell-bent on re-distributing the ashes of the late extremist Michael Kühnen), as "satire".

In court Born's lawyer claimed his client is being made a scape-goat for the networks which, he alleged, often pepper up programmes with a bit of dramatic inspiration or astute editing. This caused a commotion in court and led to an adjournment and an apology to the state prosecutor.

This is the other significant point of the Born case. While he himself cuts a pathetic figure - in court he looks lost and, having shed a lot of weight, almost emaciated - it is the German television networks who have, arguably, come off worst in Koblenz.

high-brow form of talk-shows about sex. In the midst of all this populist programming the networks have used current affairs as a means of displaying their more serious side. Again the talk-show format is heavily deployed to the point where there are moments in the schedule when it is almost impossible not to zap past someone worrying about the future of Germany as an industrial power. Magazine shows, such as Stern-TV and its rivals Spiegel-TV and S-Zett, are also popular. Here the networks have traded off a well-known brand name can expect to see a television version of the type of journalism they might expect in the mother-publications.



Francesca Hunt as Mrs Stone with Frank Finlay as Romka in Ronald Harwood's new play "The Handyman"

Opera/Richard Fairman

Rose-tinted Butterfly

With its new production of *Madama Butterfly* Opera North can fairly claim that it belongs to the world of international opera. Not only is its *Madama Butterfly* a Chinese soprano who speaks no western language apart from Italian, it also has on its roster an Australian Pinkerton, an Australian Suzuki, a Lithuanian producer and a Russian designer. They must have needed a crucifix just for the rehearsals.

Give this production team an idea that looks good and they will take it, whether it is appropriate or not. There was no reason why Butterfly and Pinkerton should climb the ship's gangway to the stars for their love duet, except that it looked jazzy and off Broadway - so up they went. At the end of the opera Butterfly was hoisted like a crucifix into the air. Russian icon or Christian symbolism? Who knows, but it made a lovely tableau.

could have done with a different soundtrack. Mark Nicholson's tenor was stretched to its limits, and often beyond, by the role of Pinkerton. Peter Savidge, playing Sharpless as an aesthete who disdains drinking his whiskey from the bottle, was reliable, if not more. Even the smaller roles had some weaknesses - except for Clive Bayley's Boaz and a Suzuki from Liane Keegan, who has real vocal resources.

Theatre/Simon Reade

Tragedy rendered bloodless

It is a hot, summer afternoon on the terrace of a fine, red-brick Sussex house. Cressida (Kate Lynn-Evans) is writing an essay; her husband, Julian (Hugh Bonneville), barks D-Marks and derivatives down his mobile phone; and Romka (Frank Finlay), an old retainer in a battered straw hat, has just buried their cat, Rosie. Into this hazy world step two detectives from Scotland Yard's war crimes squad. Romka is a 78-year-old Ukrainian émigré, domiciled in Britain since 1945. During the war, he became a "cool" in the *Affiz* when German Nazis liberated his village from the Stalinist communists.

(Francesca Hunt) as well as the police interrogation. It is not as compelling as court-room drama. There is some intrigue in ironies. "He's a life-saver," Cressida praises, meaning he is a useful handyman around the home. "When I dig grave, I blub," admits Romka after burying Rosie - we are later presented with the harrowing central image of his machine-gunning 517 Jews into their own self-dug graves and covering the corpses in quick-lime. Two testimonies are produced to support the allegation: one from a swanking sergeant, now 82; and one from an old nun - both of whose memories differ. Nor can we trust Romka because he believes his straw hat was given him by Cressida's father 40 years ago; she says she gave it to him only eight years before.

obsessively pursues gender studies, but cannot get close to her husband. Solicitor Mrs Stone is Jewish-by-association, married to a campaigning Jewish journalist. However, Harwood does not then sufficiently integrate the central moral debate. Cressida has the knee-jerk reaction: "It can't be right, can it, to pursue old men for a crime they're alleged to have committed more than 50 years ago... it's old fashioned, Old Testament revenge." The detective counters with: "If the suspect is guilty, then he's had 50 years longer on this planet than the people he killed." More sophisticated arguments are posited by Mrs Stone: "A trial is as good a way as any of a society proclaiming the standards by which it lives". Julian just offers a half-baked theory about the Holocaust as a cull. Cressida denies it all as "Jewish fantasy" in an irresponsibly feeble climax.

Where Harwood strives to mould human, private grief out of public tragedy and despair, he renders both bloodless, despite the suspense over whether Romka is guilty or not. Frank Finlay's Romka is a forlorn old man, "intensely, pathetically human." But that is not enough in a play surprisingly lacking in moral centre or fibre.

Oramo to succeed Rattle at the CBSO

The Finnish conductor Sakari Oramo is to be the City of Birmingham Symphony Orchestra's new principal conductor, succeeding Sir Simon Rattle in September 1998. Oramo, 31, made his UK concert debut with the CBSO in May 1995, and was offered the post after further concerts in July this year. He is currently co-principal conductor of the Finnish Radio Symphony Orchestra.

Recital Playful Lieder

At the Wigmore Hall last November, Joan Rodgers and Gerald Finlay scored a great and unqualified success with Hugo Wolf's "Italian songbook". They return on Friday week with a rich haul of Wolf's Eduard Mörike settings; but there are too many *Mörrike-Lieder* for one evening, so they have divided the songs with another pair of singers: the Canadian soprano Edith Wiens and the Swiss baritone Oliver Widmer, who delivered their share of Wolf/Mörrike last Saturday.

where she lit up her words: in the wry, sexy "Nimmer-sattesangs" like "Zitronenfalter im April" (the markish one about a poor little butterfly), the words cost her more effort - though the verbal monstrosity of "Mausfallen-Sprachelein" was nicely wound up.

nudges. Where some free-hand acting really is invited, indeed required, is in the comic songs. There Widmer excelled: in the abject plea of "Auftrag", the shaggy-dog story of "Storchentochenschaft", the exemplary hangover in "Zur Warnung". But Widmer was a pleasure to hear in everything. His fairly light baritone has an attractive, individual timbre, and unexpected depths; his words are faultlessly sensitive and clear, and he relished any opportunity for dramatizing them a bit. Roger Vignoles did as much at the piano, as articulate and witty as the singers, technically brilliant but deceptively self-effacing. There is really no better Wolf accompanist in the business, and he will be accompanying Rodgers and Finlay's Mörike songs next week.

David Murray

INTERNATIONAL ARTS GUIDE

BARCELONA EXHIBITION Fundació Antoni Tàpies Tel: 34-3-4870315 ● Video Signals: exhibition giving an overview of Spanish video art in the past 10 years. The display features 40 works by 34 artists; from Sep 26 to Oct 27

"Garden of Music" (1970) and a series of recent works, created around 1990; to Nov 24 ● BIRMINGHAM CONCERT Symphony Hall Tel: 44-121-200200 ● Alicia de Larrocha: the pianist performs works by Mendelssohn, Granados and R. Schumann; 8pm; Sep 27 ● BUENOS AIRES OPERA Teatro Colón Tel: 54-1-358924 ● Der Ring des Nibelungen: Die Walküre; by Wagner. Conducted by Jeffrey Tate and performed by the Orquesta del Teatro Colón. Soloists include Nadine Secunde, Mechthild Gessendorn, Siegfried Jerusalem, Kurt Moll, James Morris and Brigitte Svendén; 8.30pm; Sep 27 ● COLOGNE CONCERT Kölner Philharmonie Tel: 49-221-2040820 ● Ein Landarzt; by Henze. Concert performance by the Kölner Rundfunk-Sinfonie-Orchester with conductor Markus Stenz, narrator Hans-Werner Henze, soloists I. Siebert, H. Dernesch, F. Lang and R. Keating, the Kölner Rundfunkchor and the Kölner Domchor; 8pm; Sep 27, 28 ● OPERA Opernhaus Tel: 49-221-2218240 ● Elektra; by R. Strauss.

Conducted by Jiri Kout and performed by the Oper Kálin. Soloists include Hanna Schwarz, Gabriele Schnaut and Horst Hiestmann; 7.30pm; Sep 27 ● COPENHAGEN CONCERT VEGA House of Music Tel: 45-33 77 96 33 ● Art Projekt '96: Classical Day: pianists Marita Argerich and Alexandre Rabinovitch perform works by Mozart, Vivaldi, Haydn and Brahms; 8pm; Sep 27 EXHIBITION Davids Samling - David David Collection Tel: 45-33 13 55 64 ● By the Light of the Crescent Moon. The Near East in 19th century Danish art and literature: the exhibition gives an overview of 19th century Danish artists' portrayals and perceptions of the Middle East; to Sep 29 ● DUBLIN CONCERT National Concert Hall - Ceoláras Náisiúnta Tel: 353-1-8711888 ● Ludwig Lohmann: the organ-player performs J.S. Bach's Prelude and Fugue in A, BWV561, Prelude and Fugue in D minor, BWV539 and Prelude and Fugue in C, BWV547; 6pm; Sep 27 ● HELSINKI CONCERT Finlandia-talo - Finlandia Hall Tel: 358-0-40241

● Tampere Orchestra: with conductor Iija Musin and cellist Steven Isserlis perform works by Ravel, Prokofiev and Tchaikovsky; 7pm; Sep 26 ● LONDON CONCERT Barbican Hall Tel: 44-171-6384141 ● Royal Scottish National Orchestra: with conductor Alexander Lazarev and pianist Dmitri Alexeev perform works by Prokofiev and Rachmaninov; 7.30pm; Sep 28 EXHIBITION British Museum Tel: 44-171-6381555 ● Old Master Drawings from the Malcolm Collection: masterpieces by Sandro Botticelli, Leonardo da Vinci, Michelangelo and Rembrandt are among the highlights of the collection of drawings formed by John Malcolm of Pottaloch (1805-1893); from Sep 27 to Jan 5 ● Victoria & Albert Museum Tel: 44-171-9388500 ● The Pre-Raphaelites and Early British Photography: this exhibition brings together drawings and watercolours by the Pre-Raphaelites and their followers, and work of such photographers as Francis Bedford, Lady Hawarden and Julia Margaret Cameron; to Sep 29 ● OPERA London Coliseum Tel: 44-171-9360111

● La Traviata; by Verdi: Conducted by Steven Mercurio and performed by the English National Opera. Soloists include Rosa Mannion, John Hudson and Christopher Robertson; 7.30pm; Sep 25, 26 ● Royal Opera House - Covent Garden Tel: 44-171-2122234 ● La Bohème; by Puccini. Conducted by Jan Latham-Koenig and performed by the Royal Opera. Soloists include Leontina Vauda, Cynthia Lawrence, Richard Leech and Jason Howard; 7.30pm; Sep 26 ● NEW YORK EXHIBITION The Metropolitan Museum of Art Tel: 1-212-879-5500 ● The Iris and B. Gerald Cantor Roof Garden: a selection of sculptures from the museum's collection. Highlights include Auguste Rodin's The Three Shades and Gaston Lachaise's Standing Woman. The open-air roof garden offers a spectacular view of Central Park and the New York City skyline; to Oct 27 ● ROME CONCERT Accademia Nazionale di Santa Cecilia Tel: 39-6-3811084 ● Orchestra e Coro dell'Accademia Nazionale di Santa Cecilia: with conductor/Violinist Shlomo Mintz, soprano Anna Rita Taliento, mezzo-soprano Francesca Provisionata, tenor Carlo Allemano and bass Danilo Semiaocco perform Mozart's Violin Concerto in A major, K219

and Requiem in D minor, K626. Part of the Mozart Festival; 7.30pm; Sep 26, 27 (8.30pm) ● TOKYO CONCERT Suntory Hall Tel: 81-3-35849999 ● Koninklijk Concertgebouw Orkest: with conductor Riccardo Chailly and pianist Maria João Pires perform works by Stravinsky, Mozart and Tchaikovsky; 7pm; Sep 26 ● VIENNA OPERA Wiener Staatsoper Tel: 43-1-514442980 ● Madama Butterfly; by Puccini. Conducted by Jun Märkl and performed by the Wiener Staatsoper. Soloists include Etiane Coelho, Nelly Boschkova and Peter Dvorsky; 7.30pm; Sep 26 ● WASHINGTON CONCERT Concert Hall Tel: 1-202-467 4600 ● National Symphony Orchestra: with conductor Leonard Slatkin and pianist Jeffrey Siegel perform works by Nelson, MacDowell and Dvořák; 8.30pm; Sep 26, 27, 28 Listing compiled and supplied by ArtBase The International Arts Database, Amsterdam, The Netherlands. Copyright 1996. All rights reserved. Tel: 31 20 664 6441. E-mail: artbase@p.nl

WORLD SERVICE BBC for Europe can be received in western Europe on medium wave 648 kHz (463m) EUROPEAN CABLE AND SATELLITE BUSINESS TV (Central European Time) MONDAY TO FRIDAY NBC/Super Channel: 07.00 FT Business Morning 10.00 European Money Wheel Nonstop live coverage until 15.00 of European business and the financial markets 17.30 Financial Times Business Tonight CNBC: 08.30 Squawk Box 10.00 European Money Wheel 18.00 Financial Times Business Tonight



Edward Mortimer

A useful scapegoat

If the US succeeds in ousting Boutros Ghali, it should speak up for the UN instead of using it as a punchbag

At least Mr Boutros Boutros Ghali has a sense of humour. "It is great to be back from vacation," said the UN secretary-general at a lunch in New York last week. "Frankly, I get bored on vacation. It's much more fun to be at work here blocking reform, flying my black helicopters, imposing global taxes, demoralising my staff."

These, except for the last, are unfounded accusations but constantly levelled at him in the US.

● He has not blocked reform, although he was slow to realise the scale of change needed. Last week, under third world pressure, he postponed the dismissal of 37 redundant staff. But reform is going ahead, as noted in last week's report of the UN efficiency board which Mr Boutros Ghali appointed.

"Concrete results have been achieved in a remarkably short period of time," said the board's chairman Mr Joseph Connor, a former Price Waterhouse chief executive, in bringing UN expenditure within budget and improving services. He added that promoting efficiency is "a process, not an event", and that a lot remains to be done before the UN is endowed with "world-class management systems". But that is hardly surprising when many decisions require consensus among 186 sovereign states.

● It should not need saying that the UN has no black helicopters flying secret missions in the US, or anywhere else for that matter. Yet reported sightings of them constantly circulate in US rightwing circles where many people believe in a giant conspiracy to make the UN a world government with unlimited power.

● A number of people have suggested some kind of global levy to provide the UN with its own resources. In his "agenda for peace" back in 1992 Mr Boutros

Ghali mentioned two ideas - a levy on arms sales or on international air travel - but did not recommend either. He has concentrated on trying to cut costs and to persuade member states, especially the US which owes more than half the total of \$2.5bn (\$1.6bn) arrears, to pay their dues.

● Mr Boutros Ghali has demoralised some of his staff by the way he has gone about reform, and by his aloof and authoritarian management style. But that is not what concerns his American critics, many of whom appear to think UN morale is much too high. His worst failure is his inability to put the UN's case in a way that catches the imagination of the American public.

For the Clinton administration Mr Boutros Ghali has been a useful scapegoat. In 1993 it allowed him to take the blame for a bungled operation in Somalia (UN-authorized but US-commanded) in which 18 US soldiers were killed. Since then he has repeatedly been blamed, notably by the US delegate to the UN, Mrs Madeleine Albright, for failing to protect the Moslems of Bosnia, especially

through his reluctance to authorise Nato air strikes. No less frequently, he has reminded the world that he is responsible for the safety of troops contributed by member states to UN peace-keeping operations; that the UN has no forces of its own; that decisions to use force are taken by the Security Council, not the secretary; and that such decisions can only be implemented when adequate resources are provided. All valid points, but not ones the administration wanted to hear.

Mrs Albright believes the secretary-general should be only the UN's chief administrator, not the "world's great diplomat" nor "commander-in-chief to the world". Mr Boutros Ghali has no pretensions to be the latter, but many member states do expect him to be something like the former.

The charter, after all, allows him to "bring to the attention of the Security Council any matter which in his opinion may threaten the maintenance of international peace and security", which hardly sounds like an administrative function. His "good offices" are regarded by the international community as an impor-

tant diplomatic resource. Mr Boutros Ghali is neither the best nor the worst secretary-general one can imagine. The US's reasons for wanting him out have little to do with his real faults. But his willingness to veto him is now part of Mr Clinton's campaign platform, too public to be rescinded. The UN will be terribly, perhaps mortally, damaged if this autumn sees a long and bitter standoff over his candidature between the US and the rest of the member states.

He must be persuaded to go gracefully, and the UN should look for someone better instead of settling for whichever African foreign minister has made fewest enemies. The Security Council should follow the advice offered last month in a study* by two veteran UN officials, Sir Brian Urquhart and the late Erika Childers: publish a shortlist of candidates and invite comments and alternative suggestions before attempting to agree on a single name.

Mr Boutros Ghali's withdrawal would be a victory worth conceding to the US, if only Mr Clinton, and preferably also Mr Dole, would then embark on a determined campaign to ensure that the next US Congress is composed of people who know the elementary facts about the organisation, and understand its value as an instrument of US foreign policy.

According to one US opinion poll, 49 per cent of Americans think the UN is doing a good job, and 64 per cent that the US should always pay its full dues on time. Surely politicians can also say these things without giving up all hope of winning an election.



Boutros Ghali: aloof and authoritarian management style

*A World in Need of Leadership: Tomorrow's United Nations - A Fresh Appraisal. Ford Foundation, 320 East 43rd Street, New York, NY 10017

LETTERS TO THE EDITOR

Number One, Southwark Bridge, London SE1 9HL

We are keen to encourage our readers to write to us. Letters may be faxed to +44 (0)20 3773 3338 (please set fax to 'text'), emailed to letters@ft.com or sent by post to the FT web site: http://www.ft.com

Fiscal pact will be damaging

From Mr Gerard Lyons.
Sir, Last weekend's meeting of EU finance ministers and central bankers in Dublin provided another reason why the UK should avoid the economic straitjacket of monetary union.

The fiscal stability pact that was agreed in principle will be economically damaging. Automatic fiscal stabilisers essential to helping the unemployed and others hit by economic downturns will be replaced by automatic fiscal sanctions. This will exacerbate the economic cycle. It highlights the deflationary mentality that has dominated European policymaking. There is no sign this is about to change.

There is clearly a need for medium-term fiscal consolidation but this should not be at the expense of the essential need to use fiscal policy for short-term demand management. The result will be continued weak, below trend growth on the Continent and high European unemployment.

Gerard Lyons, chief economist, DKB International, DKB House, 24 King William Street, London EC4R 9DB

EU textile quotas stance sensible

From Mr J. McAdam.
Sir, It is misleading to say in your editorial "Tangled yarn" (September 15) that the EU's progress in dismantling quotas on clothing and textiles is minimal. Under the General Agreement on Tariffs and Trade Uruguay Round, quotas under the multi-fibre agreement disappear by the end of 2004, but it is up to the EU to decide when particular quotas will go.

Further, in exchange for this, non-tariff barriers will disappear and tariffs will be reduced in the textile-exporting countries. It is therefore, sensible for the EU to decide the pace of its own liberalisation with

reference to the progress being made by the exporting countries themselves. It is also vital that the EU decides its policy towards the apparel and textile industry by taking into account the situation of the whole textile pipeline. Your comments regarding the European Commission contemplating the imposition of anti-dumping duties on grey fabric containing 95 per cent or more by weight of cotton from six different supplying countries are, therefore, apposite. We understand that the UK and four other member states have opposed the imposition of duty. Four others have asked for more

time to think about it and two wanted the fabric concerned to be more narrowly defined. Only four member states supported the Commission proposal. Yet the Commission may still go ahead with the duties.

The imposition of duty would lead to untold damage to the dyeing and finishing, household furnishing and clothing sectors, throughout the EU. The Commission must abandon this ill thought-out proposal.

J. McAdam, chairman, British Apparel & Textile Confederation, 5 Portland Place, London W1N 3AA, UK

Hard facts of pension provision

From Mr K. E. Ayers.
Sir, I share the concerns of Peter Martin ("The end of a golden era", September 12) regarding the social aspects of the trend away from defined benefit pension schemes. I am aware of the increased risks placed upon employees who are members of defined contribution schemes. Nevertheless, facts must be faced.

From the point of view of the employer, legislation has made the provision of defined benefit schemes increasingly onerous.

For the employee the

demise of lifetime employment with one employer has significantly reduced levels of ultimate pensions.

The mirror image of the subsidy provided to schemes by early leavers is that those who do change jobs receive lower pensions. Hence, there has been an increase in demand from employees to identify individual pots of money which they can carry in full from job to job until pension age.

These are significant factors driving the trend. Eventual satisfaction will

depend on the level of contribution, a vitally important influence. In addition to the factors mentioned by Mr Martin. However, the employee is of course still at risk from lower than hoped for returns and from the volatility of markets proving detrimental if retirement occurs during a downturn.

K.E. Ayers, director, Frank Russell Company, 6 Cork Street, London W1X 1PE, UK

Over-egged

From Mr Fergus Randolph.
Sir, Lucy Kellaway ("A distant view of corporate rivals", September 23) seems to have got her lines scrambled. A hard-boiled egg (i.e. cold) in French is an *oeuf dur*. A boiled egg (i.e. hot) can be described as an *oeuf moulu*, but is rather better known as an *oeuf à la coque*. Ms Kellaway's Frenchman must have had odd tastes indeed, for his translation of a soft-boiled egg - an *oeuf dur moulu* - would appear to be a soft cold hard boiled egg. *Vive la différence!*

Fergus Randolph, barrister, Brick Court Chambers, Ave de la Joyeuse Entrée 8, B-1040 Brussels, Belgium

No help on forest issues

From Mr David Barron.
Sir, The article by Frances Williams commenting on a report by the Environmental Investigation Agency, entitled "Forests dwindle at a record rate" (September 10) was disappointing.

I appreciate that this so-called "investigation agency" is in fact an environmental advocacy group with an agenda that is apparently served by attacking the forest industry, seemingly worldwide. Not much escapes its polemical brush - perhaps something is expected to stick! Not surprisingly, the report makes a good number of unfounded allegations that masquerade as facts and

thus does not contribute to a better understanding of forest issues. Unfortunately, the report comes as a slap in the face of those working hard within Canada and elsewhere - both foresters and knowledgeable representatives of the environmental community - to ensure that forest practices and forest ecosystems in Canada and elsewhere are sustainable.

David Barron, senior vice-president, environment, resources and technology, Canadian Pulp and Paper Association, 1155 rue Metcalfe, Montreal, Canada H3B 4T6

Killing was ignored

From Mr Hakkii Miftazade.
Sir, Your report "Euro-MPs vote to freeze cash aid for Turkey" (September 20) refers to the "increasing tensions between Turkey and Greece over Cyprus", and states that "two Greek Cypriots died in violent clashes last month".

This ignores completely the fact that a Turkish Cypriot was also killed in cold blood on September 8 by the Greek Cypriots.

Hakkii Miftazade, London representative, Turkish Republic of Northern Cyprus, 29 Bedford Square, London WC1B 3EG, UK

**NO TRAINS
NO BOATS
NO PLANES**

so how do we transport so much data?

Every day, thousands of companies trust PSINet to ship their most valuable commodity - information - to and from the ports of millions of personal computers.

By creating highly efficient network infrastructures, we provide untrammelled access to the Internet and to critical information for organisations and individual users alike (regardless of the volume of data involved). In fact, in the US - where we are regarded as the most innovative of Internet providers - the words "Architects of the Internet" and "PSINet" are synonymous.

And, now we've transported ourselves to the UK, we are able to offer you all the same advantages.

But don't take our word for it. Find out for yourself. Call 01223 577 170 or visit our Web site for further information.

PSINet - making the big world of the Internet that little bit smaller, and a whole lot more accessible.

PSiNet
www.PSiNet.com

Bruce Clark on the jigsaw puzzle facing Nato defence chiefs

The Nato defence ministers meeting in the Norwegian port of Bergen today still shudder when they remember the nadir in alliance history nearly two years ago.

Arguments over the Balkans were threatening the biggest rift in transatlantic ties since the Suez crisis. A Europeanised United Nations force was struggling to keep the lid on the Bosnian conflict, while US commanders denounced their allies for appeasing the Serbs.

Western governments desperately tried to limit the damage by asserting loudly that Nato's future would not stand or fall in Bosnia. Nobody was convinced.

Since then, as today's meeting will observe with satisfaction, the link between peacekeeping in former Yugoslavia and security in Europe as a whole has been proved - but by success rather than failure.

A 52,000-strong Nato mission known as the Implementation Force, or *For*, has proved to be a happy microcosm of improving military relations across the continent. The US, the UK and an increasingly Nato-oriented France have each taken responsibility for a sector of Bosnia; Germany helps with logistics and wants to do more.

Ten ex-communist states and seven other non-Nato countries are using *For* to win their spurs as partners of the alliance, and in some cases as future members. Russia provides *For* with 1,000 crack troops and enjoys privileged consultation rights. It is a very neat arrangement.

But with *For*'s mandate due to expire in December, western defence planners now face a somewhat trickier jigsaw puzzle - both in the Balkans and beyond.

They must decide how to integrate France and Spain into Nato's military structure; what role to accord the new members which are likely to join the alliance by 1999; how to maintain close military ties with countries which will not join Nato soon; and trickiest of

Europe's new order

all, how to accommodate Russia.

The solution to this conundrum has to be found at a time when Nato's network of headquarters is about to shrink rapidly to take account of reduced military spending and the absence of any clear threat.

Expectations in France - which quit Nato's military wing in 1966, but agreed last year to rejoin - and Spain, which joined Nato in 1982 but never fully committed its armed forces, are high.

In Paris, compromising the military independence proclaimed by General de Gaulle 30 years ago is viewed as a big sacrifice which should be rewarded.

France wants a prominent role in a revamped Nato, and swift implementation of the decision taken by Nato last June: to create European structures within the alliance which could mount military operations without direct US involvement.

"Throughout the Nato chain of command, from top to bottom, European components must be identified," says Mr Charles Millon, French defence minister. The allies agree that Nato should continue to have two

equally adamant that newcomers must be part of the alliance structure, including air defences and communications system.

"It makes no sense for new members to stay outside the new military structure," says Mr Javier Solana, Nato secretary-general.

That, in turn, is anathema to Moscow. Recent Russian pronouncements have veered between unconditional opposition to enlargement and a fall-back position which says expansion might be tolerable on certain terms.

But the conditions sought by Russia are unlikely to be accepted. They include a promise by Nato that no military structure, however light, will be extended eastwards, and a pledge that the first wave of expansion will also be the last.

Conceding this would mean accepting that the Baltic states, which are unlikely to be admitted in the first wave, will be kept out of Nato indefinitely for fear of offending Russia. To say this openly would be politically unthinkable in Washington.

"When the first members pass through Nato's open door, it will stay open for all who demonstrate they are willing and able to shoulder the responsibilities of membership," Mr Warren Christopher, US secretary of state, said this month.

The US is already embarrassed by the fact that the Baltic states are being left out for now. It is busy devising a sort of giant "consolation prize" for them and other disappointed applicants in the form of an enhanced military co-operation programme.

In December 1994, a temper tantrum by Russia, which froze its military relations with Nato, forced the alliance to soft-pedal on its enlargement plans.

This time, there seems to be a new determination among US officials to press ahead with enlargement - with Russia's assent and co-operation if at all possible, but without if necessary.

Europe's new order

But France says the post of supreme commander, Europe - Saceur in Nato jargon - should eventually go to a European. In the meantime, it wants a European deputy Saceur with broad responsibilities.

US officials have agreed in principle to a European deputy Saceur, but they are doubtful about giving him too much freedom.

Further down the command chain, harder arguments are in store. One of the most difficult concerns the future role and nationality of the Nato commander responsible for southern Europe, based in Naples.

This sensitive job, which involves overseeing air, sea and land operations in ex-Yugoslavia, as well as holding the ring between Greece and Turkey, has always been held by an American.

From Washington's point of view, the Naples base is not just a linchpin in the defence of Europe. It is also a vantage point from which the US can protect its interests in the North Africa and the Middle East.

But officials in Paris reckon the Naples commander should be a European, ideally French. When Nato planners floated an alternative proposal - a French command in the quietest western Mediterranean - they received short shrift.

As for the new members in central Europe - expected to include Poland, Hungary and the Czech Republic - Nato planners say no major commands will be located on their soil. But they are

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Wednesday September 25 1996

Savings in China

The news that more Chinese savers is finding its way on to the stock exchange should come as no surprise to the domestic monetary authorities. Savers have long been the milk-cow of Chinese economic reform...

On the podium

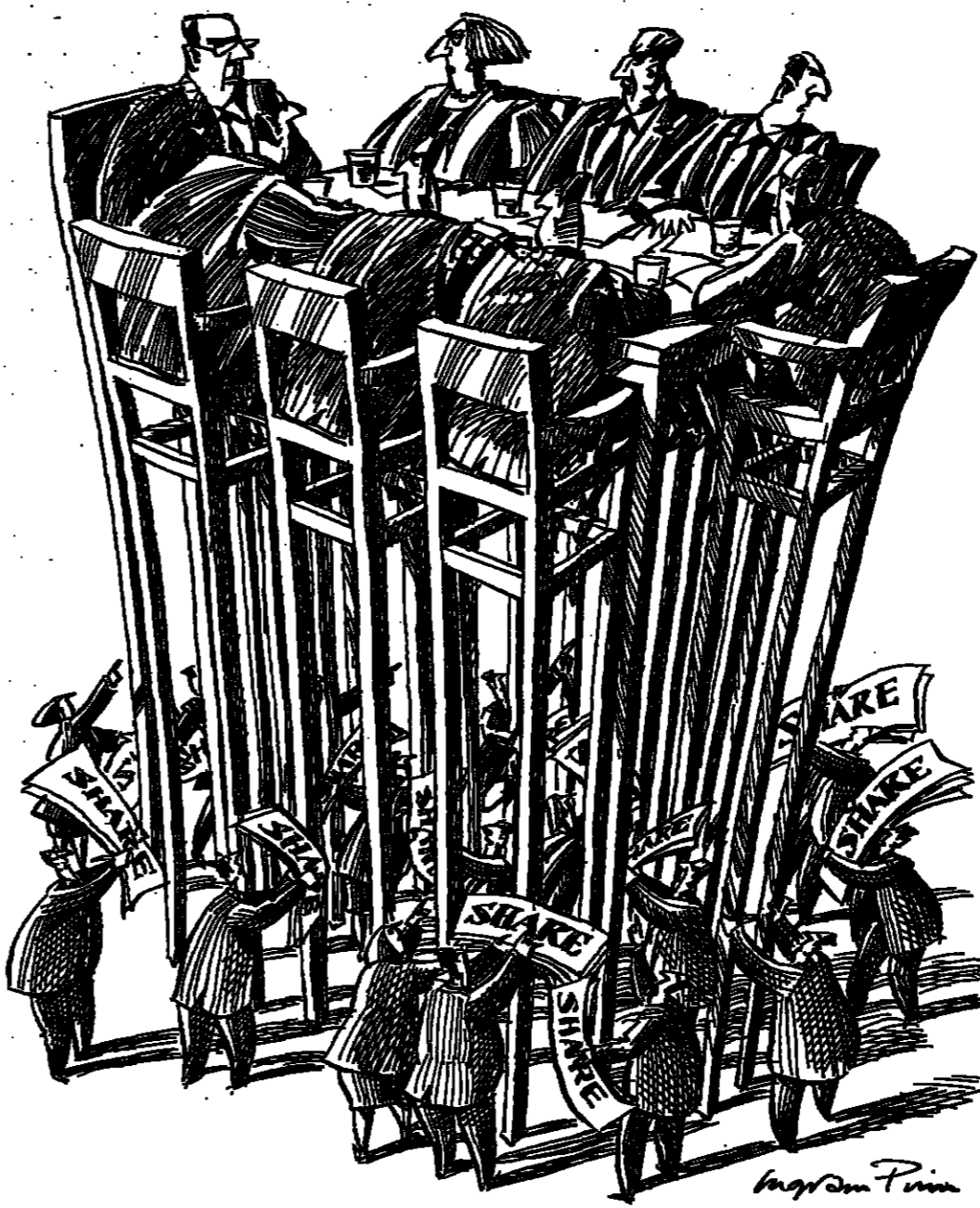
For a party which has so often danced on the precipice of political irrelevance, Britain's Liberal Democrats are in remarkably good shape. During the past two years Mr Tony Blair, the Labour leader...

Injured nurses

Britain's nurses are right to say that decentralised pay bargaining this year has been poorly handled. More than a third of National Health Service trusts have failed to make any offer additional to the 2 per cent recommended...

Crumbs from the table
The fashionable belief that continental European companies are paying more attention to their shareholders is only slowly becoming a reality, says Stefan Wagstyl

The imbroglio at Olivetti, the troubled Italian information technology group, has not just left the company's shareholders exasperated and a lot worse off. It has raised serious questions for international fund managers investing in continental Europe.



European companies to tap global markets to finance their restructuring - so long as they pay more attention to shareholders' interests. In any case, some smaller continental countries have long had open equity markets, notably Sweden, Switzerland and the Netherlands.

with American regulations on disclosure of information to shareholders. Moreover, companies are changing strategy with the aim of increasing shareholder value. For example, Chargeurs, the French retail and textiles company, is splitting in two to boost its stockmarket capitalisation.

OBSERVER

High tension at EDF

Emmanuel Haug, who has now blown a fuse and yesterday filed a suit with the Paris administrative tribunal, complaining that EDF has exceeded his 1995 dividend of 10 per cent and 15 per cent. Commarbank of Germany is aiming for 15 per cent.

Urgent matters

Thousands of Irish farmers did Britain's embassy in Rome yesterday as they diverted attention away from him at the farm ministers' meeting in Killarney. The angry men and women of the soil broke through police cordons to flood the steps of the hotel housing the EU bigwigs.

Golden line-up

A partnership at Goldman Sachs may leave Croissin in the paper class but, with only 174 of them created and just another 35 now up for grabs, the

On the ball

By way of contrast with a certain contingent of the sciences profession that likes to make its subject sound as abstruse and rebarbative as possible, Romano Prodi, the Italian prime minister and former professor of the Demagogic Science, was unusually down to earth yesterday.

Financial Times

100 years ago
The Petroleum Industry
The petroleum industry of Baku is rapidly increasing in importance. Whereas in 1894 the total production was 4,700,000 tons, the quantity produced had risen to 6,085,000 tons in 1895.

Country retreat yourself. Radisson EDWARDIAN

FINANCIAL TIMES

Wednesday September 25 1996

LEGAL DEFINITIONS Copyright © 1996... Row & Munn Lawyers for Business

EU set for tough line on Crédit Lyonnais rescue

By Andrew Jack in Paris and Neil Buckley in Brussels

Brussels is expected to take a tough line today on French government proposals for radical changes to the restructuring plan agreed last year for Crédit Lyonnais...

worth up to FF45bn, is to make a statement on the proposed changes today after discussion by all 20 commissioners. The rescue package was the largest ever approved by Brussels.

show a plunge back into the red as it struggles with costs imposed by the restructuring. Commission officials said they hoped to be able to approve short-term emergency measures.

Bulgaria lifts rate to 300% in bid to halt bank crisis

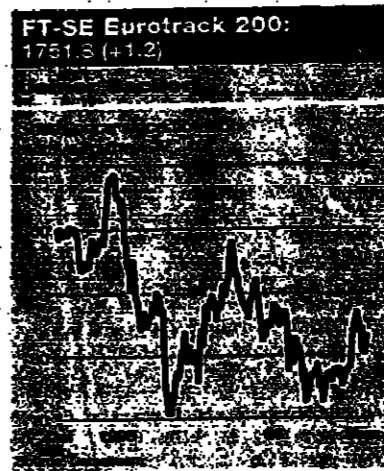
By Anthony Robinson in London

Bulgaria's central bank has nearly tripled its key interest rate to an annual 300 per cent and put nine ailing private and state banks under special supervision.

THE LEX COLUMN

Greenspan's gamble

The US Federal Reserve has taken a gamble leaving short-term rates unchanged. Markets' initial response was uncertain, but they may yet conclude that the Fed has dropped its guard on inflation.



The manoeuvre only makes sense because NatWest's profits from corporate loans are pathetically low. One might think the simplest answer would be to pull out of the cut-throat corporate lending market completely.

Russia is planning to open its domestic bond market properly to foreign investors, and not before time. At around 60 per cent, yields on rouble-denominated government bonds remain absurdly high.

send its shares up 4 per cent, despite the fact that the French steel group's first-half profits fell by two-thirds.

Channel tunnel helps sink Belgian ferry company

By Charles Batchelor in London

The cross-Channel ferry price war prompted by the opening of the Channel tunnel has claimed its first casualty in the shape of the Belgian state-owned ferry company, Regie voor Maritiem Transport.

ing - apart from the tunnel - outdated ships, high salary costs and low productivity. While costs were incurred in francs, more than half its receipts were in sterling, a weak currency.

nations, said Mr Bill Moses, Sally chief executive. The two jetties can make the journey in 95 minutes, but have no on-board duty-free and cannot take cars.

NatWest

Continued from Page 1

bought back \$702m of its shares earlier this year. Although some corporate debt has been securitised in the US it is a small market. This is because big companies have tended to borrow more cheaply in commercial paper and bond markets rather than seek loans from banks.

AT&T shares drop 10%

continued from Page 1

bly after the end of this year, when long-distance companies are allowed to offer local services for the first time. AT&T said yesterday it remained committed to developing its long-distance calls business, and announced a new flat-rate service with which it hopes to win back customers.

Yesterday's announcement is the latest in a series of setbacks for Mr Robert Allen, the company's chairman. These have included the political furore that accompanied his plan in January to sack 40,000 workers and the departure last month of Mr Alex Mandl, who had been seen as his eventual successor.

Usinor Sacilor

Investors have been waiting for recovery in the European steel industry for so long that they are starting to seize on even the slightest evidence of improvement. Usinor Sacilor's mildly bullish comments were enough, therefore, to

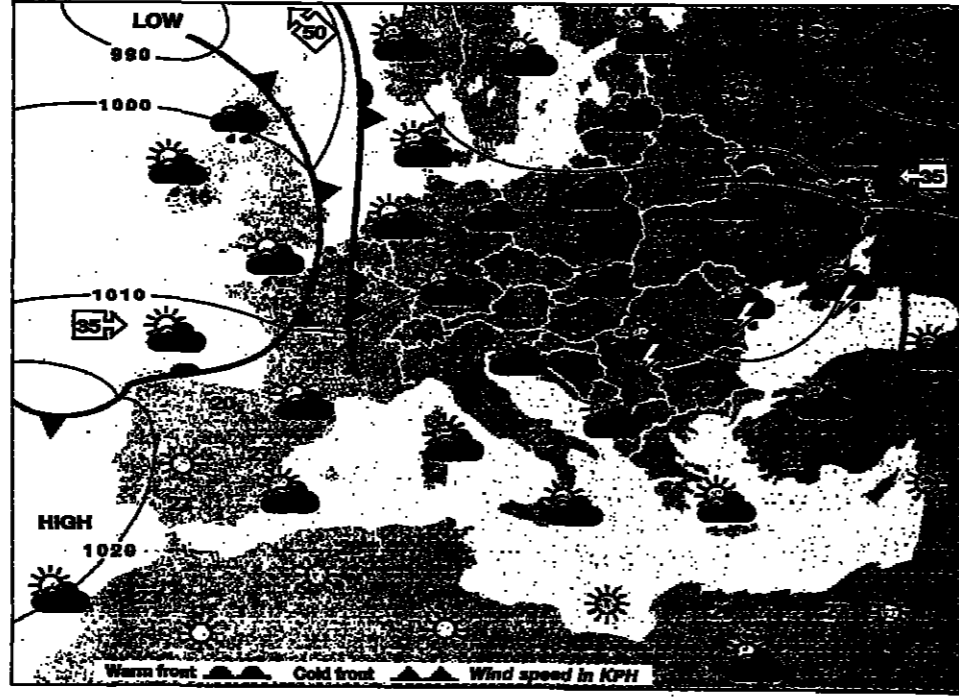
NatWest

At first sight, NatWest's decision to securitise \$5bn of corporate loans looks odd. After all, the bank is hardly short of capital: its "tier one" capital ratio was 7.6 per cent at the half year, comfortably above its own 6.5 per cent target.

FT WEATHER GUIDE

Europe today

It will be partly cloudy over the British Isles where occasional showers may develop as a weakening front crosses the region. This frontal zone will move over France during the day causing partly cloudy conditions and patchy rain.



Five-day forecast

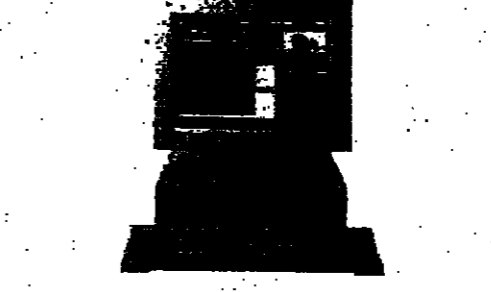
A series of fronts will move towards the continent in a westerly air current. This will cause unsettled conditions with some rain. However, sunny periods can be expected as well.

Table with columns for city, weather, and temperature. Includes cities like Beijing, Cardiff, Casablanca, etc.

Lufthansa logo and slogan: We can't change the weather. But we can always take you where you want to go.

MORSE

Put your Plans on ICE.



Oracle designs its business applications and databases to optimise the features of Sun Microsystems' Enterprise servers. They are also 'Web-enabled', meaning that Oracle software can be used to develop new Intranet applications.

ICE logo: INTERNET CENTRIC EXCELLENCE

Morse Computers 0181 232 8686

مكتبة الصلح

brother PRINTERS FAX MACHINES

FINANCIAL TIMES COMPANIES & MARKETS

"An income statement is a portrait of how the manager has behaved daily."

Wednesday September 25 1996

IN BRIEF Watchdog awaits Olivetti audit

Consob, Italy's stock market regulator, would not be able to vouch for the correctness of Olivetti's half-year accounts until it received the internal auditors' report...

Laura Ashley shares hit despite rise Shares in Laura Ashley, the UK fashion clothing and home furnishings group, fell 23p to 192.5p...

Ebro to buy 21% Azucarera stake Ebro, Spain's leading sugar producer, which is controlled by the Kuwait Investment Office through its Spanish investment arm, Grupo Torras, is to acquire a 21 per cent stake in Azucarera...

Coca-Cola signs Danone juice deal The foods division of Coca-Cola, the US soft drinks group, signed an agreement with Danone, the French foods group, to produce and distribute Coca-Cola's Minute Maid orange juice in all countries outside the US and Canada...

Taiwan finds itself in Vogue The Chinese-language edition of Vogue, the women's fashion and beauty magazine, launches today in Taiwan...

Goldman to create managing directors Goldman Sachs, the US investment bank and the largest remaining partnership on Wall Street, will offer a consolation prize to 60-70 of its 4,000 vice-presidents...

Saint-Gobain rises 3% on upgrade In Paris, shares in Saint-Gobain, the French glass and building materials group, jumped FF71 to FF765 - more than 3 per cent - after Massonnet, the broker, raised its recommendation from neutral to buy...

Table with 2 columns: Company Name and Price/Value. Includes AT&T, Agrow Agronomics, Azucarera, BCH, Benetton, Canal Plus, Calt, Coca-Cola, Conde Nast, Creditanstalt, DG Bank, Danone, Diex, EA-Generak, EMME, Ebro, Erasmas La Moderna, Enel, Ericsson, Evrosady Inds India, First Austrian, GTM Enterprise.

Table with 2 columns: Market Statistics and Values. Includes Annual reports services, Benchmark Gov bonds, Bond futures and options, Bond prices and yields, Commodities prices, Dividends announced, EMS currency rates, Eurobond prices, Fixed interest indices, FTSE-100 World indices, FTSE-100 Index, FTSE-100 Int'l bond etc.

Table with 2 columns: Chief price changes yesterday and Values. Includes Frankfurt (Dax), New York (S&P 500), London (FTSE 100), Toronto (TSX 300).

Usinor sees European steel upturn

Usinor, Europe's biggest steel maker, yesterday indicated a tentative recovery in the European steel industry. Despite announcing a sharp drop in first-half net profits, the French company said it was cautiously optimistic for the rest of the year and beyond...

Shares closed ahead FF33.55, or 4.5 per cent, at FF778.45, despite having moved sharply lower in early dealing. British Steel's shares fell 1.6 per cent on concerns about Usinor's profits...

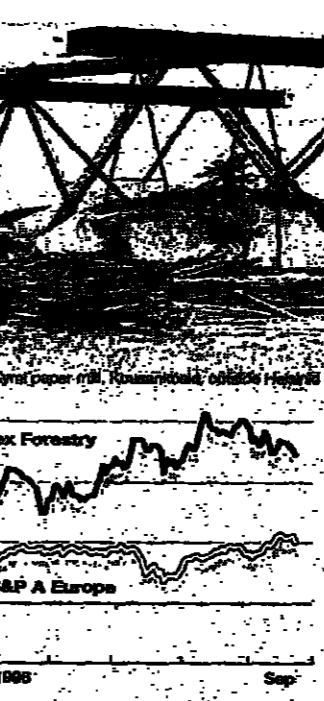
US group moves into Swiss telecoms SBC Communications, the US regional telephone company, is joining forces with Diex, a group owned by six Swiss electric utilities, to challenge the state-owned PTT after the telecoms market is deregulated in 1998...

Bank to launch India's biggest GDR offering

The State Bank of India, the country's biggest commercial bank, will this week launch India's largest issue of global depositary receipts. The issue of the GDRs - paper traded in lieu of underlying shares - is the biggest since Reliance Industries raised \$300m in 1994...

Metsä-Serla warns for year amid weak demand

The fragility of the recovery in the international pulp and paper market was underscored yesterday when Metsä-Serla, the Finnish forestry products group, said 1996 profits would fall well below expectations...



exceeding the record levels of last year were over-optimistic. "We don't even expect 1998 earnings to reach 1995 levels." Metsä-Serla's difficulties are concentrated on its magazine paper, fine paper and market pulp segments...

In spite of recent depressed conditions on the domestic share market, analysts expect the issue to be well oversubscribed. It should increase to nearly \$1bn the amount raised by Indian companies through GDR issues in the current year to March...

It blamed the slide on a steeper than expected fall in the prices of magazine and fine paper, and, to a lesser extent, market pulp. This was chiefly because of slack demand in key European markets.

The group said it would make a loss for the May to December period, having posted pre-tax profits of FM318m (\$70m) in the first four months. It only expected a narrow full-year profit, compared with 1995's FM1.9bn pre-tax earnings.

Analysts interpreted the announcement as an indication that the industry was not recovering as rapidly as some had predicted. Metsä-Serla's shares slid FM0.70 to FM31, triggering falls in its two larger Finnish rivals, UPM-Kymmene and Enso.

The warning will be a disappointment for investors who have been buying into the sector on hopes of price rises. Since January, when the sector hit a year's low, it has outperformed the FT/S&P Europe Index by 24 per cent.

The GDRs are expected to be priced at a premium of up to 5 per cent to the underlying shares. SBI is looking to raise \$300m in what will be a critical test of the appetite of foreign investors for Indian shares...

However, there are doubts that post-SBI demand for India paper among foreign investors will be enough to see even this issue go through before the end of the fiscal year. However, Mr Veljilabh Bhanushah, director at brokers Eram Financial Consultants, said in spite of immediate concerns for the domestic market and the VSNL sell-off, the SBI issue would help over the longer term.

Barry Riley Performance is rising, it isn't surprising

Pedants everywhere are regularly annoyed by press reports that forthcoming economic or corporate statements are "not expected to hold any surprises". Indeed, only the unexpected can be surprising, and, in terms of relative investment performance, profitable (or, indeed, unprofitable).

So should we believe in the new investment strategy of Mr Jeremy Lang, a fund manager at the London boutique River & Mercantile? He believes that, in certain circumstances, it is possible to predict earnings surprises in advance. The claim is based upon an extensive analysis of analysts' earnings forecasts in the database of the Institutional Brokers Estimate Survey (Ibes). Other research studies of the same kind of material have generally come to the conclusion that analysts' predictions cannot be used in any straightforward way to generate excess investment returns, and in an efficient market this is only to be expected.

Whether these high returns can continue in changing market conditions remains to be seen. correlation between earnings growth and high investment return, but this was efficiently priced, in that the differences disappeared when the stocks were ranked by one-year forecasts of earnings growth.

Big fund management companies tend to claim they can do so (though with variable results) because, with large budgets at their disposal, they have collected massed ranks of better-than-average analysts. But because R & M is a modest and relatively new operation with only 265m under management its solution had to be simple and cheap.

It certainly is. The Lang Approach is to propose that earnings surprises tend to happen repeatedly with the same stocks. Analysts are slow at admitting their mistakes; when they do adjust their estimates they do not change them enough. Certain stocks (Next and Electrocollections are his favourite selections) outperform expectations year after year. Others, such as United Biscuits, perennially disappoint.

It is not always as neat as this. But Mr Lang claims there is enough persistency to make the style work - when it is implemented with care. His hit rate of earnings surprises has been nine out of 10 recently. He does not have to hop expensively from one stock to another, and the stocks tend to be quite well spread across the market. His River & Mercantile First Growth Fund, a unit trust employing this style, has performed well during the past few months. Whether these high returns can continue in changing market conditions remains to be seen.

PHILIPS RECEIVABLE TRUSTS (established under the laws of the State of New York as Issuer) US\$ 150,000,000 or its equivalent in Dutch guilders. MULTI-COUNTRY DUAL-CURRENCY EXPORT SECURITIZATION PROGRAM. TRUST CERTIFICATES. Seller of the Receivables PHILIPS MEDICAL SYSTEMS NEDERLAND B.V. Arranger ING BARINGS. July 1996

COMPANIES AND FINANCE: EUROPE

Ebro to acquire 21% Azucarera stake

By Tom Burns in Madrid

Ebro, Spain's leading sugar producer which is controlled by the Kuwait Investment Office through its Spanish investment arm, Grupo Torres, is to acquire a 21 per cent stake in Azucarera, the second-ranked domestic sugar company.

attempt by Générale Sucrière, of France, to increase its 20 per cent stake in Azucarera.

BCH said yesterday that other buyers of its Azucarera stake would include Caja de Salamanca, a savings bank in the sugar-belt growing area of north-central Spain, which would acquire a 24.5 per cent stake.

They have agreed to pay Azucarera's dividend to BCH for the full year.

The Ebro acquisition could, however, raise competition questions from the European Commission in Brussels, particularly if the groups merge.

Coca-Cola signs juice deal with Danone

By Andrew Jack in Paris

The foods division of Coca-Cola yesterday signed an agreement with Danone, the French foods group, to produce and distribute the US group's Minute Maid orange juice in all countries outside the US and Canada.

Mr Ralph Cooper, chairman of Coca-Cola Foods, said: "I have made a personal commitment to the board that Minute Maid will be present in 30 countries by the year 2000."

Minute Maid, named after the minutemen militia in the American war of independence, claims to be the world's first branded orange juice and was launched in 1946 as a frozen concentrate.

Danone - which has been experimenting with orange juices in Spain and Brazil - wanted to expand its role, and entered talks with Coca-Cola about the joint venture in January this year.

He added that the fact that Minute Maid was made in concentrated form meant it was "highly economic" because it was not necessary to transport water at high cost around the world.

Ericsson refocuses public telecoms side

The Swedish group is adopting a new approach to its core telephony business

The roaring success in mobile telephony of Ericsson, the Swedish telecoms equipment supplier, has disguised a less impressive fact about the group: its traditional core business in fixed telephony equipment has been lagging behind, its profits flattened by high costs and by forays into new technologies that did not pay off.

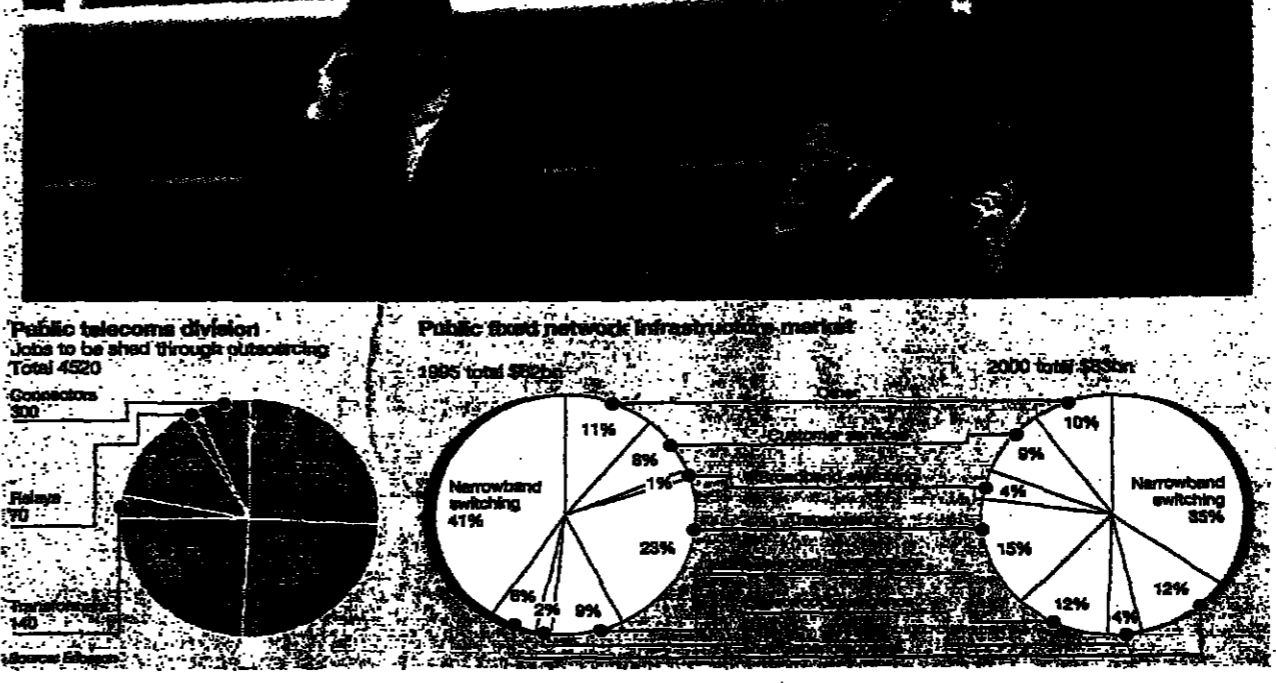
Ericsson has begun a radical restructuring of its public telecoms operations. It involves an extensive physical reorganisation: heavy job cuts and a shift to greater outsourcing of basic manufacturing tasks.

Ericsson knows that its big rivals in fixed telephony - Lucent in the US, Canada's Northern Telecom, Alcatel in France, Germany's Siemens and NEC of Japan - either have already completed a similar overhaul to match shifting market patterns, or are doing so.

Ericsson has gone a long way to reaching its target of cutting the division's workforce from 30,000 at the beginning of 1995 to 24,000.

A big outsourcing operation is also under way, which will eventually encompass 4,500 jobs. More than 2,000 have already gone in deals covering the sale of manufacturing operations in transformers, machining, connectors and mechanical production.

Ericsson: public telecoms in the shadow of mobile operations



"We have to change from a technology-driven, hardware manufacturer to a knowledge-based, software industry focused on satisfying the needs of the customer," says Mr Anders Igel, who heads the public telecoms division.

But such is the scale of the overhaul that, 18 months after it began, Mr Igel remains cautious about when the full benefits will be garnered.

Ericsson's remodelling has been a re-emphasis on the group's core public telecoms product - the AXE digital switch, which has a 14 per cent share of the world market for switches.

The company has pulled back from an expensive commitment it made to developing broadband systems - the high-capacity systems capable of carrying voice, data and image signals that were to be the backbone of the multi-media revolution.

"We had far too many factories," Mr Igel says. "All of these kinds of functions can be done better by others. They are not what gives us the edge in telecoms. We will still be in manufacturing but it will be limited to final assembly and testing."

The company says the restructuring has begun to work. In the second quarter, order intake in the division jumped 24 per cent over the same period last year.

A regenerated public telecoms division would reinforce earnings growth and provide a valuable balance if there were a cooling of the explosive growth rates seen in the mobile market.

Ericsson's remodelling has been a re-emphasis on the group's core public telecoms product - the AXE digital switch, which has a 14 per cent share of the world market for switches.

Ericsson has gone a long way to reaching its target of cutting the division's workforce from 30,000 at the beginning of 1995 to 24,000.

He insists this is possible, but investors will have to wait some time yet to see whether healthy margins are returning.

THE CATHAY INVESTMENT FUND, LIMITED

(An exempt company incorporated in the Cayman Islands with limited liability)

1996 INTERIM RESULTS

(Unaudited)

BUSINESS REVIEW AND OUTLOOK

The Cathay Investment Fund, Limited, is a closed-end investment fund formed with the principal objective of developing a diversified portfolio of direct investments in companies operating in China.

Table with 2 columns: Financial Highlights and 2 columns of data for 30/6/96 and 30/6/95. Rows include Net Asset Value, Revenue Account, Expenses, and Profit (Loss) Per Share.

PROFIT (LOSS) PER SHARE

The calculation of profit (loss) per ordinary share is based on the profit for the period of HK\$22,654,523 (1995: HK\$2,343,475) and weighted average of 68,146,000 (1995: 68,781,000) ordinary shares in issue during the period.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

During the period, the Company neither purchased, sold nor redeemed any of its own listed securities. It also neither bought nor sold any listed securities in relation to issues of new listed securities by the Company.

DIVIDEND

The Directors do not recommend the payment of an interim dividend for the period ended 30th June 1996.

DIRECTORS' INTERESTS IN SHARES

As at 30th June 1996, the following Directors had a beneficial interest in the shares capital of the Company:

Table with 2 columns: Director Name and Number of shares held. Directors listed include Dr Henry S. Campbell and Mr J. Meyer.

DIRECTORS' INTERESTS IN CONTRACTS

Paul S. Wolensky and Dr Donald Rossman have indirect interests in the Management Agreement between the Company and New China Management Corp. by reason of their being the directors of New China Management Corp.

SUBSTANTIAL SHAREHOLDERS

As at 30th June 1996, the Company's register of shareholders showed that the following shareholders held more than 10 per cent interest in the shares of the Company:

Table with 3 columns: Shareholder Name, Shares Held, and Percentage of Total Shares in Issue. Shareholders include Standard Chartered Bank and Citibank.

TAXATION

Under the current laws of the Cayman Islands, the Company is not required to pay any taxes in the Cayman Islands on either income or capital gains.

CODE OF BEST PRACTICE

None of the directors is aware of any information that would reasonably indicate that the Company is not, or was not, for any part of the accounting period covered by the interim report, in compliance with the code of best practice as set out in Appendix 14 of the Listing Rules of the Stock Exchange of Hong Kong Limited.

By order of the Board: Director, Cathay Investment Fund, Limited, 27 September 1996.

A copy of the interim report is available from the Assistant Secretary, Management Services Limited, 27th Floor, Pacific Finance Tower, Citibank Place, 3 Gardens Road, Central, Hong Kong. Contact: 852 2247-9511.

Approved by Morgan Grenfell & Co. Limited, regulated by SFA.

Republic of Poland Minister of Privatisation

Invitation to Negotiate

The Minister of Privatisation, acting on behalf of the State Treasury of the Republic of Poland, pursuant to Article 23 of the Act on Privatisation of State-Owned Enterprises of July 13, 1990 (Journal of Laws No. 51, item 298, as amended) hereby issues an invitation to negotiate to parties interested in the purchase of not less than 10% of the share capital of one or both of the following tobacco products companies:

Przedsiębiorstwo Handlowo-Produkcyjne "POLSKI TYTOŃ" S.A. and Zakłady Tytoniowe w Lublinie S.A. (the "Companies")

The Minister of Privatisation will reserve a proportion of the shares of each Company for eligible employees and growers associated with such Company and a further portion as a general reserve against privatisation, all as required by the applicable law.

All expressions of interest should be made in writing by 11th October 1996 and addressed to:

Morgan Grenfell & Co. Limited, 23 Great Winchester Street, London EC2P 3AX, U.K.

For the attention of Matthew Hindhaugh, Tel: +44 171 545 8000 Fax: +44 171 545 7900

or Morgan Grenfell & Co. Limited, Flat 5, 3rd Floor, Aleje Jerozolimskie 51, 00-697 Warsaw, Poland

For the attention of Piotr Konwicki, Tel: +48 22 625 5526 Fax: +48 22 629 8540

Expressions of interest should contain:

(i) a description of the party's commercial activities including any existing cigarette manufacturing, leaf processing and/or wholesale distribution operations and

(ii) recent information on the party's financial state of affairs.

Following receipt of a written expression of interest and subject to the execution of a confidentiality agreement, an information memorandum will be issued.

The Minister of Privatisation reserves the right to:

(i) extend the deadline for receipt of expressions of interest;

(ii) reject any expression of interest without stating the reasons therefor; or

(iii) cancel this invitation.

Notes for clarity concerning the purposes of this summary listing and the information contained therein

Summary listing table with columns: ISIN, Bid, Offer, Bid, Offer, Bid, Offer. Lists various securities with their respective prices and quantities.

Notes for clarity concerning the purposes of this summary listing and the information contained therein

Notes for clarity concerning the purposes of this summary listing and the information contained therein

INKOMBANK

INKOMBANK Joint-Stock Bank of Russia are pleased herewith to announce opening of their UK Representative Office at: St. Michael's House 1 George Yard, Lombard Street, London EC3V 9DH. Tel: 44 0171283 4999 Fax: 44 0171283 5999

INKOMBANK AT A GLANCE

- Formed in 1988
Third largest (first non-state owned) bank in Russia (assets - around 3 billion as of June 30, 1996)
Over 130 branches and agencies throughout Russia and a branch in Cyprus
Operate as clearing centre for more than 1000 Russian banks
Representative offices in UK, Austria, Germany, Switzerland, China and financial company in Switzerland
First Russian bank to start America Depository Receipts (ADR) level 1
Reporting format - IAS (since 1992) as well as statutory one required by the Central Bank of the Russian Federation
Auditors - KPMG
Consultants: 1995 - McKinsey & Co. (banking strategy), Logics (system integration), 1996 - West BC (controlling system)
Current strategy - shift from market expansion to consolidation (from 1995)
As a universal banking institution offer to their customers a wide range of banking services of international quality including documentary operations short and medium term financing a-forfait operations, financial leasing, issuance of credit cards etc.
Inkombank are happy to be in a position to broaden their services to international and Russian clients through their newly opened London Representative Office.

INKOMBANK AT A GLANCE

COMPANIES AND FINANCE: EUROPE

Consob defends its handling of Olivetti crisis

By Andrew Hill in Milan

Consob, Italy's stock market regulator, cannot vouch for the correctness of Olivetti's half-year accounts until it receives the internal auditors' report, the watchdog's president said yesterday.

Separately, Olivetti said yesterday that Mr Roberto Colaninno, its new chief executive, would meet analysts in Milan and London on October 3 and 4.

Mr Enzo Berlanda, Consob president, has been criticised for Consob's handling of the stock market fallout from the crisis at the information technology group.

Yesterday Mr Berlanda defended Consob's actions in an address to the Italian senate's industry committee, but added that the regulator still did not have "any auditing back-up to reach its own opinion on the accounting correctness of the half-year report". The internal auditors should file their report with the full half-year accounts by September 30.

Olivetti shares have fallen about 30 per cent since the resignation of Mr Carlo De Benedetti as chairman on September 3, amid uncertainty about the company's financial situation.

On the same day as Mr De Benedetti resigned, the com-

pany announced a pre-tax loss of L440.2bn (\$289.2m) for the first six months of this year, worse than many analysts had expected. The day after, Mr Renzo Francesconi resigned as Olivetti's director-general, claiming the real financial situation was even more serious.

Olivetti has denied the allegation and is preparing to sue Mr Francesconi, but the claims led indirectly to the resignation last week of Mr Francesco Caio as chief executive. He was replaced by Mr Colaninno in an attempt by Cir, the De Benedetti holding company which is Olivetti's main shareholder, to restore market confidence and regain management control.

Certain commentators and Italian bankers claim Consob should have suspended Olivetti shares for longer than the 48 hours following Mr Francesconi's resignation. Mr Berlanda replied that 30 per cent of trade in Olivetti stock took place on other exchanges, and indefinite suspension of the stock in Milan would have penalised small Italian investors. Such a move would also have upset the Mib-30, the index of heavily-traded Italian stocks of which Olivetti is an important component. World Stocks, Page 36

EUROPEAN NEWS DIGEST

Marzotto slips on weaker demand

Group consolidated profit at Marzotto, one of Italy's largest textile and clothing groups, fell to L1.43bn (\$9.7m) after tax in the first half of 1996, compared with L20.4bn in the first six months of last year. The company said sales - which declined from L1,100bn to L1,055bn - had been hit by the general weakness of demand in the sector, particularly in the lower yarns market.

The group, which controls 77.6 per cent of Hugo Boss, the German men's fashion company, said demand for Marzotto products would remain slack in the coming months. But it forecast only a 5 per cent drop in turnover for 1996, mainly owing to exchange rate effects. It said profit margins, in percentage terms, would be in line with last year. In 1995, the group reported a net consolidated profit of L50.1bn, on sales of L3,357bn. *Andrew Hill, Milan*

DG Bank in US talks

DG Bank, the umbrella organisation for Germany's co-operative banks, is negotiating with potential partners in the US to strengthen its asset management business internationally. It denied, however, that it was negotiating with Putnam Investments or Gabelli Investments in the US. The bank has DM55bn (\$36.3bn) of funds under management, including its Union Investment unit trusts for the retail market and its Devif funds for the domestic corporate and institutional market. *Andrew Fisher, Frankfurt*

First Austrian seeks bid allies

First Austrian, Austria's oldest savings bank, said yesterday it would try to form a consortium to bid for the Austrian government's controlling stake in Creditanstalt, Austria's second-biggest bank. First Austrian's announcement came a day after the Austrian government rejected an offer from a consortium led by EA-General, an Austrian-Italian insurer.

First Austrian had been a prominent member of that consortium, but dropped out at the last moment after a disagreement over the terms of its participation. Its departure is believed to be one of the main reasons for the government's rejection of the bid from the rest of the consortium.

However, First Austrian's announcement is unlikely to lead to a speedy resolution of the five-and-a-half-year battle to privatise Creditanstalt. J.P. Morgan, the government's financial adviser, has to redraft the offering memorandum for the government's 19.98m shares and the government has then to decide whether to loosen the condition that requires it to sell its entire stake. *William Hall, Zurich*

ING agrees China tie-up

ING, the Dutch banking and insurance group, yesterday strengthened its presence in China through a property tie-up with Citic, the Chinese government's investment flagship. A F1.4bn (\$2.6m) joint venture, linking the two with the Beijing Urban Construction Group and the capital's Chaoyang district authority, is to build 600 homes in Wangjing New Town for sale to companies and individuals. An involvement with Citic is likely to improve ING's chances of securing eagerly awaited licences to sell insurance products in the Chinese retail market. ING Real Estate, the subsidiary in the deal with Citic Real Estate, is also seeking to develop shopping centres in China. The unit last month failed in a bid to take over 58,000 homes being sold by the UK Ministry of Defence. *Gordon Crabb, Amsterdam*

Multimedia group in cash call

EMME, the fast-growing Paris-based international multimedia group, is seeking to raise a further \$3m-\$12m in capital through a private placement with London-based institutional investors. The privately-owned company, founded in 1984 by Mr Philippe Guttieres-Laury, the French entertainment and media entrepreneur, has already established itself as a leading publisher of interactive CD-Rom titles for the family education and entertainment markets. *Paul Taylor*

GTM Entrepouse losses deepen

GTM Entrepouse incurred a net loss of FF123m (\$4.4m) in the six months to June, compared with a deficit of FF18m a year earlier, according to a report in the financial press. The company said the loss reflected the seasonal character of a number of its businesses. It said the previous year's first-half results included only 50 per cent of its Dumez-GTM unit's results and 52 per cent of its Jean Lefebvre business's results.

Six-month sales rose 25.4 per cent to FF18.64bn from FF14.85bn a year earlier. Sales were up less than 1 per cent compared with the pro-forma year-earlier sales figure. It said all businesses excluding construction were able to maintain sales.

For the full year, the group said it expected sales to be at about the same level as last year's FF142.8bn on a comparable structure. Full-year net profit is expected to be below last time's FF195m. *AFX News, Paris*

Enel predicts flat full year

Enel, the Italian state-owned electricity group, posted first-half pre-tax profits up 18 per cent, from L2,589bn to L2,944bn (\$1.97bn). Operating profits rose from L4,454bn to L4,541bn. The company said 1996 net profits would be in line with 1995's L2,228bn. *AFX News, Milan*

Bic ahead in first half

Bic, the French manufacturer of disposable razors, ball-point pens and cigarette lighters, unveiled net profits for the first six months to June up 9 per cent, at FF339m (\$56.2m). Sales rose 3 per cent to FF1.15bn and operating profit was up 2 per cent at FF592m. Bic's Guy Laroche unit made a FF33m loss, unchanged from a year earlier, on sales down 7 per cent at FF148m. *AFX News, Paris*

Press releases and comments about international companies coverage can be sent by E-Mail to International.Companies@FT.com

Profit advance for Mediobanca

By Andrew Hill

Mediobanca, the Italian merchant bank, pushed up consolidated profit in the full year to June 30 to L232bn (\$150m), against L193.6bn in 1994-95.

The parent company's net profit was lower at L120.3bn, against L155.1bn the previous year, and the board recommended an unchanged dividend of L200 a share.

The parent's net loss on the sale of investment securities was cut from L75.3bn in 1994-95 to L25.2bn, and the gross margin from ordinary operations increased to L11bn, up 12.2 per cent, due to improved interest margins and an increase in commissions and other income.

The bank said its net worth would rise to L4.667bn, up 2.7 per cent, after adoption of the dividend, and the surplus over book value of the company's extensive portfolio of listed securities was

L1,602bn, based on September 20 share prices.

● Banco Ambrosiano Veneto lifted net consolidated profit in the first six months of this year to L85bn, against L53bn in the first half of 1995, on a like-for-like basis.

Ambroveneto expanded its banking network to 597 branches during the first half of 1996, and has just appointed a new chief executive, Mr Corrado Passera, the former chief executive of Olivetti, the information technology group.

Ambroveneto said indirect deposits had increased by 14 per cent during the first half to L48,950bn, and overall funds under management for clients rose to L80,000bn, up 13.5 per cent.

● Sirti, the telecoms contracting group, announced a decrease in pre-tax profit for the first half to L111bn, against L130bn in the first six months of 1995. Sirti is part of the operations of Stet, the state-controlled telecoms holding company.

Solidere switches shares to Beirut SE

By Sean Evers in Cairo

Solidere, Lebanon's biggest company, will move its shares from the privately-operated Beirut Secondary Market to the official Beirut Stock Exchange on September 30.

Solidere, responsible for rebuilding the war-damaged centre of Beirut, will add \$2bn to the dormant bourse's market capitalisation, currently less than \$400m.

Mr Nicolas Pholliades, director of J. Henry Schroder & Co, welcomed the move, which he expects will bring much-needed liquidity to the market and also to Solidere. Analysts say Solidere is moving its shares to comply with a recent agreement to cross-list the Beirut bourse with the Kuwait and Cairo stock exchanges. The two markets will list shares

traded on Lebanon's official bourse.

Solidere has two types of shares. "A" shares were distributed to former holders of property rights in Central Beirut, and "B" shares were issued in a \$650m subscription in January 1994. It is planning a 10-for-one share split soon after the transfer is complete.

Solidere will launch a \$150 million issue of Global Depository Receipts shortly, with Merrill Lynch acting as lead-manager.

Thus will allow non-Arab investors access to the market for the first time. Solidere stock has rallied recently. Its A shares have risen \$10 to \$115, and B shares \$11 to \$117.

The Beirut exchange is at the heart of a plan by Mr Rafik al-Hariri, Lebanon's prime minister, to revive the country's capital markets.

Canal Plus upbeat after 17% rise

By Andrew Jack in Paris

Canal Plus, the French pay-TV group which earlier this month announced a merger with the rival Net-Hold group, yesterday reported net income up 17 per cent to FF338m (\$73.4m) for the first six months of the year.

News of the results - and the group's prediction that net income for the full year would be at least equal to that of 1995, in spite of additional costs this year - helped push up the share price 1.3 per cent, to FF11.207.

The announcement came as Paribas, the French finan-

cial institution, confirmed yesterday it had sold its 1.3 per cent stake in Canal Plus. Banque Bruxelles Lambert, the group linked to the Frère family which controls Compagnie Luxembourgeoise de Télédiffusion, said it had acquired the stake.

Canal Plus said it had enrolled more than 100,000 subscribers for CanalSatellite, its digital satellite broadcasting service that was launched at the end of April this year. This was ahead of a rival French service expected to be launched at Christmas by TFI and the publicly-owned channels.

The group said this figure was ahead of its initial pro-

jections. It continued to provide an existing analogue CanalSatellite service to more than 250,000 subscribers, while a proportion of these had switched in the past few months to the new digital service.

However, warned there would be significant additional costs from the service in the second half.

Subscriptions to the main terrestrial Canal Plus service also continued to rise, up to 4.12m at the end of August, compared with 4.07m at the end of last year. It stressed that it expected subscriptions to pick up substantially in the three months to the end of the year, in line with past seasonal trends.

Handwritten signature or mark at the bottom of the page.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF PUBLIC RECORD ONLY

\$527,000,000

Fenway Partners, Inc. announces the formation of

Fenway Partners Capital Fund, L.P.

An institutionally funded direct investment partnership established to acquire middle market companies and to invest in special situations

F Fenway Partners, Inc. 152 West 57th St New York, NY 10019 Tel 212 698 9400 Fax 212 757 0609

THIS ANNOUNCEMENT APPEARS AS A MATTER OF PUBLIC RECORD ONLY

\$450,000,000

Van de Kamp's, Inc.

Van de Kamp's is a national frozen convenience food company which has acquired several leading brands including: Van de Kamp's frozen seafood products, Mrs. Paul's frozen seafood products, Aunt Jemima frozen breakfast products and Celeste frozen pizza.

Fenway Partners and Dartford Partnership sponsored this transaction. Fenway Partners is the majority shareholder.

Van de Kamp's Aunt Jemima Mrs. Paul's Celeste

F Fenway Partners, Inc. 152 West 57th St New York, NY 10019 Tel 212 698 9400 Fax 212 757 0609

THIS ANNOUNCEMENT APPEARS AS A MATTER OF PUBLIC RECORD ONLY

\$215,000,000

Fenway Holdings, L.L.C.

Fenway Partners, Inc. initiated, organized and arranged the financing for the acquisition of a group of businesses from U.S. industries.

MW VALLEY BEAR

MW Manufacturers Inc. and Brown Moulding Company, Inc. are leading suppliers of building products in the southeastern U.S., providing retailers and builders with windows and unfinished wood mouldings.

Valley Recreation Products Inc. is the world's leading manufacturer of coin-operated pool tables, electronic dart machines and table soccer games.

Bear Archery, Inc. is one of the largest manufacturers of archery bows and accessories for hunting and competition.

Teters Floral Products, Inc. is a leading manufacturer and distributor of artificial flowers to domestic retailers.

F Fenway Partners, Inc. 152 West 57th St New York, NY 10019 Tel 212 698 9400 Fax 212 757 0609

COMPANIES AND FINANCE: THE AMERICAS

Ma Bell resorts to traditional recipe

The US telecoms group hopes flat-rate pricing will win back customers, writes Richard Waters

For one of the premier consumer marketing companies in the US, AT&T seems to have been badly outflanked in recent months. And with the US telecommunications industry on the brink of a new, intensified marketing blitz, the country's biggest telephone carrier is working overtime to put matters to rights.

Yesterday's warning of lower profit expectations for the rest of this year wiped nearly 10 per cent, or \$8bn, from the company's stock market value. Wall Street is particularly concerned that the root of the problem lies in the traditional long-distance telephone business - one that AT&T, with an estimated 60 per cent market share, is meant to understand better than anyone.

Even before the free-for-all that will allow long-distance companies into the local telephone market in the US, and local carriers (or Baby Bells) into long-distance, AT&T has been thrust on to the defensive in its core business.

The sense of frustration has been building among AT&T executives for some time. Rivals have taken to sniping at the company's marketing claims and turning its customers with offers that, according to AT&T, are

less attractive than those they are giving up. In a sign of that frustration, Mr Joe Naccio, AT&T's executive vice-president in charge of consumer and small business services, yesterday berated other carriers for their "misleading price claims, playing on consumer misconceptions". In short, he concluded: "Most consumers have no idea what the real price [of long-distance service] is."

That may be the case. But in a market where traditional consumer loyalties have been challenged, it has been MCI, Sprint and smaller rivals that have succeeded in luring new customers, not the marketing powerhouse at AT&T.

Ma Bell's response has been to fall back on what, traditionally, has been one of its strongest assets - its brand name. It has also set out a new, simpler flat-rate service - 15 cents a minute for all long-distance calls at all times of day - with which it hopes to secure its customers' loyalty.

Turning back to the clock in this way will not be easy. Mr Naccio compares long-distance phone companies with other consumer product companies, which have taken to "overloading consumers with trivial messages and eroding confidence in brands".

AT&T has joined that game, however reluctantly. Yesterday, however, the company claimed that many consumers really yearned for the old simplicities: it believes as many as 40 per cent of its most active residential customers would be prepared to pay up to 1 cent more a minute in return for a simple, flat-rate service.

AT&T is also hoping those same things - a desire for simplicity, a renewed confidence in established brands - will carry it through the next competitive era in the US telecoms business.

Later this year, the company expects to start offering local calls for the first time, a business opened by this year's Telecommunications Act (it will still be some time before the Baby Bells are allowed to compete in the long-distance market).

Building a local service is likely to be costly in the short term, though - both because of the marketing expense, and the cost structure of the business. At first, AT&T indicated yesterday, it would simply resell the existing Baby Bell's calling capacity under its own brand - a practice that is not expected to yield much of a financial return.

Only when it starts renting parts of the local



Robert Allen: AT&T will grab 80 per cent of local market

exchanges separately to construct its own local calling services is the business likely to become attractive. That, though, is likely to be some way off. Mr Robert Allen, chairman, has promised that AT&T will eventually grab 80 per cent of the local telephone market. Given its recent difficulties in fending off attacks on its core business, this looks an increasingly tall order.

Goldman reshapes top staff structure

By Tracy Corrigan in New York

Goldman Sachs, the largest remaining partnership on Wall Street, will offer a consolation prize to some of its 4,000 vice-presidents, most of whom will not become partners this year: the new title of managing director.

Along with 35-40 new partners, the firm expects to create 60-70 managing directors next month, a move designed to retain staff and strengthen the management structure.

The title of managing director will not confer junior partner status, since there will be no involvement governing the firm, but it will be viewed as a step towards partnership and will bring a bigger share of profits.

The move comes just a few months before Goldman's planned transformation into a limited liability partnership, a structure already adopted by most large legal and accounting firms.

Though a partnership structure allows high remuneration without the need to consult shareholders, the limited number of partners - 173 at Goldman, in a global workforce of almost 9,000 - can lead to dissatisfaction among the middle-rankers.

Furthermore, analysts say the proliferation of vice-presidents has robbed the title of its cachet. The need to keep top talent happy is particularly pressing in the US, where European banks are offering extravagant packages in their expansion drive. Last year, for example, Goldman lost a bond-trading team to Deutsche Morgan Grenfell.

Goldman also felt the need to "expand the leadership group", an official said, given the firm's size and geographical diversity. *Observer, Page 15*

AMERICAS NEWS DIGEST

Placer to offload Marcopper stake

Placer Dome, the Vancouver-based mining group, yesterday confirmed plans to sell its 40 per cent stake in the troubled Marcopper mine in the Philippines. In March, a leak in a drainage tunnel at Marcopper dumped large quantities of waste in a nearby river. The copper mine has been closed since the accident. Three mine officials, including two Placer employees, face criminal charges, and Placer has charged US\$40m against earnings to cover its liabilities.

In the Philippines, Placer said it was working with Marcopper's major shareholder, Provident Tres Farms, on a "survival plan" to reopen the mine. The Canadian company will take over remaining obligations under a \$21m Asian Development Bank loan and will pay for an environmental reclamation plan to meet the mine's future obligations. These costs have been included in the \$40m charge. Placer said that President Fidel Ramos of the Philippines had expressed satisfaction with the clean-up measures taken so far at a meeting last week with Mr John Willson, its chief executive.

Separately yesterday, Placer outlined plans to combine its 60 per cent-owned Pipeline and South Pipeline deposits in Nevada into a single gold mine with an output of 440,000 ounces a year. The two deposits, known as the Cortez joint venture, contain estimated ore reserves of 76m tonnes, with a grade of 1.76 grams per tonne, equal to 6.8m ounces of gold. *Bernard Simon, Toronto*

Monsanto to buy seed group

Monsanto, the St Louis-based company with a leading position in agricultural biotechnology, is to pay \$240m for Asgrow Agronomics, a US-based soybean seed producer, which is owned by the Mexican tobacco and biotechnology company, Empressa La Moderna.

La Moderna will keep Asgrow's vegetable seed and fresh produce operation, while divesting the agronomic business, which develops and markets grain seeds. In a separate transaction, La Moderna and Monsanto signed a technology transfer agreement that will make Monsanto a "preferred provider" of genetically engineered seed-quality traits to La Moderna's fruit and vegetable seed and produce business.

La Moderna bought Asgrow just before the devaluation of the peso in December 1994 for \$300m. A year later, it merged Asgrow with Feto Seeds of the US and Royal Shris. La Moderna owns 60 per cent of the new company, called Seminis, which has annual sales of \$550m and controls more than 20 per cent of the world market for fruit and vegetable seeds. "The sale of Asgrow's agronomic business will retire 90 per cent of Seminis' debt, but the technology transfer agreement with Monsanto is as important to me as the cash sale," Mr Alfonso Romo, chairman and chief executive officer of La Moderna, said yesterday.

Mr Romo said La Moderna would continue to invest in its biotechnology division, which already equals its tobacco division on sales and may draw level on profits in the next two years. Asgrow is the second largest soybean seed producer in the US, and has been collaborating with Monsanto this year to produce soybeans that are genetically engineered to resist herbicides. *Laurie Morse, Chicago and Leslie Crawford, Mexico City*

AT&T plans European Internet service

By Alan Case

AT&T yesterday opened a campaign to win a significant share of the European Internet market.

It plans a managed Internet service for UK business customers from next year, involving access to the Internet through a dedicated high-speed telephone line and AT&T's own switches and backbone network, called WorldNet.

WorldNet has been available in the US only since February but

AT&T, with 400,000 US customers, is already the second largest Internet service provider to the specialist company NetCom.

Mr Allen Scott, business development director for AT&T's Internet commerce and multimedia division, said the service would be marketed in the UK on the company's reputation for quality and customer care. It would not be appreciably cheaper than the UK's leading service providers, Umet Pipez, a division of the US operator MFS WorldCom, and

British Telecommunications.

The WorldNet service will be deployed later throughout Europe and Asia, Mr Scott said. There are plans for a lower cost "dial-up" service for small businesses and residential customers.

Mr Scott added that AT&T would offer intranet services, enabling companies to create their own communications systems based on Internet technology.

AT&T was collaborating, he said, with credit card companies and a

distributor on the creation of an Internet payments system.

Large telecommunications operators have been announcing services to take advantage of the commercial possibilities of the Internet, which is however beginning to run out of capacity. BT and MCI, its US partner, announced a service this year based on a new, high-capacity network. Mr Scott said AT&T had ensured there would be capacity to meet four times the expected demand before launching its service.

1996 interim profit up 48.5%

"Our 1996 interim results demonstrate that our objective is to create value for our shareholders. Our drive to boost profitability is on course and will continue into the future as the commitments made at the time of the privatisation are met."

Antoine Jehancourt-Galignani
Chairman of AGF

Satisfactory growth in business
Interim premium income rose to FF 33.8 billion, an increase of 5.4% on a comparable scope of consolidation and excluding exceptional items.

Interim premium income on a comparable scope of consolidation, excluding exceptional items (FF billions).

Reinsurance	1.7	+1.4%
Life Insurance in France	11.2	-6.4%
Non-life insurance in France	8.8	+7.7%
Insurance outside France	9.0	

Strong upturn in profit
1996 interim consolidated net earnings were up nearly 50% to FF 723 million compared with FF 489 million for the same period in 1995. This strong performance confirms the recovery of non-life business in France and reflects the earnings contribution of insurance outside France which doubled compared with the same period in 1995.

Profitability for other insurance businesses was satisfactory. Recovery is underway in banking and financial services, the only area where losses remained significant. Provisions booked on banking and financial activities should allow AGF to seize opportunities for disposals or divestments in these business sectors.

Ahead of schedule in meeting the commitments made at the time of the privatisation
- Major asset disposals
In line with the commitments made at the time of its privatisation, in July 1996 AGF announced that it would sell property assets totalling FF 5,300 million in France and FF 462 million in Spain. Cash generated from these operations has been reinvested in securities offering a substantially higher yield.
In addition, having committed itself to selling FF 5 to 7 billion worth of equity stakes within 24 months, AGF has already generated FF 2,750 million over the first half 1996, realising a gain of FF 883 million.

- Strengthening its positions in insurance businesses
Over the first half, AGF strengthened its positions in two core businesses, transport insurance and credit insurance.

- Improve productivity
To continue reducing costs at AGF under the best possible conditions, a two year productivity plan was implemented in the first half of 1996. Drawing on the first findings, AGF has set the objective of reducing cost ratios by 15%, i.e. a total saving of FF 1.2 billion, by the year 2000.

Results on internet: <http://www.agf.fr/>

This announcement appears as a matter of record only. August 1996

Türkiye Garanti Bankası A.Ş.

US\$150,000,000
Pre-Export Finance

Arrangers: Dresdner Bank Luxembourg S.A., NatWest Markets, Societe Generale, NationsBank, N.A., The Sanwa Bank, Limited

Co-Arrangers: The Fuji Bank, Limited, The Gulf Bank K.S.C., Kuwait, GiroCredit Bank, WestLB Group

Managers: The Bank of Tokyo-Mitsubishi, Ltd., DG Bank Deutsche Genossenschaftsbank, Barclays Bank PLC, Standard Chartered Bank

Co-Managers: Chang Hwa Commercial Bank Ltd., London Branch, Banca CRT S.p.A., London Branch, Banca Nazionale del Lavoro International-Luxembourg, Banque Fédérative du Crédit Mutuel, Bayerische Vereinsbank AG, Citibank, N.A., WGGZ-Bank Westdeutsche Genossenschafts-Zentralbank eG, Swedbank (Sparbanken Sverige)

Participants: Banco Sabadell, Banca Agricola Mantovana Scarl, Credito Italiano S.p.A., Crédit Lyonnais, BfG Bank AG, Frankfurt, Landesbank Hessen-Thüringen Girozentrale

Agent: Dresdner Bank Luxembourg S.A.

UN REINSURANCE PRIVATE LIMITED
UN REINSURANCE LIMITED
NOTICE IS HEREBY GIVEN that the second annual meeting of the Scheme Creditors (the "Meeting") in accordance with the above named companies ("the Companies") is fixed for the afternoon of 25th September 1996 at 2.00 pm at the offices of the Scheme Administrators, 25 Abchurch Lane, London EC4A 3DF, on 24th September 1996 at the Chairman's invitation. The meeting will be held at 11.00 am on the afternoon of 25th September 1996 at the Chairman's invitation. The meeting will be held at 11.00 am on the afternoon of 25th September 1996 at the Chairman's invitation. The meeting will be held at 11.00 am on the afternoon of 25th September 1996 at the Chairman's invitation.

Can. \$125,000,000

Credit Local de France

Subordinated Floating Rate Notes due 2002

For the period from September 25, 1996 to March 25, 1997 the rate will be 5.50% per annum. For the period from March 25, 1997 to September 25, 1997 the rate will be 5.50% per annum. For the period from September 25, 1997 to March 25, 1998 the rate will be 5.50% per annum. For the period from March 25, 1998 to September 25, 1998 the rate will be 5.50% per annum. For the period from September 25, 1998 to March 25, 1999 the rate will be 5.50% per annum. For the period from March 25, 1999 to September 25, 1999 the rate will be 5.50% per annum. For the period from September 25, 1999 to March 25, 2000 the rate will be 5.50% per annum. For the period from March 25, 2000 to September 25, 2000 the rate will be 5.50% per annum.

By: The Chase Bank
London, New York
September 25, 1996

Union FUTURES-OPTIONS-FORFX
24 HRS
Contact: Duncan Dunn
Tel: 0171 329 3030 Fax: 0171 329 0945
Internet: <http://www.union.com/stockinfo/cnl/>

FUTURES OPTIONS & FOREX BERKELEY FUTURES LIMITED
38 DOVER STREET, LONDON W1K 3JB
TEL: 0171 629 1193 FAX: 0171 495 0022

Market-Eye
FREEPHONE 0800 321 321 FAX 0674 396 1001
In close contact with the London Stock Exchange

LOW COST 24 HOUR FINANCIAL INFORMATION PROVIDED DIRECT TO YOUR PC
REUTERS 1000 **CONTELL**

Marginal FOREX Disclosed Commissions "The rate we trade is the rate you get"
FUTURES AND FUTURES LIMITED
Tel: 0171 636 2028

SECURITIES AND FUTURES LIMITED
Tel: 0171 417 9720
Futures & Options from \$32 ROUND TURN

Knight-Ridder's Futures Market DataKit from \$570
A full year of 1996-1997 Daily market service
Detailed Charting Software for all major markets

WANT TO KNOW A SECRET?
The L.D.S. Gann Seminar will show you how the markets REALLY work.

FUTURES - TAX FREE
IG INDEX FINANCIAL
0171 896 0011

OFFSHORE COMPANIES
Established in 1970, OCSA has 22 offices world wide and 720 qualified company lawyers available.

MURFACE
Futures, Options & Commodity with direct access to exchange floors

Get real-time quotes, Forex rates and news headlines on your PC with **Signal**

Petroleum Argus FSU Energy
CALL NOW ON FREE PHONE

COMPANIES AND FINANCE: UK

Board to consider five-year plan and identify large savings
Lucas Varity set to cut costs

By Tim Burt

The board of LucasVarity, the automotive and aerospace components manufacturer, is tomorrow expected to consider a five-year business plan involving heavy cost-cutting.

Directors of the Anglo-US group will be told by Mr Victor Rice, chief executive, that special management teams have been set up to identify large savings following the merger earlier this month of Lucas Industries

and Varity Corporation. Mr Rice, formerly chairman of Varity, has already outlined plans for £115m (£179.4m) of savings, although industry analysts believe the cost-cutting could exceed £200m over the next two years.

The first board meeting of the enlarged group - taking place at Varity's Kelsey-Hayes braking plant in Powerville, Michigan - will also review Lucas' full-year figures, due to be published early next month. Lucas is

expected to report improved underlying profits of £180m-£185m (£135.8m) despite flat or falling sales in the year to July 31.

Improved profit contributions are expected from all divisions, particularly its aftermarket, electrical and electronic operations.

In a report to the board, however, Mr Rice is likely to suggest that Lucas' aftermarket and electrical businesses offer plenty of scope for restructuring, including possible disposals.

Further out the new LucasVarity chief believes the group will have to face a more fundamental reassessment of prospects. "There is one big decision still to make," he said. "Do you run with four businesses on different cycles - automotive, aftermarket, diesel and aerospace - or do you plunge heading into a single focus company?" LucasVarity has ruled out a quick disposal of its aerospace division. But Mr Rice is dissatisfied with its return on capital.

Laura Ashley recovery plan 'right on track'

By Chris Brown-Humes

Shares in Laura Ashley, the fashion clothing and home furnishings group, suffered their biggest one-day setback for more than a year yesterday. This was despite a 73 per cent leap in group first-half profits and its first interim dividend since 1989.

Analysts said the shares were hit because profits had not beaten forecasts and had reached a multiple of twice the sector average.

The drop, from 215.5p to 192.5p, follows a near doubling of the shares in the last year as a recovery under Ms Ann Iverson, the group's American chief executive, has taken hold. Ms Iverson, who made her reputation in the UK by turning round the BHS and Mothercare retail chains, was brought in last year to address Laura Ashley's financial woes caused by over-expansion and under-investment.

She said yesterday that

the four-year recovery programme, which aims to position the company for double digit operating margins, was "right on track".

Pre-tax profits rose from £3m to £5.2m (£8.11m) despite a drop in turnover from £164.6m to £156.1m because of reduced mail order and perfume activities and the sale of the group's Australian operations.

The figures benefited from cost-cutting, but the gross margin was hit by markdowns as the group cleared old stock. The star performer was the UK where shop turnover climbed 10 per cent and home furnishings rose 20 per cent. Sales were flat in the US and down 5 per cent in continental Europe.

Ms Iverson said the group was expanding its retail space by 20 per cent in the US - with fewer but bigger stores - and by 12 per cent in the UK. In Europe and elsewhere, the strategy is to increase franchising.

Britton rides weak markets

By Patrick Harverson

Weak demand in its US and UK markets failed to prevent Britton Group, the packaging and plastics manufacturer, from increasing half-year profits.

Supported by several bolt-on acquisitions, pre-tax profits rose 14 per cent to £11.1m (£17.3m) in the six months to June 30. Falling raw materials prices, which

damped end-product prices, meant turnover grew only 10 per cent to £110m.

Six small acquisitions in the UK plastics sector contributed \$4.5m to sales and £363,000 to operating profits.

Britton spent heavily updating its US carton manufacturing operations, and a new facility in South Dakota began production in March. The group will spend a total of \$70m on improvements.

Turnover from cartons in new material prices cut selling prices, but acquisitions and increased efficiency helped profits almost double to £4.5m.

Gearing rose from 38 per cent to 67 per cent, following £22m of capital expenditure and acquisition spending.

Earnings were 5.76p (5.01p) and the interim dividend is raised to 1.32p (1.3p). The shares rose 5 1/2p to 147p.

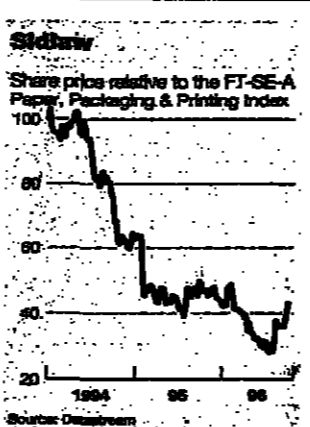
Sidlaw completes disposals

By Patrick Harverson

Sidlaw has completed its disposal programme with the \$56m (\$87.4m) sale of its ASCO oil services division.

The deal reduces the loss-making Scottish group to a flexible packaging business primarily serving the food industry. The buyer is Secretside, a new company set up with backing from 3i and Clydesdale and led by Mr Colin Manderson, a senior Sidlaw executive who ran ASCO from 1988 to 1994.

Financing is split equally between debt and equity, with 3i and General Ventures each investing £13.65m of equity and Clydesdale providing the bulk of the debt.



ASCO is the market leader in providing logistics services to North Sea oil companies. Sidlaw's shares rose 10 1/2p to 120 1/2p, as the \$56m price was at the top end of expectations.

Mr Michael Walker, the chairman who has run the group since chief executive Mr Digby Morrow left in May, said the proceeds would leave Sidlaw with a small amount of net cash.

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends	Total for year	Total last year
Arrol-Johnstone	6 mths to June 30*	6.8 (7.8)	0.258 (0.507)	2.94 (6.83)	0.735	Nov 20	0.889	1.47
Ashley (Laura)	6 mths to July 27	158.1 (164.6)	5.2 (5)	1.431 (0.81)	0.4	Nov 28	nil	0.5
BCE S	Yr to June 30	9.5 (9.15)	3.22 (0.969)	1.341 (0.51)	nil	nil	0.09	0.09
Bellway	Yr to June 30	20.8 (28.2)	1.32 (0.592)	2.9 (1.2)	nil	nil	1.2	0.2
Britton	6 mths to June 30	110 (99.7)	11.1 (9.66)	5.78 (5.3)	1.32	Nov 26	1.2	3
Chelsfield	6 mths to June 30	22.2 (21.1)	5.99 (4.21)	2.1 (2.3)	1.2	Nov 8	1.1	2.75
Churchbury Estates	Yr to Mar 31	4.02 (3.78)	2.25 (0.45)	17.2 (18.9)	nil	nil	1.25	3
Clarkson (Horse)	6 mths to June 30	16.1 (20.1)	1.7 (2)	4.7 (5.8)	1.5	Nov 21	1.25	3
Comwell Parker	Yr to July 31	86.8 (85.6)	1.08 (0.936)	5 (2.4)	0.7	Oct 26	0.3	0.8
Hodder Headline	6 mths to June 30	40.3 (38.2)	0.519 (0.4)	1.1 (4.2)	2	Nov 11	2	0.5
ICI S	6 mths to June 30	6.05 (5.8)	0.518 (0.42)	1.051 (0.93)	nil	nil	0.45	0.5
Lamb	Yr to June 30	1.36 (0.997)	0.087 (0.043)	1.15 (0.01)	0.4	Nov 6	0.25	0.4
McAlpine (Alfred)	6 mths to June 30	264.8 (300.8)	1.6 (0.14)	1.8 (0.9)	3	Nov 29	3	7
McAlpine	Yr to July 31	584.8 (532)	30.3 (45.3)	37.9 (38.8)	12	Jan 2	11	16.5
Melrose	6 mths to June 30	47.7 (44.7)	5.02 (4.5)	3 (2.7)	1	Oct 25	0.90*	3.89*
Merrifield	6 mths to June 30	47.8 (39.3)	5.18 (4.85)	12.4 (8.3)	3.6	Nov 11	3.4	14
Pen-Anderson Res Q	Yr to Mar 31	-	0.149 (0.028)	0.35 (0.13)	nil	nil	0.25	0.4
Pittards	6 mths to June 30	58.1 (58.2)	1.42 (1.94)	5.5 (8.8)	0.75	Nov 4	nil	1.5
Queen's Most Houses	6 mths to June 30	222.8 (224.1)	1.7 (1.9)	42.9 (20.3)	nil	nil	nil	1.55
Radlex	6 mths to June 30	13.9 (13.4)	1.01 (0.83)	2.4 (1.9)	0.55	Oct 25	0.45	1.55
Rebroad	6 mths to June 30	102.6 (107.4)	0.98 (0.5)	2.1 (2.5)	1.9	Nov 22	1.9	0.1
Secure Trust	6 mths to June 30	-	4.57 (4.24)	21.3 (19.8)	6	Nov 6	5.5	28.8
Southern News Q	Yr to June 29	88.9 (94.8)	18.9 (11.6)	66.11 (55.82)	13.25	Nov 7	11.5	17.75
Tarmac	6 mths to June 30	1,228 (1,159)	38.3 (4.8)	15.8 (2.8)	3	Dec 6	3	5.5
Title-Clax Cell	6 mths to June 30	6.51 (6.09)	0.825 (0.914)	4.3 (5)	1.8	Nov 6	1.8	5.4
Vero	6 mths to June 30	55.9 (47.6)	7.42 (8.21)	8 (7.7)	2	Oct 31	2	5.4

DELOITTE & TOUCHE CORPORATE FINANCE

Deloitte & Touche Corporate Finance are pleased to have arranged and acted as advisers to International Wagon Services and the institutions in the £29.5 million acquisition of:

Tiphook Rail

Deloitte & Touche Corporate Finance acted as lead advisers to the management team in their £14.5 million management buy-out of:

ROBERTSON RESEARCH HOLDINGS LIMITED
which provides consultancy services to the upstream oil industry from:
Simon Engineering plc

Deloitte & Touche Corporate Finance are pleased to have acted as lead advisers to:

the Stockholding Division of
Hall Engineering (Holdings) plc

Deloitte & Touche Corporate Finance are pleased to have acted as lead advisers to:

the disposal and restructuring of the transformer and ferrite core units of
Ericsson Business Networks AB
and
Ericsson Telecoms AB
to:
Tamura Corporation

Deloitte & Touche Corporate Finance
For further information contact John Connolly or Ian Jamieson on 0171 936 3000.

All of these Securities have been sold. This announcement appears as a matter of record only.

DM 516,846,130

SAP Aktiengesellschaft
(Incorporated in the Federal Republic of Germany)

2,256,970 Non-Voting Preference Shares

Price DM 229 per Share and U.S. \$51.46 per ADS

1,128,485 Non-Voting Preference Shares
This portion of the offering has been sold in Europe and the Rest of the World by the undersigned.

MORGAN STANLEY & CO. INTERNATIONAL **SALOMON BROTHERS INTERNATIONAL LIMITED** **DG BANK Deutsche Genossenschaftsbank**

DRESDNER BANK-KLEINWORT BENSON **GOLDMAN SACHS INTERNATIONAL**

MC SECURITIES **PARIBAS CAPITAL MARKETS**

3,385,455 Rule 144A American Depositary Shares, Series 1996
Representing

1,128,485 Non-Voting Preference Shares
This portion of the offering has been sold in the United States by the undersigned.

SALOMON BROTHERS INC **MORGAN STANLEY & CO. Incorporated**

GOLDMAN, SACHS & CO. **MERRILL LYNCH & CO.**

Joint Global Coordinators

DG BANK Deutsche Genossenschaftsbank **MORGAN STANLEY & CO. International** **SALOMON BROTHERS INC**

August 1996

مكتبة محمد السادس

Flemings calls for Berisford buy-back

By Jane Martinson

Berisford's largest shareholder is putting pressure on the kitchens and joinery group to buy back its shares and strengthen its management team.

Berisford has lost 40 per cent of its value in two days, following a warning on Monday that problems in its two core businesses would hit this year's profits.

Mr Peter Seabrook, chief investment officer at Robert Fleming, which holds an 8 per cent stake in the company, yesterday told Berisford that a buy-back would "show a lot of confidence".

With the shares having fallen 41p in two days to 105½p such a move would help attract continuing support from investors, he said.

Another institutional investor said that while he

had not lost total faith in the management his fund would be "voting with their feet" by reducing its stake.

In a meeting with Mr Alan Bowkett, Berisford's chief executive, Flemings demanded tighter management control as well as the possibility of a repurchase.

Mr Seabrook said he would like to see a senior manager appointed to support Mr Bowkett and Mr Denis Mul-

hall, Berisford finance director. He said problems in the US, which will hit profits by £2.6m this year, had shown a need for "a firmer management grip".

Welbilt, the US unit bought for £296m at the beginning of 1995, was the subject of upbeat comments as recently as June.

"Overall, the management has not been quite as strong as it should have been," said Mr Seabrook. However,

Flemings, along with other institutions, pulled back from demanding removal of the management team. Several institutions said Mr Bowkett was "probably the best person to put it right".

Mr Kevin Fenelon, investment director at Scottish Amicable, which has a stake of more than 3 per cent, echoed this view, but added that Berisford's management was in the "last chance saloon".

McKechnie looks for further purchases

By Richard Wolfe

McKechnie, the plastics and metal components group, said acquisitions and an upturn in demand in several important markets would lift its sales this year by about 20 per cent.

It pledged to continue seeking acquisitions to bolt on to its engineered plastics and special engineering divisions after a year dominated by new subsidiaries.

The group also made encouraging noises about signs of a recovery in the UK housing market and improved sales to the car, summer products, electronics and aerospace sectors, after the effects of destocking last year. The upbeat trading statement came alongside the announcement of a flat performance in its underlying businesses in the year to July 31.

McKechnie blamed difficult market conditions for the lack of organic growth, although a series of acquisitions lifted pre-tax profits 11 per cent from £45.3m to £50.3m (£78.5m) on sales up 10 per cent to £284.6m.

LEX COMMENT Tarmac

"We can't feed all the tigers" was the justification Mr Neville Sims, Tarmac's chief executive, provided last year for the disposal of its housing interests. The message of yesterday's results is that in the current environment it will have difficulty feeding a kitten. Worse than expected markets and a £65m restructuring charge drove it to a £58m pre-tax loss - at the lower end of market forecasts. Management claims these figures obscure the group's underlying potential, following the swap of its housing division for Wimpey's construction arm. Certainly there is nothing in the figures to suggest the deal was misconceived, even if its early effect has been to drive up net debt to nearly 60 per cent of market capitalisation and to dilute earnings. The group should be able to reduce debt levels in the next few years, while profits will start to benefit from annual cost savings of about £35m.



The problem Tarmac faces is whether, given current market conditions, there is any potential for earnings growth over and above these savings. The outlook is sobering. Tarmac's UK businesses are not oriented to the booming consumer sector. Meanwhile, in areas where the group is strong - like road building and the sort of infrastructure projects that fall under the government's private finance initiative - prospects are weak. For investors who anticipated a value-adding asset swap, it is small consolation that Tarmac's woes are shared by many others in the sector.



Neville Sims: annual savings would be about £38m

Tarmac cuts workforce by more than 1,400

By Andrew Taylor, Construction Correspondent

Tarmac, Britain's biggest construction and building materials group, has cut more than 1,400 jobs from its 26,000 workforce since its £600m (\$936m) asset swap with Wimpey in March.

The group, which swapped its UK housebuilding division for Wimpey's contracting and quarrying operations, has closed 34 offices in a swift rationalisation of the merged businesses.

The £65m cost of the

rationalisation programme plunged the group into a £58.3m pre-tax loss in the first six months of this year. This compares with a £15.9m loss at the same stage last year, including a £46m provision following the disposal of its UK brick business.

Mr Neville Sims, chief executive, said annual savings following the merger of the Wimpey businesses would be about £38m, compared with its £20m original forecast.

The shares, which have underperformed the sector for much of this year, rose

3p to 96½p yesterday. Some 700 jobs had already been axed from the construction division, with a further 300 redundancies in the pipeline. Another 400 jobs disappeared from the building materials division.

The Construction Industry Employers Council estimated this week that the sector had lost nearly half a million jobs since 1990.

Mr Sims said rationalisation costs and increased working capital requirements had increased net debt by £163.5m since the end of the year to £511.6m.

NEWS DIGEST

Rebels win Malaysia Equity

Shareholder activism in investment trusts which trade at a discount is expected to increase after the three-month battle for control of the \$210m Malaysia Equity Fund ended yesterday with a clear victory for rebel investors.

At an extraordinary general meeting of the fund yesterday, there was overwhelming backing for a proposal to open-end the fund - allowing investors to withdraw their money from the fund, and reducing the discount at which Malaysia Equity Fund trades. Shareholders voted 95 per cent in favour of the proposal, which was put by Peregrine Securities, the investment bank sometimes known as a "vulture fund" which seeks out investment trusts trading at a discount and leads a shareholder revolt.

The EGM also gave 89 per cent support for Peregrine's motion to remove some of the board members linked to Dalwa Asset Management, which manages the investments of Malaysia Equity Fund, and replace them with independent directors.

Rank criticised over Cobleigh

Mr Andrew Teare, chief executive of Rank Organisation, was criticised yesterday for paying too much to acquire Tom Cobleigh, the independent pub group which floated last November and has 44 managed pubs.

The diversified leisure group yesterday made a cash offer of 240p for each Tom Cobleigh ordinary share, with a loan note alternative, valuing the company at £56.6m (\$148m). Rank is also assuming Tom Cobleigh's £18m of debt.

Mr Teare said the price was "fair" and reflected the future growth of the business and the potential to leverage it through Rank's leisure businesses. The deal would be earnings neutral in the first year to December 1997 and earnings enhancing after that.

Rank, which owns Hard Rock Cafés, was entering the pub restaurant market to fill a gap in its branded food offering and to capitalise on the fast-growing eating out market, said Mr Teare.

Alpha Airports sells US unit

Alpha Airports Group, the airlines services group in which Granada has a 25 per cent stake, is to sell its US flight catering operations to the Flying Food Group for \$10.6m cash.

Flying Food, an independent food services group based in Chicago, will acquire the inventory, while Alpha will retain working capital of about \$40m. Alpha will use the proceeds to reduce borrowings. The US unit reported a pre-tax loss in the year to January 31 1996 of \$5.1m on sales of \$32.2m.

Siebe plans German buy

Siebe, the international controls and temperature appliances group, is buying the compressed air division of Mannesmann Demag of Germany for DM48m (£31.7m).

At BZW we have never lost sight of one overriding business principle. Unless we continue to be brighter and better than our competition, we have little future.

So, from advice to implementation, we firmly believe clients are the two answers why we prefer to bring together the brains and brawn of our global network to fit your particular requirement.

Which is what we call using our intelligence.

APPOINTMENTS ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday. For further information please contact: Toby Finden-Crofts +44 0171 873 3456

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRS) IN NIPPON SHENPAN & CO., LTD

NOTICE IS HEREBY GIVEN that a cash dividend will be paid to shareholders of record date September 21, 1996. Furthermore, it has been declared that the shares will be included as dividend on the Japanese Stock Exchanges with effect from September 25, 1996. Subject to approval of the dividend, a further notice will be published, after receipt of the dividend by the Depository, stating the amount and actual date of payment of such dividend together with the procedure to be followed for obtaining payment. Coupon No. 29 will be used for collection of this dividend. CITIBANK, N.A. London September 25, 1996 Depository

LEGAL NOTICES

PROVIDENCE ACT 1996 SOUTHERN RELIEF SERVICE LIMITED

(BY ADMINISTRATOR'S RECEIPT) NOTICE IS HEREBY GIVEN that the Administrator of the above named company, in accordance with the provisions of the Insolvency Act 1986, has received from the company a sum of £100,000.00. This sum is to be used for the purposes of the company's liabilities. The Administrator is pleased to advise that the company's affairs are now in a satisfactory state and that the company is being wound up. The Administrator's report will be filed with the court and a copy will be sent to the creditors of the company. The Administrator's office is at 10 Abchurch Lane, London EC4N 3DF.

ABBAY NATIONAL

£150,000,000 Floating Rate Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 20th December, 1996 has been fixed at 6.1825% per annum. The interest accruing for such three month period will be £130,73 per £10,000 Bearer Note, and £1,307.34 per £100,000 Bearer Note, on 20th December, 1996 against presentation of Coupon No. 17.

Union Bank of Switzerland London Branch Agent Bank 20th September, 1996

INVESTMENT BANKING FROM A TO

REGULATED BY SFA AND IMRO

A DIVISION OF BARCLAYS BANK PLC

Handwritten signature or stamp at the bottom center of the page.

CURRENCIES AND MONEY

FOMC leaves US interest rates unchanged

MARKETS REPORT

By Richard Adams

The Federal Reserve's monetary policy committee yesterday left US interest rates unchanged, marking a mild surprise to the markets. The decision suggested the Federal Open Markets Committee, which is responsible for setting interest rate policy, was not convinced that signs of inflationary pressure in the US economy warranted tightening.

With the currency markets in Europe closing before the FOMC decision, trading was generally light and within narrow ranges for most currencies, as the market awaited the interest rate news from the US. The announcement of the UK's buoyant current account and growth figures was followed by sterling making small gains against the dollar and the D-Mark.

D-Mark continued to trade in a narrow band against other European currencies. But it weakened slightly against the yen, to Y72.82 compared with Y72.82. The Swedish krona hit a recent high against the D-Mark in intra-day trading at SKr4.32, after yet another cut in the Swedish central bank's repo rate. The krona finished the day at SKr4.35, up from SKr4.35.

The Italian lira was stable at L1,006. But Italian government debt markets rose strongly on positive inflation data and growing confidence in the government's ability to pass its 1997 budget through parliament. The benchmark December government bond futures contract rose to a contract high of 119.30, slipping back to a close of 119.15.

Britain recorded its largest current account surplus for nine years in the second quarter of 1996, and its annual rate of economic growth was revised up to 2.2 per cent yesterday. The current account deficit for the second quarter showed a \$457m (\$72m) surplus after a deficit of \$788m in the first quarter. Financial markets had expected a second quarter deficit of around \$2bn.

Mr Tony Nield, treasury economist at ABN Amro bank in London, said the current account data was good news for the British economy and for sterling. "The lack of a base rate cut should help sterling - it seems pretty unlikely we'll see any more base rate cuts for a while," he said. "Official interest rates appeared to have been left unchanged at 5.75 per cent after Monday's monetary policy meeting between Mr Kenneth Clarke, the chancellor of the Exchequer, and the Bank of England."

Mr Romano Prodi, Italy's prime minister, said Italy would face economic ruin if it failed to join Euro. "There can no longer be a situation where some arrive first and others later, but there will be a large number of countries that enter right away," Mr Prodi said. "Not being among these countries means economic ruin for Italy," he said. Mr Prodi said Italy's 1997 budget due to be presented on Friday, would help Italy clinch a place in Euro.

Mr Prodi said Italy's 1997 budget due to be presented on Friday, would help Italy clinch a place in Euro. "There can no longer be a situation where some arrive first and others later, but there will be a large number of countries that enter right away," Mr Prodi said. "Not being among these countries means economic ruin for Italy," he said. Mr Prodi said Italy's 1997 budget due to be presented on Friday, would help Italy clinch a place in Euro.

Table with 3 columns: Item, Value, % Change. Includes US 10-year Treasury, US 3-month Treasury, etc.

Table with 3 columns: Item, Value, % Change. Includes UK 10-year Gilt, UK 3-month Gilt, etc.

Table with 3 columns: Item, Value, % Change. Includes D-Mark 10-year Bund, D-Mark 3-month Bund, etc.

Table with 3 columns: Item, Value, % Change. Includes Yen 10-year JGB, Yen 3-month JGB, etc.

Table with 3 columns: Item, Value, % Change. Includes Swiss 10-year Swiss Franc, Swiss 3-month Swiss Franc, etc.

Table with 3 columns: Item, Value, % Change. Includes Italian 10-year BTP, Italian 3-month BTP, etc.

Table with 3 columns: Item, Value, % Change. Includes Euro 10-year Eurobond, Euro 3-month Eurobond, etc.

Table with 3 columns: Item, Value, % Change. Includes Japanese 10-year JGB, Japanese 3-month JGB, etc.

POUND SPOT FORWARD AGAINST THE POUND

Table showing forward rates for various currencies against the pound. Columns include currency, rate, and bank.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table showing forward rates for various currencies against the dollar. Columns include currency, rate, and bank.

EURO CURRENCY INTEREST RATES

Table showing interest rates for various Euro currencies. Columns include currency, rate, and bank.

WORLD INTEREST RATES

Table showing interest rates for various world currencies. Columns include currency, rate, and bank.

CROSS RATES AND DERIVATIVES

Table showing cross rates and derivatives for various currencies. Columns include currency, rate, and bank.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies. Columns include currency, rate, and bank.

UK INTEREST RATES

Table showing UK interest rates for various terms. Columns include term, rate, and bank.

EMU EUROPEAN CURRENCY UNIT RATES

Table showing EMU European currency unit rates for various currencies. Columns include currency, rate, and bank.

THREE MONTH STERLING FUTURES (LFFE) £500,000 points of 100%

Table showing three month sterling futures data. Columns include date, price, change, high, low, etc.

THREE MONTH EURO DOLLAR (EMD) \$1m points of 100%

Table showing three month Euro dollar futures data. Columns include date, price, change, high, low, etc.

THREE MONTH EURO FRANK (EMF) SF 1m points of 100%

Table showing three month Euro frank futures data. Columns include date, price, change, high, low, etc.

THREE MONTH EURO SWISS (EMS) SF 1m points of 100%

Table showing three month Euro Swiss futures data. Columns include date, price, change, high, low, etc.

BASE LENDING RATES

Table showing base lending rates for various banks. Columns include bank, rate, and currency.

THREE MONTH EURO DOLLAR (EMD) \$1m points of 100%

Table showing three month Euro dollar futures data. Columns include date, price, change, high, low, etc.

THREE MONTH EURO FRANK (EMF) SF 1m points of 100%

Table showing three month Euro frank futures data. Columns include date, price, change, high, low, etc.

THREE MONTH EURO SWISS (EMS) SF 1m points of 100%

Table showing three month Euro Swiss futures data. Columns include date, price, change, high, low, etc.

BASE LENDING RATES

Table showing base lending rates for various banks. Columns include bank, rate, and currency.

THREE MONTH EURO DOLLAR (EMD) \$1m points of 100%

Table showing three month Euro dollar futures data. Columns include date, price, change, high, low, etc.

THREE MONTH EURO FRANK (EMF) SF 1m points of 100%

Table showing three month Euro frank futures data. Columns include date, price, change, high, low, etc.

THREE MONTH EURO SWISS (EMS) SF 1m points of 100%

Table showing three month Euro Swiss futures data. Columns include date, price, change, high, low, etc.

Handwritten text in Arabic script at the top of the page.

Advertisement for LEHMAN BROTHERS PORTUGAL GROWTH FUND LIMITED. Includes details about the fund, its objectives, and contact information.

Advertisement for SAMANTHA INVESTMENTS PLC. Promotes £20 million Subordinated Floating Rate Notes Due 2000.

Advertisement for Fujifilm Photo Film BV. Promotes the Fujifilm Photo Film BV U.S. \$600,000,000 Euro Medium Term Note Programme.

Offshore Funds and Insurances

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4976 for more details.

FT MANAGED FUNDS SERVICE

Main table containing financial data for various funds and insurances, including columns for fund names, prices, and performance metrics.

OFFSHORE INSURANCES

Table listing offshore insurance products, providers, and associated costs.

Handwritten signature or mark at the bottom center of the page.

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

Table of stock market data for Europe, including Austria (Sep 25 / Fri) and Germany (Sep 25 / Fri).

Table of stock market data for Europe, including Italy (Sep 25 / Fri) and the Netherlands (Sep 25 / Fri).

Table of stock market data for Europe, including France (Sep 25 / Fri) and the UK (Sep 25 / Fri).

Table of stock market data for Europe, including Spain (Sep 25 / Fri) and Sweden (Sep 25 / Fri).

Table of stock market data for Europe, including Finland (Sep 25 / Fri) and Denmark (Sep 25 / Fri).

Table of stock market data for Europe, including Greece (Sep 25 / Fri) and Ireland (Sep 25 / Fri).

Table of stock market data for Europe, including Portugal (Sep 25 / Fri) and Switzerland (Sep 25 / Fri).

Table of stock market data for Europe, including Belgium (Sep 25 / Fri) and Luxembourg (Sep 25 / Fri).

Table of stock market data for Europe, including Norway (Sep 25 / Fri) and Iceland (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Greece (Sep 25 / Fri) and Ireland (Sep 25 / Fri).

Table of stock market data for Europe, including Portugal (Sep 25 / Fri) and Switzerland (Sep 25 / Fri).

Table of stock market data for Europe, including Belgium (Sep 25 / Fri) and Luxembourg (Sep 25 / Fri).

Table of stock market data for Europe, including Norway (Sep 25 / Fri) and Iceland (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Table of stock market data for Europe, including Cyprus (Sep 25 / Fri) and Malta (Sep 25 / Fri).

Rockwell Automation is leading technological innovation with more than 500,000 products for a broad spectrum of industries. Rockwell logo.

INDICES

Table of various stock indices including Argentina, Australia, Austria, Belgium, Brazil, Canada, Denmark, Finland, France, Germany, Greece, Hong Kong, India, Indonesia, Ireland, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Portugal, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, Turkey, UK, USA, and World.

US INDICES

Table of US stock indices including Dow Jones, Industrials, New York, S&P 500, and various sector indices.

INDEX FUTURES

Table of index futures contracts for various markets including CME, NYMEX, and others.

NEW YORK ACTIVE STOCKS

Table of active stock trading in New York, listing stock symbols, prices, and volume.

TOKYO - MOST ACTIVE STOCKS

Table of most active stock trading in Tokyo, listing stock symbols, prices, and volume.

Small print text at the bottom of the page containing legal disclaimers and publication information.

Handwritten signature or mark at the bottom center of the page.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table with 2 columns: Company Name, Price/Value. Includes entries like Diageo, Heineken, etc.

BANKS, MERCHANT

Table with 2 columns: Company Name, Price/Value. Includes entries like HSBC, Citigroup, etc.

BANKS, RETAIL

Table with 2 columns: Company Name, Price/Value. Includes entries like Royal Bank of Scotland, etc.

BREWERS, PUBS & REST

Table with 2 columns: Company Name, Price/Value. Includes entries like Carlsberg, Heineken, etc.

BUILDING & CONSTRUCTION

Table with 2 columns: Company Name, Price/Value. Includes entries like Bovis Lend Lease, etc.

BUILDING MATS. & MERCHANTS

Table with 2 columns: Company Name, Price/Value. Includes entries like Bunnings, etc.

CHEMICALS

Table with 2 columns: Company Name, Price/Value. Includes entries like ICI, etc.

CHEMICALS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like BASF, etc.

DISTRIBUTORS

Table with 2 columns: Company Name, Price/Value. Includes entries like Asda, etc.

DIVERSIFIED INDUSTRIALS

Table with 2 columns: Company Name, Price/Value. Includes entries like Anglo American, etc.

ELECTRICITY

Table with 2 columns: Company Name, Price/Value. Includes entries like British Energy, etc.

ELECTRONIC & ELECTRICAL EQPT

Table with 2 columns: Company Name, Price/Value. Includes entries like Agilent, etc.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Intel, etc.

ENGINEERING

Table with 2 columns: Company Name, Price/Value. Includes entries like BAE Systems, etc.

ENGINEERING VEHICLES

Table with 2 columns: Company Name, Price/Value. Includes entries like Ford, etc.

EXTRACTIVE INDUSTRIES

Table with 2 columns: Company Name, Price/Value. Includes entries like Anglo American, etc.

EXTRACTIVE INDUSTRIES - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Anglo American, etc.

EXTRACTIVE INDUSTRIES - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Anglo American, etc.

FOOD PRODUCERS

Table with 2 columns: Company Name, Price/Value. Includes entries like Unilever, etc.

FOOD PRODUCERS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Unilever, etc.

GAS DISTRIBUTION

Table with 2 columns: Company Name, Price/Value. Includes entries like British Gas, etc.

HEALTH CARE

Table with 2 columns: Company Name, Price/Value. Includes entries like Glaxo, etc.

HOUSEHOLD GOODS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Bunnings, etc.

INSURANCE

Table with 2 columns: Company Name, Price/Value. Includes entries like Aviva, etc.

INVESTMENT TRUSTS

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS SPLIT CAPITAL

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS - Cont.

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS SPLIT CAPITAL

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS SPLIT CAPITAL

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS SPLIT CAPITAL

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

INVESTMENT TRUSTS SPLIT CAPITAL

Table with 2 columns: Company Name, Price/Value. Includes entries like Fidelity, etc.

ORACLE advertisement. Text: 'In a word, ORACLE. The authority on a complete solution to effective company car finance and management. 0800 269895. For contract hire and vehicle management we are the people. ACL. A Standard Chartered Group member. HEAD OFFICE: 24-26 Newport Road, Cardiff CF2 1SR. Fax: 01222 458729.'

Handwritten text at the bottom of the page: 'Jelly 10/25'

LONDON SHARE SERVICE

RV TRUSTS SPLIT CAPITAL - Cont.

Table with columns for company names, share prices, and other financial data under the RV TRUSTS SPLIT CAPITAL section.

LEISURE & HOTELS - Cont.

Table with columns for company names, share prices, and other financial data under the LEISURE & HOTELS section.

PAPER, PACKAGING & PRINTING - Cont.

Table with columns for company names, share prices, and other financial data under the PAPER, PACKAGING & PRINTING section.

RETAILERS, FOOD

Table with columns for company names, share prices, and other financial data under the RETAILERS, FOOD section.

TELECOMMUNICATIONS - Cont.

Table with columns for company names, share prices, and other financial data under the TELECOMMUNICATIONS section.

AIM - Cont.

Table with columns for company names, share prices, and other financial data under the AIM section.

OTHER INVESTMENT TRUSTS

Table with columns for company names, share prices, and other financial data under the OTHER INVESTMENT TRUSTS section.

OIL EXPLORATION & PRODUCTION

Table with columns for company names, share prices, and other financial data under the OIL EXPLORATION & PRODUCTION section.

INVESTMENT COMPANIES

Table with columns for company names, share prices, and other financial data under the INVESTMENT COMPANIES section.

OIL, INTEGRATED

Table with columns for company names, share prices, and other financial data under the OIL, INTEGRATED section.

OTHER FINANCIAL

Table with columns for company names, share prices, and other financial data under the OTHER FINANCIAL section.

PHARMACEUTICALS

Table with columns for company names, share prices, and other financial data under the PHARMACEUTICALS section.

PROPERTY

Table with columns for company names, share prices, and other financial data under the PROPERTY section.

RETAILERS, GENERAL

Table with columns for company names, share prices, and other financial data under the RETAILERS, GENERAL section.

SUPPORT SERVICES

Table with columns for company names, share prices, and other financial data under the SUPPORT SERVICES section.

TEXTILES & APPAREL

Table with columns for company names, share prices, and other financial data under the TEXTILES & APPAREL section.

TOBACCO

Table with columns for company names, share prices, and other financial data under the TOBACCO section.

TRANSPORT

Table with columns for company names, share prices, and other financial data under the TRANSPORT section.

WATER

Table with columns for company names, share prices, and other financial data under the WATER section.

AMERICANS

Table with columns for company names, share prices, and other financial data under the AMERICANS section.

CANADIANS

Table with columns for company names, share prices, and other financial data under the CANADIANS section.

SOUTH AFRICANS

Table with columns for company names, share prices, and other financial data under the SOUTH AFRICANS section.

Advertisement for Haydock Motorway Network relocation, featuring the text 'WE RELOCATED TWO OF OUR OPERATIONS TO HAYDOCK TO BE AT A HUB OF THE NATIONAL MOTORWAY NETWORK' and contact information for John Nichols.

PROPERTY - Cont.

Table with columns for company names, share prices, and other financial data under the PROPERTY section.

SUPPORT SERVICES - Cont.

Table with columns for company names, share prices, and other financial data under the SUPPORT SERVICES section.

AIM

Table with columns for company names, share prices, and other financial data under the AIM section.

GUIDE TO LONDON SHARE SERVICE

Guide to London Share Service: This page provides detailed information about the service, including how to use it, company classifications, and market capitalization data.

FT Free Annual Reports Service

FT Free Annual Reports Service: Information about the free annual reports service, including how to access reports and contact details for the FT Cityline.

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE
AUSTRIA (Sep 24 / Sch)
BELGIUM (Sep 24 / Ft)
DENMARK (Sep 24 / Kr)
FINLAND (Sep 24 / Mk)
FRANCE (Sep 24 / Ft)
GERMANY (Sep 24 / Dm)
GREECE (Sep 24 / Dr)
IRELAND (Sep 24 / P)
ITALY (Sep 24 / Lit)
NETHERLANDS (Sep 24 / Gld)
POLAND (Sep 24 / Zloty)
PORTUGAL (Sep 24 / Escudo)
SPAIN (Sep 24 / Ptas)
SWITZERLAND (Sep 24 / Ft)
TURKEY (Sep 24 / TL)
UNITED KINGDOM (Sep 24 / Stp)
WEST GERMANY (Sep 24 / Dm)

EUROPE (continued)
AUSTRIA (Sep 24 / Sch)
BELGIUM (Sep 24 / Ft)
DENMARK (Sep 24 / Kr)
FINLAND (Sep 24 / Mk)
FRANCE (Sep 24 / Ft)
GERMANY (Sep 24 / Dm)
GREECE (Sep 24 / Dr)
IRELAND (Sep 24 / P)
ITALY (Sep 24 / Lit)
NETHERLANDS (Sep 24 / Gld)
POLAND (Sep 24 / Zloty)
PORTUGAL (Sep 24 / Escudo)
SPAIN (Sep 24 / Ptas)
SWITZERLAND (Sep 24 / Ft)
TURKEY (Sep 24 / TL)
UNITED KINGDOM (Sep 24 / Stp)
WEST GERMANY (Sep 24 / Dm)

EUROPE (continued)
AUSTRIA (Sep 24 / Sch)
BELGIUM (Sep 24 / Ft)
DENMARK (Sep 24 / Kr)
FINLAND (Sep 24 / Mk)
FRANCE (Sep 24 / Ft)
GERMANY (Sep 24 / Dm)
GREECE (Sep 24 / Dr)
IRELAND (Sep 24 / P)
ITALY (Sep 24 / Lit)
NETHERLANDS (Sep 24 / Gld)
POLAND (Sep 24 / Zloty)
PORTUGAL (Sep 24 / Escudo)
SPAIN (Sep 24 / Ptas)
SWITZERLAND (Sep 24 / Ft)
TURKEY (Sep 24 / TL)
UNITED KINGDOM (Sep 24 / Stp)
WEST GERMANY (Sep 24 / Dm)

EUROPE (continued)
AUSTRIA (Sep 24 / Sch)
BELGIUM (Sep 24 / Ft)
DENMARK (Sep 24 / Kr)
FINLAND (Sep 24 / Mk)
FRANCE (Sep 24 / Ft)
GERMANY (Sep 24 / Dm)
GREECE (Sep 24 / Dr)
IRELAND (Sep 24 / P)
ITALY (Sep 24 / Lit)
NETHERLANDS (Sep 24 / Gld)
POLAND (Sep 24 / Zloty)
PORTUGAL (Sep 24 / Escudo)
SPAIN (Sep 24 / Ptas)
SWITZERLAND (Sep 24 / Ft)
TURKEY (Sep 24 / TL)
UNITED KINGDOM (Sep 24 / Stp)
WEST GERMANY (Sep 24 / Dm)

EUROPE (continued)
AUSTRIA (Sep 24 / Sch)
BELGIUM (Sep 24 / Ft)
DENMARK (Sep 24 / Kr)
FINLAND (Sep 24 / Mk)
FRANCE (Sep 24 / Ft)
GERMANY (Sep 24 / Dm)
GREECE (Sep 24 / Dr)
IRELAND (Sep 24 / P)
ITALY (Sep 24 / Lit)
NETHERLANDS (Sep 24 / Gld)
POLAND (Sep 24 / Zloty)
PORTUGAL (Sep 24 / Escudo)
SPAIN (Sep 24 / Ptas)
SWITZERLAND (Sep 24 / Ft)
TURKEY (Sep 24 / TL)
UNITED KINGDOM (Sep 24 / Stp)
WEST GERMANY (Sep 24 / Dm)

Rockwell components for heavy and medium duty trucks and trailers keep businesses on the road to exceptional performance.



INDICES
Sep 24 Sep 23 Sep 22 High Low
Argentina (Sep 24 / Ptas)
Australia (Sep 24 / A\$)
Canada (Sep 24 / C\$)
France (Sep 24 / Ft)
Germany (Sep 24 / Dm)
Hong Kong (Sep 24 / HK\$)
India (Sep 24 / Rs)
Japan (Sep 24 / Yen)
Korea (Sep 24 / Won)
Malaysia (Sep 24 / M\$)
New Zealand (Sep 24 / NZ\$)
Singapore (Sep 24 / S\$)
South Africa (Sep 24 / Rand)
Taiwan (Sep 24 / NT\$)
Thailand (Sep 24 / Baht)
UK (Sep 24 / Stp)
US (Sep 24 / Dlr)
Vietnam (Sep 24 / Dong)

INDICES (continued)
Sep 24 Sep 23 Sep 22 High Low
Argentina (Sep 24 / Ptas)
Australia (Sep 24 / A\$)
Canada (Sep 24 / C\$)
France (Sep 24 / Ft)
Germany (Sep 24 / Dm)
Hong Kong (Sep 24 / HK\$)
India (Sep 24 / Rs)
Japan (Sep 24 / Yen)
Korea (Sep 24 / Won)
Malaysia (Sep 24 / M\$)
New Zealand (Sep 24 / NZ\$)
Singapore (Sep 24 / S\$)
South Africa (Sep 24 / Rand)
Taiwan (Sep 24 / NT\$)
Thailand (Sep 24 / Baht)
UK (Sep 24 / Stp)
US (Sep 24 / Dlr)
Vietnam (Sep 24 / Dong)

INDICES (continued)
Sep 24 Sep 23 Sep 22 High Low
Argentina (Sep 24 / Ptas)
Australia (Sep 24 / A\$)
Canada (Sep 24 / C\$)
France (Sep 24 / Ft)
Germany (Sep 24 / Dm)
Hong Kong (Sep 24 / HK\$)
India (Sep 24 / Rs)
Japan (Sep 24 / Yen)
Korea (Sep 24 / Won)
Malaysia (Sep 24 / M\$)
New Zealand (Sep 24 / NZ\$)
Singapore (Sep 24 / S\$)
South Africa (Sep 24 / Rand)
Taiwan (Sep 24 / NT\$)
Thailand (Sep 24 / Baht)
UK (Sep 24 / Stp)
US (Sep 24 / Dlr)
Vietnam (Sep 24 / Dong)

INDICES (continued)
Sep 24 Sep 23 Sep 22 High Low
Argentina (Sep 24 / Ptas)
Australia (Sep 24 / A\$)
Canada (Sep 24 / C\$)
France (Sep 24 / Ft)
Germany (Sep 24 / Dm)
Hong Kong (Sep 24 / HK\$)
India (Sep 24 / Rs)
Japan (Sep 24 / Yen)
Korea (Sep 24 / Won)
Malaysia (Sep 24 / M\$)
New Zealand (Sep 24 / NZ\$)
Singapore (Sep 24 / S\$)
South Africa (Sep 24 / Rand)
Taiwan (Sep 24 / NT\$)
Thailand (Sep 24 / Baht)
UK (Sep 24 / Stp)
US (Sep 24 / Dlr)
Vietnam (Sep 24 / Dong)

INDICES (continued)
Sep 24 Sep 23 Sep 22 High Low
Argentina (Sep 24 / Ptas)
Australia (Sep 24 / A\$)
Canada (Sep 24 / C\$)
France (Sep 24 / Ft)
Germany (Sep 24 / Dm)
Hong Kong (Sep 24 / HK\$)
India (Sep 24 / Rs)
Japan (Sep 24 / Yen)
Korea (Sep 24 / Won)
Malaysia (Sep 24 / M\$)
New Zealand (Sep 24 / NZ\$)
Singapore (Sep 24 / S\$)
South Africa (Sep 24 / Rand)
Taiwan (Sep 24 / NT\$)
Thailand (Sep 24 / Baht)
UK (Sep 24 / Stp)
US (Sep 24 / Dlr)
Vietnam (Sep 24 / Dong)

US INDICES
Dow Jones Sep 24 Sep 23 Sep 22 High Low
S & P 500 Sep 24 Sep 23 Sep 22 High Low
NASDAQ Sep 24 Sep 23 Sep 22 High Low
NYSE Sep 24 Sep 23 Sep 22 High Low
NYSE Comp. Sep 24 Sep 23 Sep 22 High Low
NYSE Mid. Mkt. Sep 24 Sep 23 Sep 22 High Low
NYSE Small Cap. Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Active Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Change Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Price Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Volume Sep 24 Sep 23 Sep 22 High Low

US INDICES (continued)
Dow Jones Sep 24 Sep 23 Sep 22 High Low
S & P 500 Sep 24 Sep 23 Sep 22 High Low
NASDAQ Sep 24 Sep 23 Sep 22 High Low
NYSE Sep 24 Sep 23 Sep 22 High Low
NYSE Comp. Sep 24 Sep 23 Sep 22 High Low
NYSE Mid. Mkt. Sep 24 Sep 23 Sep 22 High Low
NYSE Small Cap. Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Active Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Change Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Price Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Volume Sep 24 Sep 23 Sep 22 High Low

US INDICES (continued)
Dow Jones Sep 24 Sep 23 Sep 22 High Low
S & P 500 Sep 24 Sep 23 Sep 22 High Low
NASDAQ Sep 24 Sep 23 Sep 22 High Low
NYSE Sep 24 Sep 23 Sep 22 High Low
NYSE Comp. Sep 24 Sep 23 Sep 22 High Low
NYSE Mid. Mkt. Sep 24 Sep 23 Sep 22 High Low
NYSE Small Cap. Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Active Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Change Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Price Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Volume Sep 24 Sep 23 Sep 22 High Low

US INDICES (continued)
Dow Jones Sep 24 Sep 23 Sep 22 High Low
S & P 500 Sep 24 Sep 23 Sep 22 High Low
NASDAQ Sep 24 Sep 23 Sep 22 High Low
NYSE Sep 24 Sep 23 Sep 22 High Low
NYSE Comp. Sep 24 Sep 23 Sep 22 High Low
NYSE Mid. Mkt. Sep 24 Sep 23 Sep 22 High Low
NYSE Small Cap. Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Active Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Change Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Price Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Volume Sep 24 Sep 23 Sep 22 High Low

US INDICES (continued)
Dow Jones Sep 24 Sep 23 Sep 22 High Low
S & P 500 Sep 24 Sep 23 Sep 22 High Low
NASDAQ Sep 24 Sep 23 Sep 22 High Low
NYSE Sep 24 Sep 23 Sep 22 High Low
NYSE Comp. Sep 24 Sep 23 Sep 22 High Low
NYSE Mid. Mkt. Sep 24 Sep 23 Sep 22 High Low
NYSE Small Cap. Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Active Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Change Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Price Sep 24 Sep 23 Sep 22 High Low
NYSE Vol. Volume Sep 24 Sep 23 Sep 22 High Low

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for Market Dynamics and various stock categories.

Market Dynamics advertisement for Hewlett-Packard, featuring a computer monitor and text about business decision-making.

Small advertisement on the right edge of the page, partially cut off.

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'U'.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page', 'A-Z', and 'U'.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'A-Z' and 'U'.

Advertisement for Sweden newspaper delivery. Text: 'Have your FT hand delivered in Sweden. Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for all subscribers in the business centres of Gothenburg, Lund, Malmo and Stockholm (including Djursholm, Danderyd, Stocksund and Saltsjbaden). Please call (08) 791 23 45 for more information. Financial Times. World Business Newspaper.'

Continuation of stock price tables from the previous page, including various market indices and individual stock listings.

